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FINANCIAL TIMES

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EUROPE'S BUSINESS NEWSPAPER

London catches the Wall St twitch, Page 19

No. 29,315

Tuesday May 8 1984

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NEWS SUMMARY

GENERAL

Hart in battle to revive campaign

Senator Gary Hart shrugged off suggestions that he should withdraw from the contest to secure the U.S. Democratic presidential candidacy, and battled to revive his campaign in a bid to win the Ohio and Indiana primaries.

Following former vice-president Walter Mondale's crushing victory over Senator Hart in Texas on Saturday, a nationwide poll yesterday gave Mr Mondale a 43-27 percentage lead over his rival.

The third major candidate, the Rev Jesse Jackson, also confirmed that he was carrying on. Page 20

BUSINESS

Setback in Hong Kong market

HONG KONG'S Hang Seng index fell 51.09 points to 953.7, its lowest since January 17, reflecting renewed uncertainty about the political future of the territory due to reports that local interest rates will rise. Report, Page 37; Leading share prices, Page 36

WALL STREET: Dow Jones index closed up 1.25 at 1,106.56. Full share prices, Pages 34-37; Report, Page 37

LONDON Stock Exchange and money markets shut for holiday.

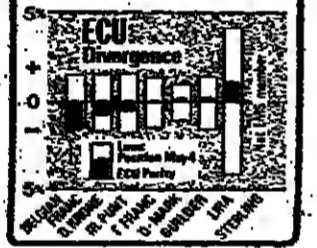
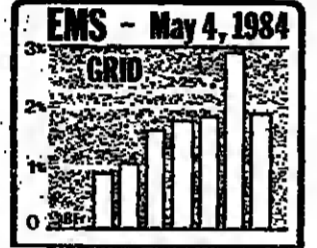
TOKYO: Nikkei Dow index fell 31.21 to 11,158.96, and the Stock Exchange index slipped 0.94 to 874.5. Report, Page 37; Leading prices, other exchanges, Page 36

THE BELGIAN franc lost ground in the European Monetary System last week. It fell outside its divergence limit, but did not appear to be under any great pressure.

Part of the fall reflected the dollar's weaker trend against the D-Mark towards the end of the week. However, the D-Mark showed little overall change against its EMS partners and failed to benefit fully from the dollar's downturn as the market still showed concern over a possible strike by West German industrial workers.

The Italian lira was the strongest currency, followed by the Dutch guilder.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.



China attacks

China has accused the Soviet Union of backing Vietnamese attacks along its border. Page 3. China is to introduce identity cards for all civilians over 16 years of age.

French murder hunt

Paris police opened a murder inquiry in which it was found that financier's son Prince Edouard-Xavier de Lobkowitz, whose body had been recovered from the river Seine, had been shot in the throat and shoulder.

Talks rejected

Greek Premier D. Andreas Papandreu denounced the Turkish Government as "militaristic and an agent of U.S. influence, and rejected the idea of a dialogue to resolve territorial disputes in the Aegean and Cyprus. Page 2

Ecuador surprise

Right-wing candidate Leon Febres Cordero, a millionaire businessman, defeated Social Democrat Rodrigo Borge, in the Ecuador presidential election, with 52.2 per cent of the three quarters of the vote counted. He pledged to take the country out of its economic slump. Page 2

Craxi to explain

Italian Premier Bettino Craxi is to write to U.S. President Ronald Reagan to clarify a proposal on nuclear arms control which has caused a diplomatic problem between the countries.

Pope's tribal greeting

Pope John Paul was greeted by tribal dancers when he arrived in Papua-New Guinea. They had abstained from sexual relations and meat-eating for a month to prepare for the ceremony.

Spanish arrest

Spanish police arrested near Barcelona Jose Balazon, 40, suspected leader of left-wing group Grapo, which claimed to have killed two police in Madrid earlier this year.

Channel trip battle

Chambers of commerce in the Channel ports Calais, Boulogne and Dunkirk, plan to fight the French Government move to stop British visitors making short trips without passports. They fear it will cost them substantial business. Page 3

Bus electrocutions

At least 35 passengers were electrocuted near Allahabad, north India, when bicycles on a bus roof tangled with overhead electric wires.

Washington split over quotas for Japan car imports

BY STEWART FLEMING IN WASHINGTON

Mr Donald Regan, the U.S. Treasury Secretary, has come out against early moves to remove quota restraints on Japanese car imports, saying that import quotas are a "trump card" in U.S. efforts to drive a hard bargain in trade talks with Japan.

In a television interview Mr Regan took issue with his colleague in the Reagan Administration, Mr William Brock, the President's special trade representative who has called for an end to import quotas, saying that unemployment in the car industry is due to "modernisation and revitalisation" and that removing the quotas would "force the U.S. to compete."

The controversy over whether to renew the agreement which limits Japanese car imports to the U.S. to 1.6m units in the 12 months to March 1985 has blown up following the disclosure that the major car companies have been paying their chief executives record bonuses and salaries as well as earning record profits.

Reagan Administration officials, while worried about the trade policy implications of the quota arrangement, are just as deeply concerned about the risk that the United Auto Worker's Union will be able to exploit the bonus and profits position in the industry to win an inflationary wage settlement in the industry wage round in late summer.

As the debate about import quotas has heated up in recent weeks, industry itself has become increasingly uneasy about the evidence that the "voluntary" quotas which Japan has imposed on car exports to the U.S. could become a focus of political debate in a presidential election year.

At a press conference last week, Mr Philip Caldwell, the chairman of Ford Motor, who earned salary and bonuses of \$1.4m last year, warned that the removal of the quotas could bring "a fundamental change in the way U.S. car companies do their business." He said that if it was possible to be competitive in the U.S., the companies would be forced to manufacture overseas and join the import business.

Mr Caldwell argued that a root cause of the industry's lack of competitiveness with Japan was the overvaluation of the dollar relative to the yen, adding that "restraints should not come off before the federal Government addresses the imbalance between the yen and the dollar."

Reagan will appeal for support on El Salvador

BY REGINALD DALE IN WASHINGTON AND ROBERT GRAHAM IN LONDON

PRESIDENT Ronald Reagan is expected to make a major appeal for support for his Central American policies this week after the presumed victory election in El Salvador of the Christian Democrat Sr Jose Napoleon Duarte, the Administration's preferred candidate.

President Reagan will make a nationally televised address tomorrow if the formal results of the second round of Sunday's El Salvador presidential elections are known early enough. White House officials said.

Although no official count has been given, Sr Duarte is already claiming victory with 55 per cent of the vote. "There is no question that we have absolute assurance of having won," he told reporters at a rally early yesterday.

His rival, the right-wing extremist, Major Roberto d'Aboussion, subsequently told journalists that he was unwilling to concede defeat, but nevertheless admitted Sr Duarte was ahead by a short margin in unofficial counting.

The U.S. Administration has not concealed its preference for Sr Duarte. Major d'Aboussion has been linked by several senior U.S. officials with the right-wing death squads in El Salvador. His presence in the presidency would considerably complicate the channelling of U.S. aid to the Government in the 4-year-old war against the left-wing guerrillas.

The acrimonious debate between President Reagan and Congress over economic and military assistance has been temporarily halted pending the outcome of the Salvadoran elections. Mr Reagan is now anxious to initiate a vigorous new campaign to win congressional backing for the full \$62m in urgent military aid for the U.S.-backed Government in El Salvador.

Before Easter Congressional objections to the package led President Reagan to use a special clause in a foreign assistance Bill permitting disbursement on presidential orders and giving 60 days in which to account for the funds. Some of this assistance has already been sent to the Salvadoran military.

Hurdle cleared in Lebanon as Berri accepts new position

BY NORA BOUSTANY IN BEIRUT

A MAJOR obstacle to the formation of a Lebanese Cabinet was overcome yesterday when the Shia Muslim opposition leader, Mr Nabih Berri, accepted his new designation as State Minister for South Lebanon and Reconstruction.

Mr Berri, the head of the Shia Amal movement, boycotted the first Cabinet meeting last Wednesday, emphasising that his initial appointment as Minister of Justice, Water and Electricity, left him out of the political decision-making process. Objecting that he had not been adequately consulted, Mr Berri also complained that the first set of portfolios would not enable him to act effectively on behalf of the mainly Shia Israeli-occupied south of the country and the devastated southern suburbs of the capital.

Prime Minister-designate Mr Rashid Karami, announced yesterday that he and President Amin Gemayel, signed a decree nominating Mr Berri as State Minister for South Lebanon and Reconstruction. This was Mr Berri's main condition for taking part in any government.

Dollar spurred by U.S. interest rate signs

By Philip Stephens in London

THE DOLLAR rose strongly on foreign exchange markets yesterday, hitting its highest levels since early February amid expectations of rising U.S. interest rates and fears of serious industrial unrest in West Germany.

The rise pushed sterling to all-time lows below \$1.39 in New York, although trading in sterling was thin because of the closure of the London market.

The pound was stable against other European currencies, but dealers said the fall against the dollar may intensify pressures for a rise in Britain's base lending rates.

The dollar closed in Frankfurt at DM 2.7590, up nearly 4 pf from the London close on Friday and compared with DM 2.7410 at the end of U.S. trading last week.

By early afternoon in New York yesterday, it had risen further to DM 2.7755, while sterling slumped to \$1.3865 from \$1.4095 in London on Friday.

The dollar's gains, spurred by a growing consensus in foreign exchange markets that U.S. interest rates will move higher, led to forecasts by some dealers that it could soon climb to peaks over DM 2.80, reached last January.

Dr Henry Kaufman, chief economist at Salomon Brothers, predicted on Friday that U.S. interest rates could move "spectacularly higher" in the current business cycle, while U.S. bond prices have fallen sharply.

Signs that West Germany's powerful engineering union, IG Metall, will vote for strike action this week in pursuit of its claim for a shorter working week encouraged the rush into dollars.

Union members in the important industrial region around Stuttgart voted for strike action on Friday, while workers in the Frankfurt area will vote today and tomorrow.

"The markets have no alternative to the dollar. Interest rates are pushing it higher, while the D-Mark is being hit by the strike threat," the foreign exchange manager of a leading West German bank said.

The apparent reluctance of the West German Bundesbank to intervene to try to brake the dollar's rise also contributed to the U.S. currency's strength.

London gets the Wall Street twitch, Page 19; Currencies, Page 42

Tough budget as Lagos goes into IMF talks

BY QUENTIN PEEL IN LAGOS

MAJOR-GENERAL Muhammadu Buhari, Nigeria's military head of state, last night announced a package of tough new economic measures, including large real cuts in government spending, a virtual embargo on new projects, and a ban on foreign borrowing by state governments, in the first budget of his new regime.

The measures were announced in a national television and radio broadcast on the eve of a new round of talks with the International Monetary Fund (IMF) on an extended credit of up to \$3.2bn, to tide the country over its severe balance of payments crisis.

The budget also includes a halving in the remittance allowance of expatriate workers, a continued wage freeze for Nigerians, increased interest rates and tighter ceilings on bank lendings.

Although many of the measures are likely to meet with IMF approval, including the reform and some simplification of the present structure of import duties and controls, the budget stopped short of key moves still under discussion, such as the devaluation of the naira, and reduction in government subsidies of petrol products.

General Buhari warned that his budget might result in short-term price rises and shortages of some goods, on top of the widespread shortages already apparent because of severe import restrictions over the past two years. "No medicine is without pain," he said.

He blamed the plight of the country "partly on the continued depression in the oil market, but largely on the gross mismanagement of the Government of President Shehu Shagari, overthrown by a coup on New Year's Eve.

"We do not have much room for manoeuvre, and have therefore adopted some tough measures," he said.

The head of state promised that negotiations with the IMF would be "continued in earnest," but he allowed for the possibility of a failure to agree.

"Whether or not we are able to reach a complete agreement with the IMF, this country will have to rely more on its own efforts and resources to improve our economic situation," he said. "Nigerians must be ready to make sacrifices."

Capital spending in 1984 under the new budget will total N33bn (\$55bn), a cut of 40 per cent on 1983, before taking into account rapid inflation. Current spending is put at

Continued on Page 20

Attempt to unseat Thyssen chief fails

BY JAMES BUCHAN IN BONN

HERR Dieter Spethmann, chief executive of the Thyssen industrial group of West Germany, has defeated a badly co-ordinated attempt to unseat him and will probably serve at least five more years at the helm of Europe's largest steelmaker.

At an extraordinary meeting, the Thyssen supervisory board expressed confidence in Herr Spethmann and his management team and announced its intention to extend his contract next year. Herr Harald Kuhn, the supervisory board chairman, has resigned from the company and given up the chair to Herr Gunter Volsing, a former executive of Krupp.

The supervisory board's statement marks the close of an unprecedented boardroom intrigue which erupted in public at the company's shareholder meeting in Duisburg on March 30.

Shareholders were angry at Herr

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OVERSEAS NEWS

Fed official proposes greater emphasis on avoiding slowdown

BY STEWART FLEMING IN WASHINGTON

MR. PRESTON MARTIN, vice-chairman of the Federal Reserve Board has taken issue publicly with the current thrust of the U.S. central bank's monetary policy saying that more emphasis should now be placed on avoiding a slowdown in economic growth and less on fighting inflation.

Mr. Martin's remarks follow reports based on comments by Mr. Frank Morris, the president of the Boston Federal Reserve Bank, suggesting that in March the Fed's monetary policymaking open market committee moved to tighten monetary policy.

Mr. Morris's remarks have been seen as a breach of the normal convention according to which Fed officials do not disclose the results of a Fed policy meeting until after a record of the meeting is released several weeks later.

It has been clear from both the public comments of Fed officials and the record of earlier Federal

open market committee (FOMC) meetings, that the central bank is increasingly uneasy about the dangers of a cyclical upswing in inflation this year.

Commenting yesterday on the inflation outlook, Mr. Martin said that his views reflect a different stress which he believes should be placed on the balance between inflation and economic growth.

He says he is more concerned now with the evidence that the rate of increase in the growth of the economy is slowing.

So far as inflation is concerned he believes that there is evidence to suggest that the traditional link between strong economic growth and inflation has been broken in the current upswing. To back up the argument he cites improvements in labour productivity, the modest rate of wage increases and the downward pressures on prices exerted by import competition.

Ecuador elects head

BY SARITA KENDALL IN QUITO

SR LEON Febres Cordero, a 53-year old businessman at the head of the National Reconstruction Front, was yesterday elected President of Ecuador. Unofficial results gave Sr Febres Cordero a 5 per cent lead over his Social Democrat rival, Sr Rodrigo Borja.

The incoming president will assume office for a four year term on August 10. He will rule with the support of small right-wing parties that do not give him a congressional majority.

Campaigning on the basis of slogans like "Bread, roof and work," Sr Febres Cordero emphasised his business experience and his unflagging opposition to President Osvaldo Hurtado's Government.

Successive devaluations and a high inflation rate have fuelled popular discontent with economic policies, and the winning candidate played up his image as a forceful leader who could overcome the economic crises. Sr Febres Cordero said Ecuadoreans must work together to reconstruct the nation.

Opec faces tough decision over oil production quotas

BY RICHARD JOHNS IN VIENNA

THE ORGANISATION OF Petroleum Exporting Countries faces a tough decision this summer and probably some bitter wrangling over whether to raise the ceiling on collective production in the second half of this year and, if so, by how much.

Its market monitoring committee and experts felt unable to make any firm forecast about demand at their meeting here on Sunday. The four-minister committee seemed anxious not to tangle in detail potentially divisive issues.

As expected, the committee recommended the output limits of 17.5m barrels a day and the basic reference price of \$29 per barrel be kept in force. The critical discussions on production and prices will begin on July 10 at a full ministerial meeting in Geneva.

Any decision to raise the

ceiling would unleash claims from about half of the 14 members for higher quotas. Some, in particular Iran with Algeria in support, are expected to argue strongly for maintaining the ceiling while increasing prices.

Mr. Belkacem Nabl, Algerian Minister of Energy, suggested here that prices rather than quotas would dominate the July meeting.

Dr. Mana al Otaiba, chairman of the committee and United Arab Emirates Minister of Oil, said after the meeting that Opec output in the second half could vary between 19m and 19.5m b/d, possibly reaching 20m b/d by the end of the year. He claimed that Opec output so far this year had been within the 17.5m b/d ceiling. Actual figures submitted by member states are understood to have given a rate of only 16.8m b/d.

The International Energy Agency in its latest monthly assessment gives Opec output of 17.8m b/d in the January-April period, a figure some Opec experts broadly concur with.

One important factor has been non-Opec production which, says Dr Otaiba, had been 1m b/d higher in the first quarter compared with the same period of 1983.

Dr. Tam David-West, Nigerian Minister of Oil, attended the meeting as an observer. He is understood to have told the committee that Nigeria was prepared to observe its quota despite the economic consequences if other members did so too.

Since the beginning of April, Nigeria has retained back its output to 1.3m b/d after averaging 1.5m b/d in the first quarter.

Bonn could scrap tax amnesty

BY RUPERT CORNWELL IN BONN

THE PLAN of the Bonn coalition to grant an amnesty on possible tax evasion over party political donations was drawn into criticism from within its own ranks that the scheme could face heavy modification—and conceivably the threat of total withdrawal.

The most shrill complaints have come from the Free Democrats (FDP), the junior partners in the Centre-Right Government here.

Local spokesmen for the party up and down West Germany have condemned the proposals, while the support of the Parliamentary party must also be in some question.

Some members of the Chris-

tian Democrats (CDU) have also damned the scheme with faint praise and at least two CDU deputies have already announced they will vote against any such Bill in the Bundestag.

The flood of criticism, moreover means that Chancellor Helmut Kohl will be forced to address the embarrassing issue when he makes the keynote speech tomorrow at this week's CDU national congress in Stuttgart.

The scheme, were it to become law, might mean that up to 1,800 cases of possible tax evasion, which could lead to prosecution, would be dropped.

Herr Kohl, who has never lacked a thick political skin, has himself rejected all criticism as unjustified.

The FDP, which has traditionally held the balance of power between Left and Right at national political level, has been doing badly of late in regional and local elections.

Its poor performance has already led to criticism from inside the party of its leader of ten years, Herr Hans-Dietrich Genscher, the Foreign Minister.

Although his re-election as leader at the FDP congress in Munster next month appears not to be in doubt, the storm over the amnesty affair can only add to his difficulties, and those of the party as a whole.

'Agent Orange' suits settled for \$250m

SEVEN U.S. chemical companies tentatively agreed yesterday to set up a \$250m (£178m) trust fund to settle claims by thousands of Vietnam veterans citing cancer and other diseases from exposure to the chemical Agent Orange, a defence lawyer said. Reuter reports from New York.

The out-of-court agreement was reached hours before jury selection was scheduled to begin in a handful of cases representing more than an estimated 50,000 claims.

Security talks reopen

The European Security Conference opens its second session in Stockholm today with sharp differences remaining between Nato and Warsaw Pact delegates over the terms for discussion. David Brown reports from Stockholm.

Karen camp seized

Burmese Government troops seized a camp of Karen insurgents on the Thai-Burmese border on Sunday in a sustained ground attack that sent more than 3,000 Karen civilians fleeing into Thailand, a Thai provincial police chief said yesterday. AP reports from Bangkok.

Sikhs exchange fire

Sikh terrorists assassinated a village leader and wounded five people yesterday, as the Government announced that 22 Sikh militants were arrested and 13 firearms seized in Moga City. AP reports from New Delhi.

Blow for French Left

France's ruling Left suffered another electoral blow at the weekend when the Communists lost control of Noyay-le-Grand, chief of Paris that sent more than 3,000 Karen civilians fleeing into Thailand, a Thai provincial police chief said yesterday. AP reports from Bangkok.

Pipeline setback

The prospects of an early start on the construction of the \$1.5bn (£10bn) Alaska natural gas pipeline have suffered another setback following the decision of InterNorth, a leading U.S. pipeline company, to withdraw from the project. William Hall reports from New York.

Cameroon alarm

President Paul Biya of Cameroon has imposed a state of emergency in the district surrounding the capital, Yaounde, 12 days after an unsuccessful attempt by presidential guards to overthrow his government. AP reports from Yaounde.

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OVERSEAS NEWS

Peking promises more weapons for PLO

MR. YASSIR ARAFAT, the leader of the Palestine Liberation Organisation, yesterday secured a Chinese commitment to supply further weapons to the PLO as well as continued political backing.

The official New China news agency quoted Premier Zhao Ziyang as telling Mr. Arafat that China would provide "the cause of Palestinian liberation with political, material and moral assistance within its capability."

Middle East diplomats took the term "material assistance" to mean military and medical aid. Zhao gave the assurance before Mr. Arafat left for Pyongyang, North Korea, after a three-day visit to China.

China, which does not have diplomatic relations with Israel, is one of the PLO's long-term backers and has regularly provided medical assistance, military training for PLO fighters, and weapons, including small arms and light artillery.

In his talks with Deng Xiaoping, the Chinese leader, which lasted 80 minutes, Mr. Arafat discussed President Reagan's recent trip to Peking and the latest moves to convene an international conference on Palestine, the PLO chief said.

The PLO and Jordan have suggested holding the conference under United Nations auspices, saying all concerned parties, including Israel and the five permanent members of the UN Security Council, should take part.

China, which is a permanent member along with France, Britain, the U.S. and the Soviet Union, has voiced support for the proposal, but Israel has rejected it and the U.S. has expressed reservations.

Asked if the Chinese indicated how far they would go to convene such a meeting besides offering verbal support, Mr. Arafat said: "It is under discussion." He said the issue was also being debated with other permanent members of the Security Council, Arab states and members of the European Community.

Mr. Arafat appears to be using his visit to China and North Korea to build up his prestige ready for a meeting this week in Algiers to reunite major factions within the PLO.

Reuter

China hits at Soviet aid to Vietnam

By Mark Baker in Peking

CHINA has accused the Soviet Union of backing Vietnamese attacks along the Sino-Vietnamese border during the past month.

In its first direct criticism of the Soviet Union since the latest skirmishing began, China has condemned Moscow for "supporting Vietnamese aggression" and for "joining an anti-Chinese propaganda campaign."

Both China and Vietnam are now claiming hundreds of deaths and many more casualties in sporadic artillery attacks and hand-to-hand fighting along their border.

Mr. Le Mai, assistant to the Vietnamese Foreign Minister, said in Hanoi last Thursday that the conflict was now at its worst since the brief war between the two countries in early 1979.

The border issue now appears likely to be raised by the Chinese leaders when Mr. Ivan Arkhipov, First Vice-Chairman of the Soviet Council of Ministers, visits Peking.

Mr. Arkhipov, the most senior Soviet official to be invited to China in about 20 years, is expected to be in Peking next week, primarily for trade and economic talks.

U.S. in fresh bid to open Japan markets

BY JUREK MARTIN, FAR EAST EDITOR, IN TOKYO

FINANCIAL officials from Japan and the U.S. conferred again in Hawaii over the weekend in another attempt to bridge the gap between the two countries over the liberalisation of the Japanese capital markets.

This session, the fourth since February, came just before Mr. George Bush, the U.S. Vice-President, arrives in Tokyo tomorrow for trade and financial negotiations.

A key point in the background appears to be a shift in the Japanese position which could, under certain circumstances, allow foreign banks to engage in trust banking in Japan.

The Ministry of Finance in Tokyo has circulated a proposal whereby the Japanese branches of foreign banks, acting on their own, and not as previously proposed, in collaboration with Japanese securities houses, could be authorised to handle some of the \$50bn (£35bn) pension fund market.

Opening this sector of the market to foreign banks has been one of the specific U.S. demands to Japan.

But the Japanese Finance Ministry has not as yet shown any inclination to sanction the approach proposed so far, which involves joint trust banking concerns being established by leading U.S. banks and the "big four" Japanese securities firms — Nomura, Nikko, Daiwa and Yamaichi.

The Ministry's objections have basically been that this would entail a breakdown of the fundamental demarcation line between banks and securities companies, and threaten the stability of some of the seven existing Japanese trust banks.

Indeed its proposals would, it appears, specifically exclude the entry of Japanese commercial banks, as well as securities houses, into trust banking via the Tokyo branches of foreign subsidiary banks.

Thus, an institution such as the Bank of California, acquired last year by Mitsubishi Bank, would continue to be barred.

The Ministry's idea may appeal to the U.S. Government and give the semblance of achievement to the Vice-President's visit next week, but it may sit less well with the powerful vested Japanese interests.

Both the securities houses and the 13 major "city" banks have, in their various ways, been pressing for less rigid demarcation boundaries.

Last week's market-opening package referred to financial liberalisation only in the most general terms, pending the announcement of more specific measures by the Ministry towards the end of this month.

Bilateral pact on air fares

By Gareth Griffiths

AIR FARES for off-peak flights between the UK and the Netherlands could fall by as much as 50 per cent in the next few months as a result of a government agreement liberalising pricing regulations.

The deal between the British and Dutch governments will be announced tomorrow by Mr. Nicholas Ridley, Britain's Transport Secretary. It will act as a curtain-raiser to discussions on Thursday in Brussels by EEC transport ministers, who will be discussing ways of liberalising European air fares.

Mr. David Mitchell, the junior transport minister, agreed with the Dutch Government last Friday on the ending of the pool system operated by the two dominant national carriers, British Airways and KLM, the Dutch airline.

BA welcomed the move yesterday and said it was pressing for more liberal aviation policies by European governments. British Caledonian Airways also welcomed the news and said it would open the market to new carriers, including regional operators.

At present a return BA flight from Heathrow, London to Schiphol, Amsterdam costs £156 by Club class and £132 on a Euro-saver deal.

Decisions sought on aviation problems, Page 12

French passports fight

BY DAVID HOUSEGO IN PARIS AND DAVID HELLIER IN LONDON

CHAMBERS of Commerce in Calais, Dunkirk and Boulogne are set to fight the French Government's decision to end the agreement allowing Britons into the country for up to 90 days without a passport.

The Calais Chamber of Commerce reckons that day-trippers spend between £30m (£24m) and £50m each year in the town's shops, bars and restaurants. "A lot of Calais shopkeepers will be wringing their hands as a result of this decision," said Mr. Geoff Treble, the Chamber of Commerce's representative in London. "Many shops have been opened specifically to meet the needs and wants of the British," he said.

M. Henri Ravisse, president of the chamber described it as a case of "using a boxing glove to crush a flea."

British nationals, who in the past have been able to enter France simply by filling in identity forms provided by the ferry companies, will from July 8 only be allowed in with a standard British passport, or a one-year visitor's passport.

The British Foreign Office, which has been negotiating with the French since last year when French immigration officers turned back about 700 black Britons using the ferry companies' identity cards, said it "very much regretted" Sunday's decision which came abruptly.

Poll win claimed

By David Gardner in Panama City

It said it had come a long way in trying to meet the French demands. The French are concerned about illegal immigration and see the 90-hour passes as virtually uncontrolled means of entry.

A French Foreign Ministry official in Paris said that issues issued by British travel agents represented an "enormous loophole."

British citizens had the right to travel freely in France, the official said, but it was up to the British authorities to make clear who was a British subject and who was not.

The French authorities decline to say how many illegal immigrants have entered France through Britain or to specify their nationality.

DR. ARNULFO Arias, the 83-year-old right-wing populist three times ejected from office by the Panamanian military, claimed victory yesterday morning in Panama's first general election in 10 years.

Dr. Arias won 53 per cent on an unofficial count of slightly under half the votes. No official results were available as the count was postponed because of the slow arrival of returns, officials said.

Dr. Arias said that he feared his supporters would take over the streets unless the military-backed government conceded him his victory.

South African politicians fuel oil price controversy

BY OUR JOHANNESBURG CORRESPONDENT

SOUTH AFRICA'S oil controversy gathered momentum as the weekend with Opposition politicians and newspapers claiming to have unearthed further evidence of alleged corruption in the procurement of the country's fuel.

The allegations of over-payment for oil supplies by at least R365m (£218m), was first raised in a dossier handed to Mr. P. W. Botha, the Prime Minister, last month by Dr. Frederick van Zyl Slabbert, leader of the Opposition Progressive Federal Party (PFP).

Although reporting about fuel procurement is severely restricted by South African legislation, local papers as well as PFP members of Parliament have been steadily disclosing further evidence of alleged misdeeds. (Five senior State officials are said to be mentioned in the dossier, which the Prime Minister has handed over for investigation to Mr. Justice E. J. van der Walt, the Advocate General.)

The Johannesburg Sunday Express claimed to have uncovered evidence that a leading Italian businessman resident in South Africa acted as an intermediary between the Government and unnamed oil sources, despite official denials.

In Parliament last week, the PFP claimed that the businessman may have made as much as R1,000m.

Yesterday, Mr. Roger Hulley, an Opposition MP, claimed that further evidence on the affair had been discovered by the party and sent to the Advocate General. This included copies of contracts and telexes involving the state oil purchasing agency, the Strategic Fuel Fund, and the Department of Mineral and Energy Affairs.

Mr. Botha last week called the allegations "speculative and erroneous."

In a further development, Mr. John Malcomson, the PFP MP for Port Elizabeth, said that further evidence on the affair had been discovered by the party and sent to the Advocate General. This included copies of contracts and telexes involving the state oil purchasing agency, the Strategic Fuel Fund, and the Department of Mineral and Energy Affairs.

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Far-Right group founded

BY OUR JOHANNESBURG CORRESPONDENT

THE SPLIT in the once united Afrikaner community of South Africa widened at the weekend with the launching of the Afrikaner Volkswag, an ostensibly cultural organisation, which will also serve as a platform for a far right alliance opposed to the ruling National Party.

In a ceremony part mystical, part militaristic and amid appeals to the blood, "volk" and "vaderland," the AVW (literally "Sentinels of the People"), was officially founded at Pretoria's Skilpadaal Hall before 5,000 delegates from all over the Republic.

Prominent guests at the ceremony included leaders of the ultra-Right Conservative Party, led by the former Cabinet Minister, Dr. Andries Treurnicht, and the Herstigte Nasionale Party (HNP), of Mr. Jaap Marais.

Prof. Carel Boshoff, former chairman of the Broederbond, the once all-powerful Afrikaner secret body, and his wife, Anna, daughter of former Prime Minister, Hendrik Verwoerd, were chosen as interim leaders.

MANAGEMENT AMIDST DIVERSIFICATION

THE BIGGEST IN THE SMALLEST

Epson Corporation

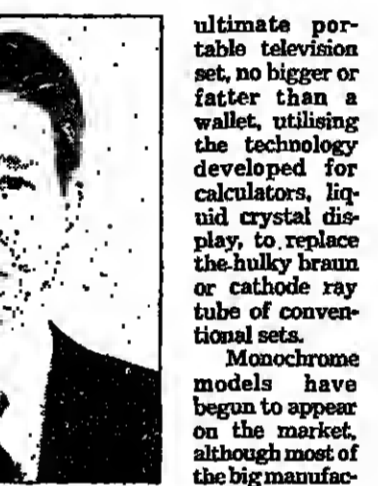
By Geoffrey Murray

The 1964 summer Olympic Games in Tokyo provided a unique business opportunity for the long-established Japanese watch company Seiko. But no one at the time could have imagined that this would lead to the creation of a new company playing a leading international role in computer peripheral equipment and hand-held personal computers. Ichiro Hattori, a member of the family that has run Seiko since its foundation in 1881, recalls that when Seiko was named official timer for the Olympics the company saw it as a great opportunity to become better known internationally. Until then, the timing of Olympic events and the production of results had been a merely mechanical operation. Seiko, however, wanted to introduce an element of electronic technology, then just beginning to emerge in many products. And of its creations was an electronic printer. "We didn't have any intention at that time to develop a separate business in digital printers," admits Mr. Hattori, "but the timing proved to be just right in many respects. Within a year or two of the Olympics we conceived the idea that we could, after all, build a new business around the electronic printers we had developed for the Games."

Printers already existed linked to mainframe computers. But these were bulky and heavy (weighing 70 to 90 pounds on average). Suwa Seikosha, one of watch manufacturing companies of the Seiko group, produced a lightweight printer of just over four pounds for cash registers and point of sales recorders. The need was there. Cash register manufacturers were just in the process of switching over from mechanical to electronic systems and needed a portable printer. Calculators were also going through a major technological change at the same time, generating a further demand for the Seiko-developed product. Without really knowing the full potential of the business, but willing to give it a try, Suwa Seikosha established a separate company for this venture. It was headquartered near Suwa Seikosha in Nagano Prefecture, in the Central Japanese Alps. Eventually, the new creation assumed its current corporate identity as Epson (after its main product line, electronic printers, currently accounting for 70 percent of total output).



Ichiro Hattori, Chairman



Tsuneya Nakamura, President

computer peripherals, as well as being strong in the hand-held personal computer field.

From Seiko's long business traditions in watches, the Epson management has developed a marketing strategy that best suits a less-than-giant operation. According to the Chairman, "As in watches, you cannot always do your marketing under your own brand name. We think it is very important to put some stress on OEM as well. Maybe if you are IBM you can do what you want... selling only under the IBM brand. But we are a smaller company, basically a peripheral company. Of course, we want to sell Epson products under the Epson brand. But we cannot afford to ignore OEM. To develop our business we want to work with companies like IBM, Hewlett Packard, Apple, etc." President Nakamura adds the comment that "we have no intention of trying to compete with the large computer makers. We know our own strengths and we will work to develop these further, with new applications of our products. IBM, after dominating the mainframe market, is moving into personal computers too. It doesn't make hand-held computers at present. Our attitude is that we have all kinds of printers so we will do OEM business with IBM or anyone else. If IBM decides to go into hand-held computers, well we would like them to use Epson displays and printers, which we think are superior to anything else on the market."

Despite this attitude, Epson certainly doesn't hesitate to challenge new non-traditional business areas. For some time electronic appliance manufacturers have been working on the concept of the

ultimate portable television set, no bigger or fatter than a wallet, utilising the technology developed for calculators, liquid crystal display, to replace the bulky Braun or cathode ray tube of conventional sets.

Monochrome models have begun to appear on the market, although most of the big manufacturers are holding back until they see how the public reacts. Epson, however, astonished a great many people in the industry by unveiling in mid-1983 the world's first pocket colour television set (Seiko already having achieved another first in creating a television wristwatch).

Mr. Hattori says the reason for developing this product was to fill a gap in the product range as far as marketing was concerned. "Sometimes, our computer-related products are not enough. In the United States, for example, shops selling personal computers also deal in television sets and other electronic products. So our distributors wanted to be able to go to such shops and sell them a miniature television as another Epson product. Another consideration was to meet the challenge of some of the electronic appliance makers who are trying to move into computers. I am sure that the distribution channels for home appliances and computers will become unified, so we wanted to be prepared for that."

For Suwa Seikosha, which developed the product, the technology wasn't that difficult — based on integrated circuits and LCD's, in which it already had considerable expertise. The pocket television, therefore, is a technically compatible product with the rest of the Epson range. But it still seems rather an unusual and risky diversification to undertake. Mr. Hattori answers this point with an explanation that Epson or Seiko doesn't have that much to lose, apart from the possibility of some financial setback if the product doesn't sell well. It all comes down to whether a company is willing to challenge the unknown, and whether its reputation will suffer if it fails.

"Daring, to Try Something New"

It's interesting, he says, that the miniature television sets now available or soon to be introduced are primarily those produced by a company whose main business line is electronic calculators, and Epson, closely associated with one of the world's biggest names in watches. "R and D is a funny thing," the Epson chairman muses. "Until someone achieves the first breakthrough everyone thinks it's very difficult. But once it's been done by someone, then the rest become confident and quickly succeed in producing matching technology. I am sure that a number of the big electronic appliance makers could very readily produce a miniature colour television set. They know so much more about the business than we do, so I am sure they think our product is not good enough. But in a sense, Epson is an amateur so we are daring enough to try anything. The other companies already have a big reputation in the television business. If they made a mistake and produced a new product that failed, it would be very hard in terms of damage to their corporate image. It's the same for us in watches. We cannot create anything that is too revolutionary because we have to consider our image. That's the advantage of diversifying into an entirely new area: no one blames you if you don't get it right first time."

In deciding to diversify out of its traditional watch business, Seiko's management kept in mind the example of their Swiss counterparts. "For 150 years they had a world monopoly and were very profitable," observes Mr. Hattori. "That lasted until the Japanese watch industry became strong, and especially since the early 1970s when we invented the quartz electronic watch. After that everyone was making digital watches. But the Swiss watch industry could not diversify. They were locked into watch making technology, which is a precision mechanical industry. They are still very good, but it is very difficult for a watch company to become anything else under those circumstances. So, with the watch market becoming saturated we looked round to see where we could go next. The result of that can be seen now — with computer peripheral equipment accounting for almost half our annual sales."

In some areas, Epson naturally is a late starter. But it is making a strong effort to catch up. One example is auxiliary memory devices for expanding computer power, typified by the development of the floppy-disc drive (FDD). "This is an area where we want to put in a lot of effort," agrees Mr. Hattori. Epson got into the memory field as long ago as 1973, but proved to be ahead of its time — the highly advanced technology it developed proved impossible for mass production. Now with the standardization of FDD's to a three-and-a-half inch format, the company is ready to turn its expertise in microelectronics to full advantage. Its current goal is 20 percent of the world market.

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"Customization—Key to Success"

Manufacturing an average one million units a month, Epson claims a dominant 70 percent share of the world market for micro-printers. How was this achieved? Epson Chairman, Mr. Hattori, says: "We were successful through a policy of customizing micro-printers. This is an art of business we learnt from our long association with watch manufacturing, where you have to have many different designs to appeal to a wide variety of customer tastes. Electronic companies normally want

EPSON CORPORATION

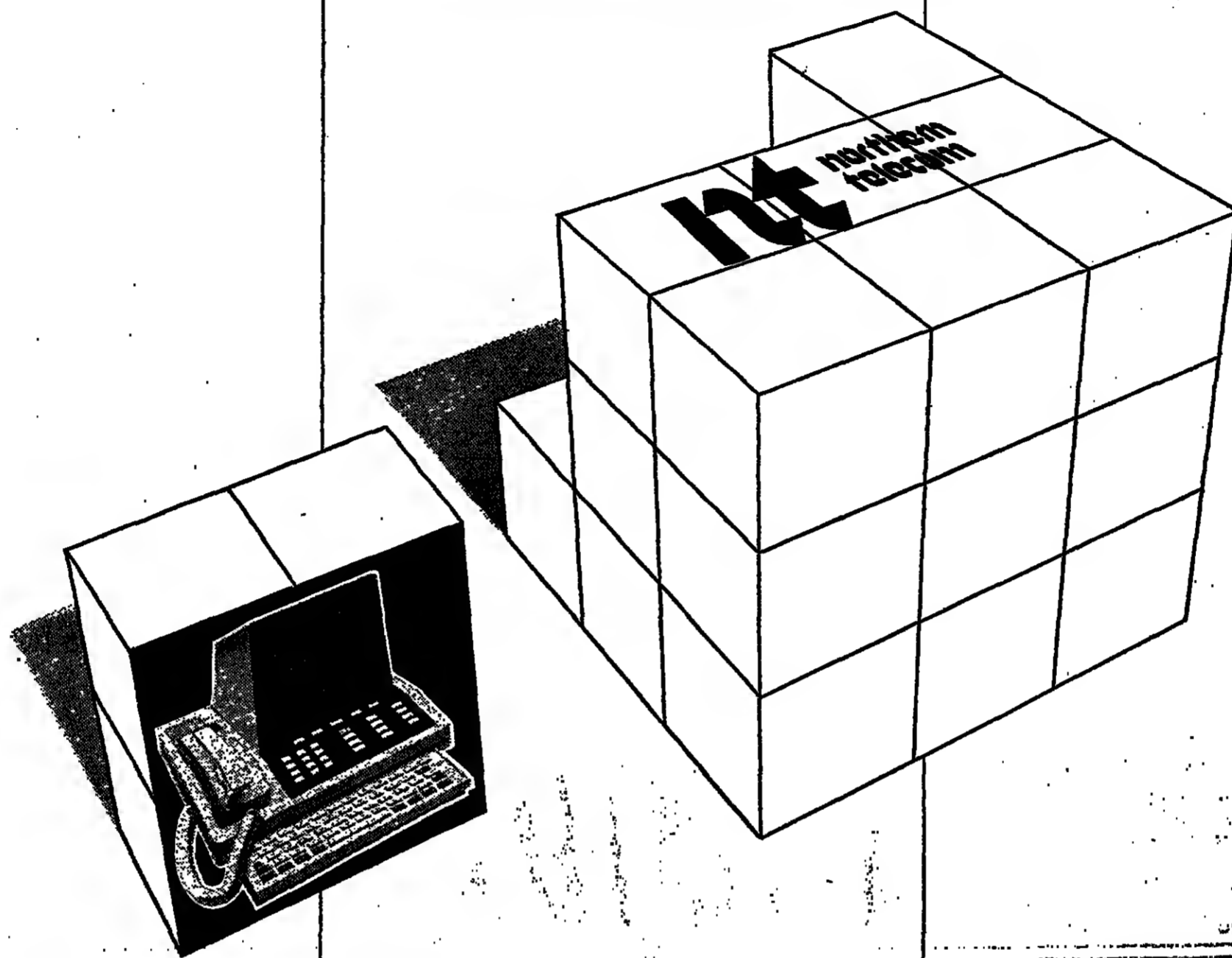
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Global communications are on the threshold of being transformed. Someday people everywhere will be able to instantaneously transmit voice, data, and images across a city or around the world. Northern Telecom has named this emerging international communications network the Intelligent Universe.*

These future communications networks will be based on digital technology—a form of binary pulses that translate every form of information into uniform codes of electrical pulses. However, for nearly a century the telecommunications industry has been based on analogue technology, suitable primarily for voice transmission.

◆ THE FIRST COMMITMENT TO FULLY DIGITAL SYSTEMS

In 1976, Northern Telecom triggered the current communications revolution. It announced its Digital World,* the global telecommunications industry's first corporate commitment to families of fully digital switching and transmission systems to handle all information, including the human voice, in a common format—the language of the computer.

For the first time, the telecommunications and computer technologies were effectively merged.

◆ WORLD LEADERSHIP IN DIGITAL TECHNOLOGY

Every other international manufacturer has since followed Northern Telecom's lead. However, its

commitment to fully digital systems, and its annual investment of nearly 10 percent of world-wide revenues on R&D, have kept Northern Telecom technologically two-to-three years ahead of any competitor.

Today, Northern Telecom is extending its leadership in digital telecommunications by developing new integrated circuits and software which constantly evolve and enrich its proven systems. Northern Telecom has more than 16 million equivalent lines of fully digital Digital Multiplex Systems (DMS*) and private branch exchanges, in service or on order, in 50 countries. It is by far the largest supplier of fully digital systems in the world.

Northern Telecom's customers include all major telephone companies across North America, including Bell Canada, 21 of the 22 U.S. Bell operating companies, the specialized common carriers, the U.S. military, the health and hotel industries, governments, and PTT's in Europe, the Middle East, Africa, Asia, the Caribbean, and Latin America.

Northern Telecom has developed and manufactured the most complete line of fully digital telecommunications systems in the world—the DMS-1, DMS-10, DMS-100 Family of central office digital switches and the SL* Family of digital business communications systems.

When the DMS-100 Family was introduced in 1979, it offered about 300 features. Today, as new capabilities and members of the family are added, it has more than 1,300 features. And the total continues to grow while other manufacturers are still introducing their basic systems.

◆ MEETING THE NEEDS OF THE INFORMATION AGE

The SL Family, which can meet the needs of organizations for 30 to 30,000 telephone lines,

will serve as network controllers for voice, data, and other forms of information in Northern Telecom's OPEN (Open Protocol Enhanced Networks) World.*

The OPEN World, announced in 1982, comprises a planning framework, new products, and enhancements of established DMS and SL systems, to address the growing market for improved information management. In the OPEN World, the DMS and SL families function as the office controller, linking Northern Telecom's systems with those of other manufacturers in efficient, cost-effective communications and information networks.

Northern Telecom has already made the proprietary protocols to its switching systems available to the Wang, Sperry Univac, Digital Equipment, Hewlett Packard, and Data General corporations to develop compatibility between their products in the fields of voice and data communications and office automation. The OPEN World will be able to accommodate most types or makes of equipment, allowing all major office-communication functions to be undertaken on one integrated system.

Through the Digital World and the Open World, Northern Telecom has become the global leader in creating the Intelligent Universe.

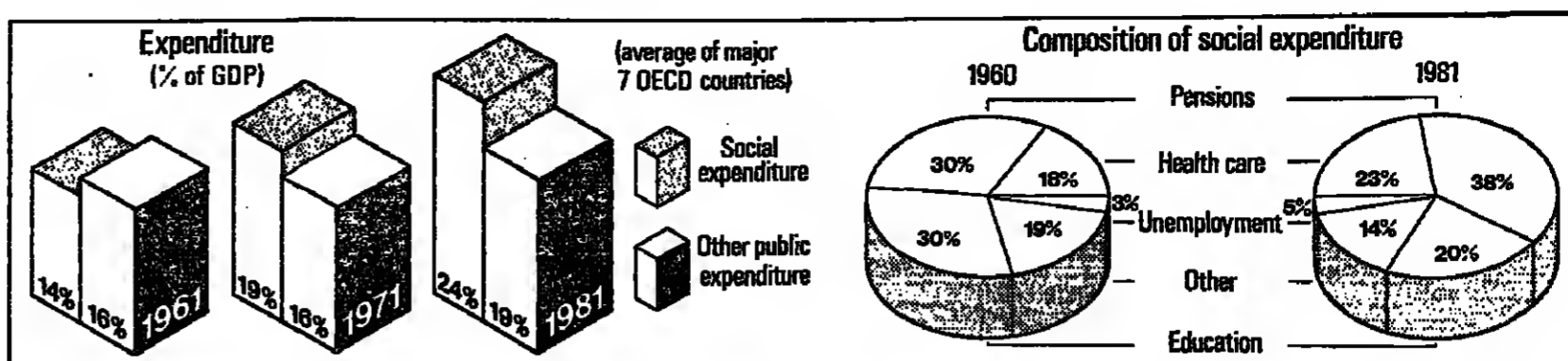
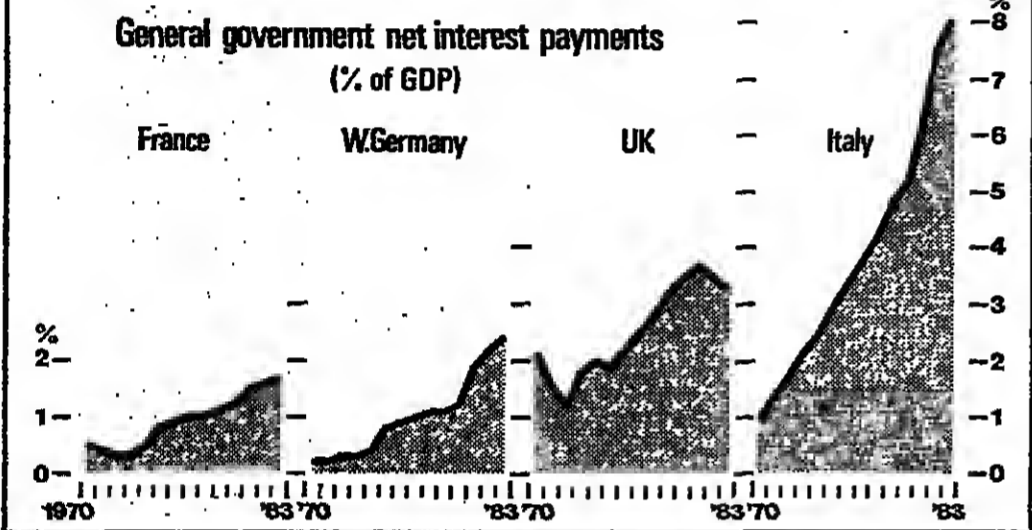
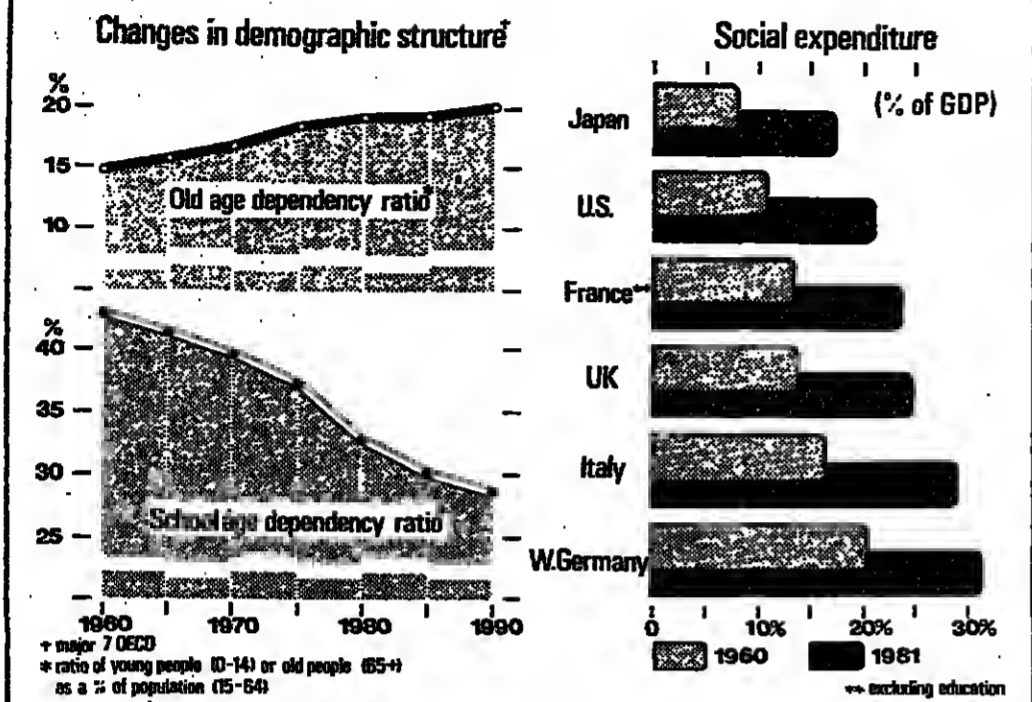
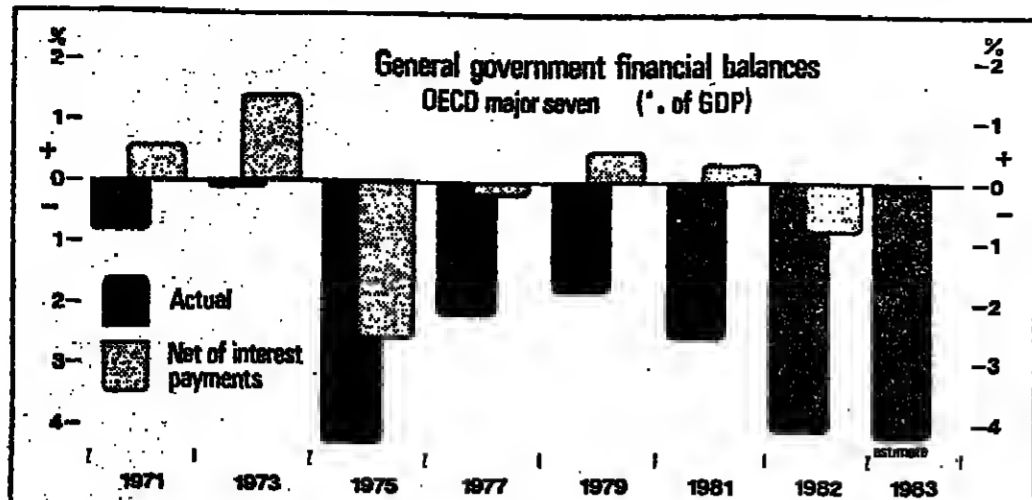
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STATISTICAL TRENDS: PUBLIC EXPENDITURE



Social spending leads the surge

Public expenditure has grown substantially faster than Gross Domestic Product (GDP) in the OECD countries over the last 20 years, led and dominated by the surge in social spending which has risen from 14 per cent of GDP in 1960 to about 25 per cent in 1982.

This has taken place against a background of sustained high economic growth until the early 1970s, giving way to two severe recessions in 1973-75 and 1979-81. The last decade has been marked by periods of high inflation, rising unemployment and recently a prolonged period of high interest rates. All these factors have contributed to the current high deficits and subsequent attempts to cut

public spending. Public expenditure has tended to rise partly as a result of the in-built momentum of existing programmes. An ageing population in many countries has increased demand, especially for health care while indexation of pensions and other benefits means that public expenditure increases at least at the rate of inflation. Technological advances in health and educational equipment, combined with higher expectations also create pressure for growth above inflation.

Between 1960 and 1975, real growth of social expenditure at about 8 per cent a year was double the rate at which real GDP expanded,

reflecting the increase in the real level of benefits. From 1975, the pattern changed, with social spending growth halved to 4 per cent a year, just above the growth GDP at 3 per cent.

Pensions now dominate social spending, absorbing 40 per cent of the total. Although budget deficits persisted throughout the 1970s, if adjustment is made for either debt payments or high

unemployment, budgets would have been at least in balance in the period 1977-81. Higher deficits have been accompanied by expansion in the public sector and increased tax burdens.

The expansion in deficits in 1974-5 came mainly from increased spending but with some rise in tax rates. Reduction in the deficits in 1976-8 was largely due to increases in effective tax rates. Although deficits have expanded since the second oil shock, increases in tax rates have been a significant factor in holding them stable in relation to GDP.

The sustained high interest rates of the past four or five years have become a major

problem, leading to a marked increase in government debt interest payments as a percentage of government borrowing requirements and GDP. Net interest payments now account for 2 to 3 per cent of GDP for most European countries (8 per cent for Italy) and 3 to 10 per cent of central government expenditure (12.5 per cent in the U.S.).

The burden of government debt has increased. In the U.S., it was held at 40-45 per cent of GDP in the 1970s, but has now climbed to 50 per cent. Some OECD countries fared worse: Japan's ratio of debt to GDP now stands at 68 per cent, and Italy's at 80 per cent.

	% GDP at market prices						
	1971	1973	1975	1977	1979	1981	1982
U.S.	-1.7	0.6	-4.2	-0.8	0.6	-1.0	-3.8
Japan	1.4	0.6	-2.8	-3.8	-4.8	-4.0	-4.1
Germany	-0.1	1.2	-5.7	-2.4	-2.7	-4.0	-3.5
France	0.7	0.9	-2.2	-0.8	-0.7	-1.8	-2.5
UK	1.5	-2.7	-4.6	-3.2	-3.2	-2.8	-2.0
Italy	-7.1	-8.5	-11.7	-8.0	-9.5	-11.7	-11.8

	% shares							
	U.S.		Japan		W. Germany		Italy	
	1970	1981	1970	1981	1970	1980	1970	1981
Total	100	100	100	100	100	100	100	100
General Services	10	12	28	27	20	18	23	24
Defence	39	32	10	8	18	14	13	11
Education	24	26	37	38	18	20	26	31
Health & Welfare	7	9	6	9	32	39	27	25
Community Services	3	4	5	7	4	4	3	4
Other	17	17	12	11	7	6	8	5

	1973	1975	1977	1979	1981	1982	1983†
U.S.	43	48	45	41	41	45	48
Japan	73	73	74	86	88	84	88
Germany	19	25	28	31	36	39	42
France	17	17	16	17	18	21	24
UK	71	68	63	55	55	55	56
Italy	61	65	62	68	66	74	81

* General government gross financial liabilities (except France—central gov.).
† Estimates.

	% shares			
	Developing countries	OECD	Africa	Asia L.America
Central government	34.8	58.7	66.5	43.3
State and local government	48.8	12.4	5.5	17.7
Non-financial public enterprise	83.5	71.1	71.0	61.0

END OF PERIOD	U.S.	UK	W. Germany	Japan
1976	4.75	14.38	4.80	6.75
77	8.94	8.99	3.60	5.89
78	10.67	12.50	3.70	4.64
79	13.70	17.00	6.70	8.01
80	17.69	14.75	10.20	9.80
81	12.75	15.88	10.80	6.30
82	9.81	10.50	6.20	6.89
83	9.75	9.21	6.30	6.42

	% GDP/GNP		% change
	1978	1983*	
Receipts	13.4	13.8	3.0
Direct taxes	10.0	10.6	6.0
Indirect taxes	3.4	3.2	-0.6
Social security contributions	9.7	10.9	12.4
Total current receipts	34.8	37.4	8.1
Outbursements	17.7	18.7	6.6
Govt. consumption	13.2	14.4	10.7
Current transfers	2.1	3.8	80.0
Interest on public debt	34.2	38.4	16.2
Total current spending	36.8	41.7	12.3

* Estimates. Source: OECD

	U.S.	W. Germany	Japan	Ind. market economies
Crude birth rate per 1,000 pop	1960 24	18	11	20
1981 16	10	13	14	
Crude death rate per 1,000 pop	1980 10	12	6	10
1981 9	12	8	5	
Life expectancy at birth (years)	1960 70	70	68	70
1981 75	73	77	76	

	Latest year 1981 or 1982 %				
	USA	W. Ger	France	UK	Belgium
Current	62.0	82.4	80.5	62.0	60.5
Capital	5.8	8.0	4.1	4.8	6.1
Total spending	57.4	88.8	77.8	56.8	58.8
Lending minus repayments	2.8	1.2	2.4	3.4	1.4
TOTAL	100.0	100.0	100.0	100.0	100.0
of which					
Interest payments	12.5	3.7	3.5	10.3	11.8
Subsidies and curr. transfers	50.3	54.9	68.1	51.8	57.1

	Average share %			
	OECD	Total	Developing countries	Asia America
Administration	5.0	11.0	14.2	5.4
Education	89.8	28.5	24.7	25.2
Health	19.2	12.2	10.8	8.8
Defence	15.0	21.3	18.8	30.2
Police	6.9	11.7	11.8	8.8
Agriculture	2.1	5.2	4.3	1.6
Transport and communication*	10.3	7.8	4.7	8.2

* Incl. postal service. Source: IMF



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OVERSEAS NEWS

Ciba-Geigy hits out at UK Government over Tanderil ban

BY ALAN FRIEDMAN IN MILAN

THE CHAIRMAN of Ciba-Geigy, the Swiss multinational pharmaceuticals and chemicals group, has accused British health authorities of making "a wrong judgement" in removing from the UK market the company's anti-arthritis drug, Tanderil.

In March, the British Committee on Safety of Medicines recommended the withdrawal of the drug. Speaking during a visit to Italy, Herr Louis von Planta said that more than 150m people had used Tanderil and a related Ciba-Geigy drug over the past 20 to 30 years and there had been "only" 1,000 allegedly related cases of death worldwide.

He acknowledged that 1,000 deaths were a lot, but firmly denied British suspicions that there is "any relationship between the product and the deaths." He said the 1,000 users of his company's drugs who had died represented "a relatively small proportion of 150m people over 20 to 30 years."

Herr von Planta said the British authorities had banned Tanderil because "there were proportionally more cases of death in the UK than in other markets." The company is appealing against the British decision.

A senior executive of Ciba-Geigy claimed at a press conference that there had been "a scandalous campaign mounted against Tanderil." Sig Sergio Giuliani, chairman of the company's Italian subsidiary, also said the controversy was triggered by the theft in Switzerland last autumn of an internal Ciba-Geigy report on the side effects of Tanderil. These can include a change in blood composition and stomach complaints, according to a company spokesman.

But Herr von Planta said the British investigation of Tanderil had been under way before the report was stolen. He said his preferred solution in the UK would be for Britain to agree to make the drug available "with the kind of restrictions which have already been agreed by other European governments." This, he said, meant allowing doctors to prescribe Tanderil "only where there is no alternative."

"We are still convinced this is a good product, for certain patients the best product," he said.

The pharmaceuticals business last year represented 30 per cent of Ciba-Geigy's group turnover of SwFr 14.7bn (\$6.5bn). Chemicals and dyestuffs represented about 15 per cent of group sales.

MORE DEMOCRACY NEED NOT MEAN HIGHER RATES

Prudent spending in Switzerland

BY JOHN WICKS IN ZURICH

BY EARLY evening the school was swinging. Strains from the Back Stage rock group drifted from the Hot Dog disco in the gym to the toasted cheese stand and the saveloy counter in the auditorium. Coffee and cakes were going well amid the stretchers and gas masks in the nuclear shelter. The less serious-minded were settling down upstairs to wine and coffee laced with schnapps. In the music room, a film show was about to start.

The 12-hour party at the Boden schoolhouse was a normal enough celebration by the Swiss taxpayers and electors of Richterswil on Lake Zurich. When parachutists landed in the playground just after lunch, they brought the key to the SwFr 13m (\$4.2m) extension to the secondary school.

Under Swiss practice, the council could not have gone ahead with the extension before it had been expressly approved by the local electors. No fewer than two referendums were needed.

Only a month earlier, local councillors had been rather less pleased with their fellow citizens, who had voted against a request for over SwFr 1m to complete a new main sewer. This meant that a ban on new construction had to be imposed

on part of a hillside much loved by developers—which was exactly what voters had wanted to happen.

However, even in Switzerland there can be limits to the powers of local voters. The canton of Zurich ordered the sewer to be built anyway for environmental reasons, but it has had to increase its contribution to the costs. As these instances show, Swiss local taxpayers can decide how much they want the council to spend, and on what. The powers do not work, however, like a crude form of rate capping. As the school and the by-pass show, voters are generally ready to back spending projects. They would resent being told by central government what or not to do.

Similar principles apply in cantonal finances and, to a lesser degree, in those of the Swiss confederation. Here, the best-laid plans can go awry—as when Zurich canton's voters declined to apply to staga the winter Olympics of 1976, or when the national electorate refused a SwFr 200m subscription to the International Development Association (IDA).

Switzerland is not a parliamentary but a direct democracy where the people are considered sovereign, as a result a great deal depends on referendums.

The 20 cantons and six smaller semi-cantons in the confederation are sovereign units which have yielded remarkably little of their states' rights to the central government in Bern. The 3,029 communes—ranging in size from villages with, say, 20 inhabitants, to the city of Zurich with 366,000—also possess a large degree of autonomy.

Over two-thirds of all local spending goes on public health, the environment, welfare, police and justice, administration costs. Few sectors are sacrosanct, however. Schools, kindergartens and clinics are not necessarily rubber-stamped by the electorate, especially if they are overly expensive or the need for them is not made fully clear.

The communes receive about half their income from the rate-payers and half from subsidies from the cantonal and federal governments. The communes differ from the cantons and the confederation in that their accounts are mostly in the black.

A Swiss individual's total tax bill includes a federal tax, levied at identical rates throughout the country; a cantonal tax which differs from canton to canton; and a local or communal tax. Anyone

moving house within Switzerland is well advised to look at the cantonal and local tax rates in the new place chosen: in the capital of the canton of Zug, for example, the total tax levied on an income of SwFr 50,000 (£16,000) is 9.4 per cent; in Fribourg, capital of the canton of the same name, it is 16.6 per cent.

The Swiss system sometimes means that worthwhile projects are rejected, especially schemes with which the "silent majority" is out of sympathy, such as youth centres or drug-addiction clinics.

But reasonable proposals at a reasonable price are usually given the green light, and really expensive projects, such as the school extension, can also be approved. Most people think they are getting value for money, and the councils try not to indulge in wild spending sprees.

Rate-capping, then, is hardly needed. Swiss men and women tend to look very closely at pending programmes and then decide whether they ought to afford them. In Richterswil at least, rate levels have actually stopped rising as one piece of infra-structure after another has been completed. This year, the canton-plus-commune tax rate will actually fall.

Punjab businessmen launch campaign to restore confidence

BY JOHN ELLIOTT, RECENTLY IN CHANDIGARH

THE PUNJAB Government has launched a propaganda campaign to rescue the reputation of the state following the bruising it has suffered during the recent Sikh agitation and violence.

Hindu businessmen in the worst-hit areas of what has been one of India's most productive agricultural and industrial areas say they will be switching future investment to neighbouring states such as Haryana and Uttar Pradesh.

"Whatever I have in progress I'll finish, but I'm not starting anything new. Our people had to leave Pakistan and abandon their investments 25 years ago—one day Hindus might have to leave Punjab," said one businessman.

Representatives of the printing industry say the business atmosphere is neither safe nor congenial.

"The frustration of the business community is going to be disastrous," they said. "The flight of capital has begun."

There are widespread reports of Hindu traders, frightened by the Sikh killings, closing down businesses and of Sikh farmers suffering because their Hindu migrant workers have not arrived from other states for the wheat harvest.

Despite the violence of the past two years Punjab has managed to achieve a good industrial and agricultural record and has started to attract foreign industrial investment.

"There is not a single field of economic activity in which we have not achieved record results in the past financial year," says Mr. B. C. Fande, the veteran senior civil servant who has been state Governor since last October.

"Agriculture is at an all-time high in wheat and rice production and we have hit industrial records with over 11,000 new small businesses being created in the past year as well as 20 new major industrial units."

Official figures show that the Punjab comes second among India's states in numbers of small businesses which now total 89,000. The state's industrial production rose by 12 per cent last year.

The question is whether this performance can survive the increased violence of whether confidence will slump both in India and abroad.

The broad flat plains of the Punjab and neighbouring Haryana on the border with Pakistan are the

centre of India's most successful green revolution. They are farmed mainly by Sikhs, aided by 100,000 migrant Hindu workers from states such as Uttar Pradesh, Rajasthan and Bihar. The revolution started in the early 1960s when high-yield varieties of wheat and improved fertilisers were introduced, and a massive irrigation programme began.

Since then the area of wheat production in Punjab has more than doubled from 3.5m acres to 7.7m acres, with production rising from 1.7m tonnes in 1960-61 to an estimated 9.4 tonnes in 1983-84. The target for 1990 is 10.5m tonnes.

The Punjab now provides 60 per cent of India's wheat reserves and nearly 50 per cent of rice, after catering for its own population's needs, even though it only accounts for about 1.5 per cent of the total land area of India.

A campaign to prove that Punjab manufacturing industry will not suffer permanently has been launched with a half-page newspaper advertisement proclaiming: "Factories working around the clock can meet booming market requirements."

The claim is not quite true, because curfews introduced in a number of towns have affected shift working, as well as slowing down bank clearing of cheques by up to a week and pushing up transport costs.

Punjab businessmen are also finding it hard to raise credit in other Indian states and this is leading to a rundown of stocks. Worst hit has been the textile and light engineering works in Amritsar, the Sikh capital.

The east of the Punjab is suffering the least, and the capital city of Chandigarh has produced bullish reports of increased investment in the electrical and electronics industry by Hindus at home and abroad. Some projects involve tie-ups with foreign companies such as Phillips of the Netherlands and Mazda and Hitachi of Japan.

That is debatable. But what is clear is that the escalation of assassinations and general violence has had an immediate effect on business confidence and on the cost of harvesting. It could well have a long-term impact on industrial investment and agricultural production if a solution to quell the unrest is not found soon.

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Capitol Hill dissent over technology export law

By Christian Tyler in London and Nancy Dunne in Washington

DISSENT on Capitol Hill over the shape of new laws to control exports of sensitive U.S. high technology products to the Eastern bloc and other hostile countries has become so deep that officials believe the laws will not be passed this year.

The 1979 Export Administration Act has already lapsed and President Ronald Reagan has invoked emergency powers to continue the licensing system. The system has provoked strong criticism from U.S. companies and some European Governments, particularly over the question of licensing for the re-export of U.S. technology which has already been sold to companies overseas.

A Congressional committee has been meeting to try to reconcile competing bills from the House of Representatives and the Senate and has resolved technical differences but not key issues, a Senatorial aide to the committee said.

The main sticking point according to a U.S. embassy official in London, is the Senate's wish to give the Pentagon a much greater say in reviewing licence applications from U.S. exporters, and from companies overseas who wish to re-export U.S. goods or technology.

The Pentagon's role was recently expanded by President Reagan to include review of exports not only to Warsaw Pact countries and China, but to 13 other countries. The list believed to include Austria, Sweden and Switzerland as well as Libya and South Africa, following recent cases of illegal traffic in advanced U.S. electronics to the Soviet bloc.

Congress is also divided on the question of how far the President should be able to enforce a trade embargo against countries which have offended U.S. foreign policy. The House Bill would scale down U.S. controls over foreign companies that break embargoes, but the Senate Bill would allow the U.S. to close its market to such companies. This is considered by the Administration, however, to be the extreme end of the spectrum.

The U.S. Commerce Department is very anxious to see the new legislation passed because, one official said, it would be difficult to win the co-operation of America's trading partners if it appears the Administration is unable to get a consensus at home about export controls.

Mr Malcolm Baldrige, Secretary for Commerce, recently put the chances of renewing export control law at "somewhere between 50-50." But he admitted there was a distinct possibility that the House-Senate conference would fail to agree.

Singapore rail station contract goes to Japan

By Chris Steerwell in Singapore

A JAPANESE consortium has beaten British contractor Kier and Italian firm for the contract to build Raffles Place station, in the heart of Singapore's financial district, as part of the island state's \$550m (£1.7bn) Mass Rapid Transit metro system.

The consortium, Tai-Sei-Shimizu-Narabeul won the price with a bid of \$370.7m to construct the station and adjacent tunnels. Another Japanese company, Nishi, was the runner-up. A joint venture with a Singapore company, won the contract to build the important City Hall station with a \$377.5m tender.

The awarding of the contract to build Raffles Place station, in the heart of Singapore's financial district, as part of the island state's \$550m (£1.7bn) Mass Rapid Transit metro system. The battle is thought still to be raging to secure important sub-contracts to supply Japan's Kawasaki Heavy Industries, which last month won the major cars contract worth \$483.6m.

Main British interest here focuses on the propulsion units in which GEC is fighting to prevent the award going to Mitsubishi Electric, and the braking system, where Westinghouse is still hoping to edge out Knorr-Bremse of West Germany. Stones of Britain is believed to have secured the air conditioning contract.

Oman on the line
ERICSSON Radio Systems has won a contract valued at \$17m to supply a cellular mobile telephone system for the Sultanate of Oman. Oman is the 13th country to select the Ericsson system, which will be based on the Nordic mobile telephone system pioneered by Denmark, Finland, Norway and Sweden. This system serves 100,000 subscribers in a four-country area twice the size of France.

The Chinese are keen to modernise their antiquated industry. A friendly dragon, preferring those who bring gifts

BY CHRISTIAN TYLER, TRADE EDITOR

CHINA'S hunger for Western technology is that of a man who has spent years on a starvation diet. With a technology base between 10 and 50 years behind the times, the Chinese see their open door trading policy with the developed countries as the means to a single end—modernisation of their own industries.

"Every conversation we had came down to one thing, joint ventures," says Mr Bob Eade, director of commercial technology for Thorn-EMI, who has just returned from a British mission. "They didn't really mention anything else."

According to U.S. and European executives, China's aim is to buy from abroad the minimum necessary to enable it to become a self-sufficient economic superpower of the 21st century, and to acquire technology without political commitment.

Hungry though she may be, China will continue to dictate the pace—and as far as possible the price—at which advanced technologies are acquired. Some foreign investors licensing their technology or supplying already developed technology to a state enterprise can mean proliferation of the technology throughout the country.

"The Chinese understand about paying for goods," Mr Eade said. "They don't yet understand about paying for services. They will when they can get technical information for as little as possible." China has substantial foreign exchange reserves—of well over \$14bn—but is conserving them; jealousy; the cost of ventures with foreigners has usually to

be covered by export of the goods produced. The potential value of the nuclear pact signed with the U.S. is as yet unclear. Mr Nathaniel Woodson, general manager of Westinghouse Electric's nuclear operations division, said: "China has an urgent need for power plant, but the fundamental decision is one of economic growth strategy." He said if the Chinese built the 10-13 units they had in mind, the prospects were good.

Apart from the Daya Bay nuclear power station in Guangdong province, which France and GEC of Britain are expected to build, plans have been confirmed for a civil reactor in Zhejiang province and two in the North and North-east to be built by the end of the decade.

More than half the direct foreign investment so far has been attracted by the search for commercial quantities of oil under the South China Sea and Yellow Sea. Western oil majors, working on five to seven year contracts, have brought telecommunications and other service companies in their wake. The lure of oil is obvious, despite the risks, and may override the acknowledged difficulties of doing business with the Chinese.

The firmest prospects for long-term Western participation are in China's expanding coal industry. Coal accounts for 70 per cent of energy needs. Projects are planned to double to 1.2bn tonnes a year by the end of the century.

In the manufacturing sector, foreign companies have become much readier over the past 12



Deng (above left) welcomes Reagan... on his terms.

RECENT JOINT VENTURES WITH CHINA

Foreign partner	Product	Joint investment*
Bechtel (U.S.)	energy, engineering	(\$)
R. J. Reynolds (U.S.)	cigarettes	3m
McDonnell Douglas (U.S.)	25 airliners	25m
John Deere (U.S.)	tractors	575m**
Pittington (UK)	flat glass	150m
American Motors (U.S.)	four-wheel-drive trucks	51m
Otsuka Pharmaceutical (Japan)	drugs	4.6m
Bell Telephone (Belgium)	communications	28m
Volkswagen (W. Germany)	passenger cars and engines	n.a.
Renzy Martin (France)	wine	533,000
Keyuan To. (HK)	watches	8.5m
Cable & Wireless (UK)	telecommunications	2.7m
Astra et al (Sweden)	pharmaceuticals	12m
E.S. Pacific Development (HK)	Great Wall hotel	72m

* Current prices. ** Estimate. Source: China Business Review, FT

months to do business on China's terms, and the Chinese themselves have removed some obstacles. Hundreds of licensing agreements have been signed, and the number of equity joint ventures has doubled to 138.

U.S., British, German and French companies are proving generally bolder than the Japanese, whose reluctance to transfer their technology has been openly criticised by China's leaders.

It remains to be seen how profitable the latest wave of licensing and equity deals will be. Many foreign companies are consenting to tough terms—on royalties, for example—because that is the only way they can

do business in China. The accent is firmly on capital goods, telecommunications and industrially useful products, although the Japanese are involved in manufacturing television sets, and the Americans in cigarettes for a hard-smoking populace.

And yet, for all the interest stirred up by Reagan's rapprochement with Communist China, for all the rhetoric about China being the last great frontier for commerce, companies are less euphoric than the politicians.

"I wouldn't say there is a mad rush," one said. "The tempo of development is being set by the Chinese entirely."

Why business is sceptical

BY ALAIN CASS IN LONDON AND MARK BAKER IN PEKING

Peking bid to expand weapons sales

CHINA is expected to use a defence exhibition beginning in Canberra today as a way of trying to boost its international sales of light arms, ammunition and submarines and to explore contacts with Australian military equipment manufacturers as possible cooperation, Mark Baker reports from Peking.

Australian officials said the Chinese were interested in studying the work of Australian manufacturers and discussing possible transfers of technology and other co-operation. China has been a nuclear power for 20 years and is now developing advanced missiles.

year while total trade reached the \$10bn mark. The China which the two leaders saw is vastly different from the one President Richard Nixon visited nearly a decade ago. Gone is the dogmatic ideology of Mao Tse-tung, under which the state dictated what factory made what product for how long and at what price it was sold, or not sold, as was more often the case.

This has given way to a coherent strategy. Deng would argue, to turn China into a potent industrial power with growing export potential, which will be able to compete with its more advanced trading partners by the turn of the century. President Reagan's visit followed hard on the heels of that of Mr Yasuhiro Nakasone, the Japanese Prime Minister. He went to Peking earlier this year bearing a \$2.1bn low-interest loan pledge at a time when Sino-Japanese trade had gone through the roof. Japan's exports to China surged 40 per cent in 1983 over the previous

shaken up and the vice-like grip on foreign trade exercised in the capital is being steadily loosened. Last month 14 inland cities were given approval to establish their own foreign trade bodies and Special Economic Zones like those near the Hong Kong border, in a bid to attract foreign investment. A businessman can now deal directly, without going through Peking, and decision-making is becoming more sophisticated, "by leaps and bounds," according to some long-standing observers.

Others would sound a note of deep caution. In China, politics and trade are still inextricably linked. The fall in U.S. exports to China, from \$3.99bn in 1981 to \$2.163bn last year, for instance, was partly due to a bitter row over U.S. textile quotas and continuing disagreement over U.S. backing for Taiwan.

By the end of last year U.S. companies had pledged nearly \$700m in investment to China, but most of it is in the offshore oil sector. Less than \$55m is invested elsewhere and the U.S. ranks second behind Hong Kong in the number of joint ventures established with China.

The near cancellation of the huge Baoshan steel complex near Shanghai in 1979/78 has left a bitter taste in the mouth of Japanese businessmen who were involved in the project. Japan ranks sixth with \$19.7m in foreign equity investment.

There is also scepticism about the effectiveness of business laws. Observers who have watched the convulsions in China's attempts to come to terms with modernisation and Western influence remain unconvinced that Deng's policies will necessarily outlast him. The "10 lost years" of the Cultural Revolution may have faded from many minds, but it cannot be ruled out that such a dislocation could happen again.

India hopes for rule changes at EIB

BY JOHN ELLIOTT IN NEW DELHI

THE EUROPEAN Investment Bank is considering making its first major loans to a country outside the European Community as a result of pressure from the Indian Government. Delhi has asked the bank to provide \$55m to help develop the Fanna oil fields in the centre of the country and \$15m for a seismic survey for India's Oil and Natural Gas Commission.

Mr Ivor Richard, the EEC Social Affairs Commissioner, has been leading an EEC trade delegation to India and said yesterday he was in favour of projects putting a new interpretation on the bank's rules to allow it to provide such loans.

The Indo-EEC joint commission also decided to start a new programme of technology transfers to India and named three specific areas—solar and bio-energy, machine tools and health care, particularly involving leprosy.

India complained bitterly about its failure to build up exports but was told that while efforts would be made to improve contacts, India's poor workmanship was a major problem.

Indian exports to the EEC have averaged about \$1.5bn in the past three years but imports were worth \$3.1bn. The UK

takes up about one-third of both the imports and exports.

India failed at the weekend to persuade Mr Yasuhiro Nakasone, the Japanese Prime Minister, who was visiting New Delhi to make specific commitments of aid for projects and to promise immediate support for India's claim for \$1bn loans from the Asian Development Bank.

Despite considerable political and official pressure, Mr Nakasone would say only that Japanese aid for 1984-85 would exceed the \$34.7bn (€109bn) allocated this year. Projects helped could include a thermal power station, a fertiliser plant and possibly a gas pipeline.

India has decided not to take up the Soviet Union's offer of a nuclear power station unless it runs into difficulties with its plan to build 10,000 Mw of nuclear capability itself by the year 2,000, according to Dr Raja Ramanna, chairman of India's Atomic Energy Commission.

India has had problems with the nuclear plan, it has built with U.S. and Canadian help and has been under pressure from Moscow since 1979 to accept a 1,000 Mw enriched uranium loan. It hopes nuclear power will satisfy 10 per cent of its energy needs by the end of the century.

SHIPPING REPORT

Higher freight rates push up secondhand sales

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE SECONDHAND ship market livened up last week with the upturn in freight rates so far this year prompting many shipowners to buy tonnage while it is still fairly cheap. Bulk carriers were particularly in demand, reported Galbraith's, with Greek buyers making most of the running. The 13-year-old Ogden Amazon went to Greeks for \$3.5m; the ship is 61,214 deadweight tons, able to go through the Panama Canal.

A sale of the similarly-sized Karmila, six years younger, is being arranged to Greece. The price is around \$3m, a rise of some 5 per cent higher than the price obtained a month ago for a nearly identical sister vessel.

Freight rates for bulk carriers moved up in the Far

East last week and were stable on the Atlantic. Large vessels have benefited from increased iron ore trade, and grain activity has also increased.

In the tanker market, the scene in the Gulf was quieter after recent tension. E.A. Gibson said few large vessels were fixed from there, but rates picked up from Indonesia and the Caribbean. Several big tankers were sold on second-hand last month, including the 398,000 dwt Bonn by Hapag-Lloyd of West Germany to Thanasis of Greece.

Altogether, said Lambert Brothers, six VLCCs and ULCCs (very large and ultra large crude carriers) were sold in April. Prices stayed around \$7.5m for a five-year-old tanker of 250,000 dwt and \$5m for one of 10 years old.

World Economic Indicators

U.S.	INDUSTRIAL PRODUCTION (1975=100)				% change over previous year
	Mar '84	Feb '84	Jan '84	Mar '83	
	160.7	160.0	158.4	140.0	+14.8
Japan	Feb '84	116.9	116.1	100.3	+13.6
UK	102.8	104.5	104.0	99.9	+2.9
W. Germany	118.5	119.0	118.4	109.4	+8.3
France	114.8	116.0	117.3	112.2	+2.2
Italy	115.5	117.5	119.8	116.0	+0.4
Belgium	Jan '84	Dec '83	Nov '83	Jan '83	+2.0
Netherlands	115.4	114.2	113.0	112.1	+1.1
	121.1	109.7	109.2	102.3	+9.6

* 1967=100. Source: (except U.S., UK, Japan): Eurostat

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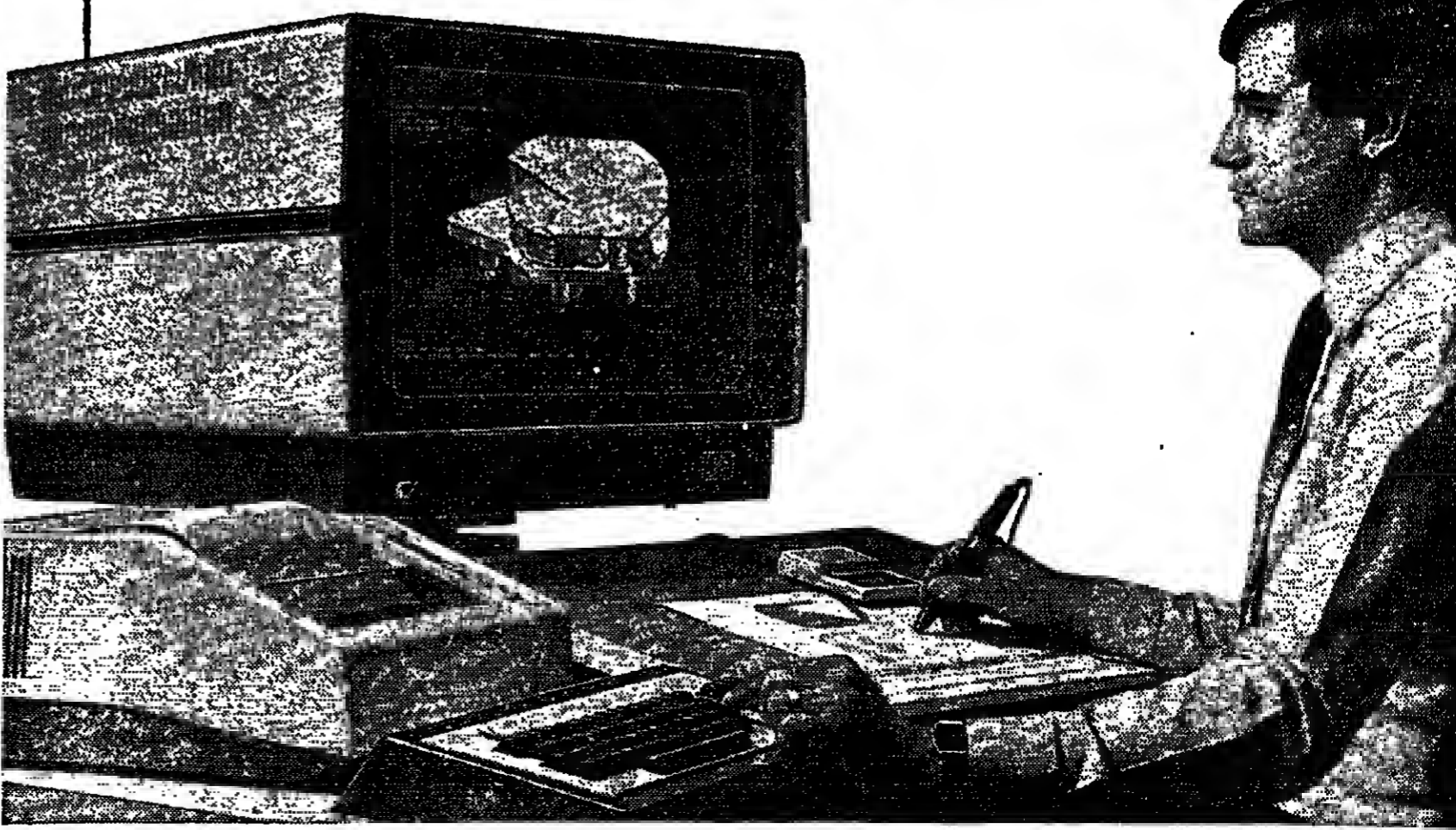
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UK NEWS

Lloyds Bank criticises corporation tax policy

BY OUR FINANCIAL STAFF

LLOYDS BANK, one of the big four UK clearing banks, today accuses the Thatcher Government of pursuing a corporation tax policy inspired by the Labour Party.

In its monthly bulletin for May, the bank says that the recent budget proposals - which aim for radical changes in company taxation - are based largely on Labour's 1982 economic programme and are being implemented even though the previous Conservative Government pointed out their drawbacks in a discussion paper published the same year.

"The impression given by the paper that corporation tax reform had been given a decent burial is now shown to have been false," writes Mr Christopher Johnson, the bank's economic adviser.

The bulletin says that there are

three defects in the present corporation tax system, and doubts that the Budget measures will really correct them.

One is that it is based on historic cost rather than inflation-adjusted accounts. Generous tax allowances which compensated companies for inflation are now to be cut right back, even though some companies still face steep rises in costs despite the fall in inflation.

Another is that the present system is a poor revenue raiser, yielding only 5 per cent of total government tax revenues. The Chancellor promised that his changes would lower companies' tax bills, but Lloyds says that if they are successful, they may have the opposite effect by giving companies incentives to make bigger profits, which will then be taxed. In that case the Government may have to cut corporation tax even more.

Thirdly, capital allowances have encouraged wasteful investment. By abolishing them, the Chancellor will improve rates of return but will not cure the failings which produced low rates of return in the first place, it says.

Of the changes as a whole, Lloyds says they "will not in themselves be a major determinant of sound investment decisions, but they will avoid some of the unsound decisions that the present system has encouraged."

Lloyds, in common with other big British banks, faces a huge tax payment as a result of the Chancellor's decision to phase out capital allowances, and this will have a profound effect on its leasing business.

Warning by Paisley on joint Irish authorities

By Brendan Keenan in Dublin

THE REV IAN PAISLEY, leader of the Democratic Unionist Party in Northern Ireland, warned yesterday of "all-out resistance" by Ulster loyalists if the British Government considered any form of joint authority with the Irish Republic over Northern Ireland.

Mr Paisley was responding to reports, which have not been denied, that the Minister for Northern Ireland, Mr James Prior, may be considering a new political initiative.

Mr Prior is expected to invite Ulster political parties for talks in the next few weeks to hear their opinions in the wake of last week's talks by the New Ireland Forum on possible political developments in Ireland.

Local political leaders do not expect Mr Prior to make his own views known before the end of next month, after the elections to the European Parliament on June 14. Mr Prior would not wish the forum's report, or the Government's response to it, to become an election issue.

Nevertheless, there is some surprise in both Belfast and Dublin at the urgency with which Mr Prior seems to be treating the situation. He may not remain as Ulster minister much past the autumn, when he will have served three years in that office.

Mr John Hume, leader of the Social Democratic and Labour Party which represents most Ulster Roman Catholics, said yesterday that he was encouraged by the response to the forum. He believed it would provide an opportunity to reopen political dialogue.

Unionists, on the other hand, have been alarmed at the suggestion that Mr Prior might propose that areas such as agriculture, tourism and economic development in border areas might come under a joint authority with the Irish Republic.

They would be even more alarmed at the suggestion that these bodies and a joint advisory body on security should report to an Anglo-Irish institution, composed of elected representatives from London, Belfast and Dublin.

Mr Paisley said Unionists would resist a system under which they remained part of the UK but would be ruled and governed in many vital areas by Dublin.

Unions hit by shifts in membership

By Philip Bassett

SHIFTS in the location of trade union membership have been used as a weapon against unions, according to a new study.

The study, by Ms Doreen Massey, Professor of Geography at the Open University, and Mr Nicholas Miles, also of the Open University, is an analysis of how changes in industry, in production and in unions have affected the areas in which unions are strongest and most numerous.

The study gives as an example the changing balance of membership in the Amalgamated Union of Engineering Workers. In 1951, half the union's members were in its old heartland areas of London, Lancashire, Birmingham-Coventry, South Wales and Glasgow-Paisley. The union then had 3,500 more members in these areas than in the rest of the country.

By 1973, however, these areas had 120,000 fewer members than in what had once been the union's periphery.

Differential patterns of decline since then have reinforced this shift.

Alliance seeks out disillusioned Tories

BY PETER RIDDELL, POLITICAL EDITOR

DISILLUSIONED former Conservative voters who dislike the Prime Minister's style of government will be the main target of the Social Democratic Party - Liberal Alliance in the campaign for the European Assembly elections on June 14.

This was indicated by both Mr David Steel, the Liberal leader, and Dr David Owen, the SDP leader, when they addressed a meeting of the bulk of the Alliance's 79 Euro-candidates in London yesterday.

The strategy was discussed later by the joint campaign committee of the two parties. It is based on the leadership's analysis of the three parliamentary by-elections and local elections last Thursday when the Alliance made gains, largely at the Conservatives' expense.

Mr Steel said the elections showed many ex-Tories were beginning to rebel against "the arrogant and doctrinaire style of this Government."

"You will find an echo of that in the Euro-campaign," he added, urging the candidates "to go as much for the style of the government as for content."

Similarly Dr Owen said people were fed up with Mrs Thatcher being "the nation's nanny, the only one who never makes an error and is always right."

Dr Owen said later the Alliance would argue in the campaign that Mrs Thatcher's style of government was damaging British interests by making it more difficult to bargain and to reach agreements in the EEC.

He said Mrs Thatcher believed no other Prime Minister in the EEC had an interest to defend on behalf of his country. "This makes her a very bad bargainer on Britain's behalf."

The Alliance leaders believe there is a sizeable pool of former Tories willing to respond to both these criticisms of Mrs Thatcher's style and an internationalist appeal, based on working closely with the rest of the EEC.

The Alliance parties will formally launch their campaign next Monday and will follow this with a series of "ask the Alliance" rallies around the country, featuring the two leaders.

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REPORT TO SHAREHOLDERS FOR THE SIX MONTHS ENDED 31 MARCH 1984

The unaudited results of the Group for the six months ended 31 March 1984, together with the restated comparative results for the same period last year and the year ended 30 September 1983 are:

CONSOLIDATED PROFIT	6 months ended	6 months ended	12 months ended
	31 March 1984	31 March 1983	30 Sept 1983
	R000	R000	R000
Turnover	562 156	537 665	1 047 022
Life income before interest paid and taxation	26 476	21 282	36 784
Interest paid	4 900	6 631	12 538
Life income before taxation	21 576	14 651	24 246
Taxation — rate 46.2%	7 215	6 381	9 741
Additional taxation rate 50.0%	14 361	8 240	14 505
Life income after taxation	13 768	8 240	14 505
Life adjustment	4 147	287	3 080
Life taxation benefit	—	(13)	(136)
Life income after taxation	9 621	7 966	11 561
Associated companies — attributable income after taxation	1 770	533	2 217
Preference dividend	11 331	5 499	13 778
	1 768	28	58
Attributable to outside shareholders in subsidiaries	9 823	8 471	13 723
	2 190	1 553	3 777
— ordinary shareholders of The Imperial Cold Storage and Supply Company, Ltd	7 433	8 918	9 946
Number of shares upon which earnings per share is based (000)	26 929	26 929	26 710
Earnings per ordinary share	27.2c	25.7c	37.2c
Dividend per ordinary share	10c	8c	20c
	6 months ended	6 months ended	12 months ended
	31 March 1984	31 March 1983	30 Sept 1983
	R000	R000	R000
Items excluded from earnings attributable to ordinary shareholders	619	293	(560)
Non-trading items	291	293	(560)
Deferred taxation rate adjustment	328	—	—

NOTES:

1) The effects of the 1984 fiscal budget proposals are reflected in the income statement which excludes the tax benefit previously allowed on the Life stock adjustment. For the period under review this latter benefit would have amounted to R534 000. The full effect of the fiscal budget is to reduce attributable earnings by R1 527 000 and earnings per share by 5.7 cents.

2) In accordance with generally accepted accounting practice the results of associated companies have been accounted for under the equity method. Comparative figures have been restated to recognise this change in accounting policy.

The effect of the above is to increase earnings per share by:

	6 months ended	6 months ended	Year ended
	31 March 1984	31 March 1983	30 Sept 1983
Cents per share	3.1	0.2	3.8

3) Percentage changes have not been stated as the figures are not comparable. The lower interest paid during the six months ended March 1984 resulted from the rights issue of preference shares and must be seen in conjunction with the dividend provided for on such shares.

CONSOLIDATED BALANCE SHEET	31 March 1984	31 March 1983	30 Sept 1983
	R000	R000	R000
Capital employed	57 766	17 123	57 766
Capital and premium	73 095	6 163	73 095
Non-distributable reserves	107 917	102 111	103 711
Retained surplus	—	—	—
Interest of shareholders of The Imperial Cold Storage and Supply Company, Limited	238 778	126 397	234 572
Interest of outside shareholders in subsidiaries	4 249	6 594	6 006
Interest of all shareholders	243 027	132 991	240 578
Long term liabilities	47 584	58 115	52 020
Deferred taxation	4 399	2 938	4 071
	295 010	193 394	296 669
Employment of Capital			
Fixed assets	234 656	137 175	217 286
Investments	25 210	27 537	29 758
Current assets	205 222	190 756	158 338
Current liabilities	(173 978)	(151 984)	(135 707)
	295 010	193 394	296 669
Ratios			
Net asset value per share	R9.02	R4.91	R8.93
Total borrowings to total shareholders' funds	35%	78%	30%
Total liabilities to total shareholders' funds	91%	159%	78%
Current assets to current liabilities	1.19	1.19	1.37
Commitments			
Capital expenditure contracted	19 101	15 412	18 991
Authorised but not contracted	27 875	41 629	1 950
	37 976	57 041	20 941
Amounts outstanding under lease agreements	344	877	419

Note

The balance sheet as at 31 March 1984 is stated after:

a) The revaluation of certain freehold land and buildings which resulted in a surplus of R56 838 000 which was transferred to non-distributable reserves, and

b) The rights issue of preference shares, which increased both of which occurred in the previous financial year.

REVIEW OF RESULTS

When the Company's results for the financial year ended 30 September 1983 were reported in November 1983, early rains had fallen and it was hoped that there would be a good summer season and an early upturn in the country's economy. In the event, the early rains stopped and large parts of the country were affected by the worst drought in history. The expected economic upturn has not materialised and is unlikely to do so this year. Interest rates are still at a very high level.

In the circumstances, operating conditions in the period under review were difficult but through improved efficiencies and productivity in certain divisions, the results for the half year show an improvement on the corresponding period last year.

The effect of the recent budget proposals has been to absorb much of the improved trading results. After bringing to account the earnings resulting from the equity accounting of associated companies, earnings per share increased by 7.4 per cent from 25.7c to 27.2c.

The fresh meat operations maintained market share and showed better results through improved efficiencies. Four grazing farms to market livestock and the Meat Board again had to support the terminal markets by buying in considerable quantities for storage. The pork packing plant at Midrand is operating efficiently and increasing throughput.

Milk supplies in the industrial sector during the period under review were higher than in the same period of the previous year. Since March 1984, good rains have fallen over

most of the production areas which should have a beneficial effect on winter grazing. On the other hand, the condition of the crop residue which forms a material part of the fodder during winter is of poor quality as a result of the drought and is expected to last only until the middle of the winter season. Milk production in this sector therefore is expected to be lower during the second half of the year.

Fresh milk supplies in the PWV area at present only just meet demand and it is feared that there could be a shortfall in supply during the winter. Overall sales volumes for the period were marginally better than the previous year in a competitive market.

The turnover of the ice cream division was slightly higher than in the previous year. The economic downturn has had a negative effect on sales performance and pricing in the market was particularly aggressive. With the Midrand factory fully operational, the dairymaid division has been rationalised with the closure of the Port Elizabeth factory.

Market conditions in the frozen vegetable sector were very competitive and although prices remained stable, turnover suffered because of weaker demand.

Broiler chicken production improved but realisations did not meet expectations due mainly to red meat prices being lower than expected in the present marketing circumstances.

The occupancies of the Group's commercial cold stores in Johannesburg and Cape Town were on a par with that of the previous year with better results.

depend on the effects of the drought on the economy in general and on the agricultural sector in particular, and also the general economic conditions. It is expected that better results should be reported for the full financial year than were achieved in the previous financial year.

DIVIDEND DECLARATIONS

Interim Dividend No. 98 on Ordinary Shares

Notice is hereby given that an interim dividend of 10c per share has been declared on the Company's ordinary shares payable to shareholders registered in the books of the company at the close of business on 15 June 1984.

This dividend is declared in the currency of the Republic of South Africa and becomes due on 16 June 1984. Dividends payable from the offices of the Company's London Transfer Secretaries will be paid in United Kingdom currency at the rate of exchange ruling on 15 June 1984. Dividend warrants will be posted on or about 11 July 1984. Non-resident shareholders' tax will be deducted from dividends where applicable. Ordinary share registers of the company will be closed from 18 June 1984 to 29 June 1984.

Transfer Secretaries:
Charter Share Registrars Limited
1st Floor, Edura House
40 Commissioner Street
Johannesburg 2001
(PO Box 61051, Marshalltown 2107)

Charter Consolidated Services Limited
Charter House, Park Street
Ashford, Kent TN24 8EQ

Interim Dividend No. 99 on Preference Shares

Notice is hereby given that an interim dividend of 2.75 per cent has been declared on the Company's preference shares payable to shareholders registered in the books of the Company at the close of business on 1 June 1984.

This dividend is declared in the currency of the Republic of South Africa and becomes due on 2 June 1984. Dividends payable from the offices of the Company's London Transfer Secretaries will be paid in United Kingdom currency at the rate of exchange ruling on 4 June 1984. Dividend warrants will be posted on or about 28 June 1984. Non-resident shareholders' tax will be deducted from dividends where applicable. The preference share registers of the company will be closed from 2 June 1984 to 15 June 1984.

By order of the Board
J. P. ENSLIN
Secretary

Registered Address:
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2nd May 1984

UK NEWS

Call to end EEC trade barriers

BY DAVID HELLIER

EUROPEAN industrialists have called for a concerted effort to reverse high unemployment in Europe and restore its prosperity. Unice, the association of European federations of industry, says in a leaflet published today that this should be done by dismantling the trade barriers that continue to obstruct free trade within the European Community.

Sig Guido Carli, president of Unice, says that the recent economic and institutional difficulties in Europe have considerably weakened the capacity of member states to act together in dealing with what he calls "the third industrial revolution."

"Today our economies are so interlinked that achieving a single common market, and using it to restore the economy and employment is the only course open to us. Further delay would be like halting in the middle of a ford with the water

clearly rising," he says.

Among the priorities discussed in the leaflet, which is being sent to all candidates taking part in the European parliamentary elections on June 14, are:

- The removal of trade barriers within the EEC.
- The harmonisation of specifications and regulations on a Community basis.
- Closer co-operation, particularly in research and development between countries within the Community.
- The adoption of a common external trade policy that will allow the Community to use its weight to resist growing protectionism.
- A new approach to vocational training.
- The reduction of high unemployment through structural change and innovation.

Sir Campbell Fraser, president of the Confederation of British Indus-

try, says in a forward to the leaflet: "The EEC has been at times and seems, but it may now be on the verge of solving several of its major problems. We must all hope that it is, for three-fifths of British trade lies in Europe and it is vital to get the framework right, if this country is to prosper."

He denied that there were divisions within the European business community. "There is a wide consensus among the industries of Europe on what is required."

"That is why before the coming election we of the CBI have joined with our sister federations in other member states to draw attention to the urgent needs of European business which is the Community's wealth creator," he said.

Our Belfast Correspondent writes: The recovery by industry and commerce in Northern Ireland may now be causing a rise in employment, according to a bi-monthly survey by the CBI.

The results of the April survey published yesterday confirm a continuing improvement in demand at home and abroad. Business confidence also continued to mount.

Mr Barry Gibson, the CBI's assistant director in the province, said it was heartening to see that the loss of jobs had stabilised and that there may have been a slight rise in the numbers employed by the companies surveyed.

There was growing evidence that the recovery was gathering pace and spreading more broadly throughout the local economy, he said. However, there was a long way to go before there could be a significant impact on unemployment.

Companies employing more than 25,000 people in manufacturing, commerce, banking and some public sector industries were covered by the survey.

'Misunderstanding' about EEC rule

BY BRIAN GROOM, LABOUR STAFF

EEC LEGISLATION on worker-directors may not be quite as remote a prospect as much of British industry believes it to be, according to a report by Incomes Data Services, the independent research group.

There is a general misunderstanding, it says, that the draft fifth directive on employee representation can become law only if it gets the unanimous approval of the Council of Ministers.

While this rule applies to other directives on industrial relations, however, a technicality of EEC procedure means that the fifth directive needs only a "qualified majority".

The fifth directive, which would apply to all public limited companies with more than 1,000 employees has been watered down since it was proposed in 1972. It no longer insists on worker-directors being compulsory, but offers other op-

Henry Boot

Highlights of the 1983 Annual Report and Statement of the Chairman, Mr. E. H. Boot

Final dividend of 11.5p per Ordinary Share recommended making a total of 14.5p for 1983.

TRADING — UNITED KINGDOM Building and Civil Engineering — shortfall on turnover and profits: Homes — exceeded planned target with acceptable profit: Railway Engineering — acquired The W. Wood (Railway Engineers) Limited — improved performance largely due to success in export markets: Joinery — efficient production growth — most commendable results: Plant — prolonged period of stagnation continues in the plant hire industry — marginal increase in turnover and profit: Training — now operating over 80 training centres in UK and actively involved overseas.

TRADING — INTERNATIONAL Hong Kong — exceeded planned expectation: Malaysia — difficult trading conditions — severe competition but confident perseverance will be rewarded: Singapore — results satisfactory — permanent office now established: Saudi Arabia — difficulties and problems nearing resolution.

PROPERTY AND INVESTMENT — Overall investment profit very satisfactory — development disappointing — project development augurs well for the future.

GENERAL — Trading conditions home and overseas not buoyant — management remain optimistic.

SALIENT FIGURES	1983	1982
	£'000	£'000
Turnover	122,247	106,832
Profit on ordinary activities before taxation	2,154	2,188
Tax on profit on ordinary activities	249	587
Profit on ordinary activities after taxation	1,905	1,601
Minority share of loss of subsidiary company	2	10
Extraordinary item	—	190
Profit for the financial year	1,907	1,421
Ordinary dividends	729	759
Earnings per 50p Ordinary share	35.6p	30.0p
Total dividend per Ordinary share	14.5p	14.5p

Copies of the Report and Accounts obtainable from the Secretary Henry Boot & Sons PLC, Banner Cross Hall, Shaftesbury, S11 9PD

TRADING — UNITED KINGDOM
Building, Civil Engineering, Homes, Railway Engineering, Joinery, Plant

TRADING — INTERNATIONAL
Civil Engineering, Railway Engineering, Landscaping

PROPERTY AND INVESTMENT
Development, Property

Commercial vehicle sales near record

BY JOHN GRIFFITHS

THE RECOVERY in UK commercial vehicle sales continued in April, bringing the total so far this year to the second highest level ever.

The 102,023 vehicles sold in the first four months represented a rise of 7.5 per cent over the corresponding period last year, and were just a fraction below the peak of 102,239 recorded in the first four months of 1980.

Society of Motor Manufacturers and Traders statistics showed the improvement in April concentrated in two sectors: medium and heavy vans, sales of which were up 16.2 per cent compared with a year earlier at 12,362 (10,627) and trucks over 3.5 tonnes, up 17.8 per cent at 4,529 (3,846).

Sales of light vans, based on cars, were almost stable in April at 7,631 (7,623), while sales of utility four wheel drive vehicles were down slightly at 1,011 (1,057).

Year to date sales of light vans were 32,471 (31,451); medium and heavy vans 44,469 (40,648), trucks over 3.5 tonnes 19,256 (16,742) and four wheel drives 4,306 (4,533).

Despite the improvement in heavy truck sales, the recovery in this sector is still from a very low base.

Engineering output rises 4%

OUTPUT OF the combined UK engineering industries rose 4 per cent in the three months to the end of February compared with the previous quarter.

The increase in the mechanical engineering industries was broadly based, coming from 15 of the 25 sectors. Only the chemical plant sector suffered a major decline, down 15 per cent from the previous three months.

In the instrument and electrical group, the electronic data processing equipment industry led with a 15 per cent rise and 12 of the 19 other sectors advanced.

The index of production for the combined engineering industries was 99 in the latest three month period compared with a low of 92 in the second quarter of 1983 and a high of 105 in 1979.

THE CONDITION of London's housing stock is considerably poorer than the national average, about one quarter being either sub standard or in serious disrepair, according to an analysis by the Greater London Council of the investment programme submitted by the London boroughs to the government. It expresses the concern of inner and outer London boroughs about their inability to halt the deterioration in the housing stock and meet housing needs, due to lack of resources.

TRAVELLERS may soon be able to watch television in the back of British taxis. A scheme should be in operation in London within two years following experimental in-cab video services being launched in Birmingham and Manchester this summer.

INCREASINGLY sophisticated accounting methods within the National Health Service should lead to much greater competition within the NHS and more efficient use of resources, according to the Office of Health Economics.

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UK NEWS

Michael Donne looks behind the clash between BA and BCal

Civil aviation in need of quick decisions

BEHIND the increasingly bitter battle of words between Lord King, chairman of state-owned British Airways, and Sir Adam Thomson, chairman of the independent British Caledonian Airways, lies their growing concern - and that of many others in the air transport industry - about the whole future of UK civil aviation policy.

Apart from the privatisation of BA, set for next spring, and its desire to beat off what it regards as a "smash and grab raid" by BCal on many of its prize routes, many other issues require urgent solutions.

Nearly everything in UK civil aviation is in the melting pot. Other major issues outstanding include:

- Generating more competition on UK domestic routes by relaxing controls on both route licensing and fares.
- Persuading European governments also to accept cheaper fares and more liberal licensing policies, so as to increase international competition.
- Deciding whether or not to privatise the British Airports Authority and if so how - either as an entity or by breaking it up.
- Settling the 30-year-old issue of London's airports by developing Stansted or building a fifth terminal at Heathrow.
- Deciding whether to keep the planned limit of 275,000 aircraft movements a year at Heathrow from 1985 when Terminal Four opens, even though by then those will have already risen to nearly 300,000.
- Deciding whether or not to develop regional airports substantially, by allowing them to spend more on expansion programmes.
- Deciding whether in turn will generate other problems. The airports situation is especially difficult. If the Government insists, for environmental reasons, on keeping the planned limit of 275,000 aircraft movements a year at Heathrow from the end of 1985, many airlines now expanding there will be forced

to move to either Gatwick or Stansted.

Moreover, maintaining that limit will rule out any decision to develop a fifth terminal. If the limit is breached even before Terminal Four opens, how could all the additional passengers and aircraft movements generated by any fifth terminal be handled?

Many airlines want to know now precisely what Government attitudes will be, both about this, and about the future of regional airports.

Most immediate concern, however, is over the issue of greater competition, and with it the question of transferring routes from BA to BCal and other independent airlines.

BCal insists that such transfers represent the core of the entire reappraisal of air transport policy. It argues that a privatised BA left with its current route network would be so dominant as to threaten the long-term future, and possibly even the survival of the independent air transport sector.

Only a few other independent airlines have publicly supported BCal in this battle - some privately share BA's view that such transfers are designed to bolster BCal alone, rather than the independent sector as a whole.

It is the extent of what BA calls the suggested "disembodiment" that frightens Lord King and his board. The details have not been published, but BCal is understood to have suggested to the Civil Aviation Authority and the Transport Secretary, Mr Nicholas Ridley, that as many as 40 routes could be transferred, involving nearly 4m passengers a year.

This would represent about a quarter of BA's traffic, and would reduce its share of current UK air transport capacity from 83 per cent to about 60 per cent.

The Civil Aviation Authority, which is studying the matter as part of the policy review it is conducting for the Government, will submit its views to Mr Ridley in mid-July.

Whatever its recommendations, Mr Ridley will face a problem. If he endorses route transfers, he will be accused of "carving up" BA to favour the independents. He will also be devaluing BA on the eve of privatisation.

On the other hand, if Mr Ridley rejects route transfers, he will be accused of leaving the independent airlines in the same "second-class citizen" status they have at present, thereby making nonsense of the policy review.

What everyone in the industry is anxious to avoid is another long wait while the CAA's recommendations on a new civil aviation policy are digested in Whitehall before being translated into firm government decisions.

The industry has waited for nearly 30 years for the controversial issue of London's airports to be settled.

For the entire 12 months to the end of April 1984, the airline carried on its entire network a total of 6.76m passengers.

Arrow Air, the U.S. scheduled airline which flies between Gatwick and Tampa, Florida, has complained to the U.S. Civil Aeronautics Board, alleging actions designed to drive it off the Florida-UK air route by British Airways, Pan American and Air Florida.

Arrow Air says that the other three airlines, flying between the UK and Miami, Florida, introduced fares on that route that were the same as those on Arrow's route to Tampa, but below the levels officially approved for London-Miami.

The effect, says Arrow, is that without government approval the other three airlines have indulged in "predatory conduct".

People Express also has an extensive network of routes inside the U.S. and during the first four months of this year carried a total of over 2.5m passengers throughout its entire network, a gain of 120 per cent over the comparable four months of 1983.

Bookings still high at People Express

BY OUR AEROSPACE CORRESPONDENT

PEOPLE EXPRESS, the low-fare airline which flies between Gatwick Airport, London, and Newark, New Jersey, continues to experience high demand for seats.

In the first four months of this year, the load factor (the percentage of available seats filled) was 88.4 per cent. Forward bookings are high, and the airline is confident of a record summer, despite the impending competition on the same route from the newly created Virgin Atlantic Airlines of the UK, which starts services in late June.

People Express also has an extensive network of routes inside the U.S. and during the first four months of this year carried a total of over 2.5m passengers throughout its entire network, a gain of 120 per cent over the comparable four months of 1983.

For the entire 12 months to the end of April 1984, the airline carried on its entire network a total of 6.76m passengers.

Arrow Air, the U.S. scheduled airline which flies between Gatwick and Tampa, Florida, has complained to the U.S. Civil Aeronautics Board, alleging actions designed to drive it off the Florida-UK air route by British Airways, Pan American and Air Florida.

Arrow Air says that the other three airlines, flying between the UK and Miami, Florida, introduced fares on that route that were the same as those on Arrow's route to Tampa, but below the levels officially approved for London-Miami.

The effect, says Arrow, is that without government approval the other three airlines have indulged in "predatory conduct".

UK seeks more open air travel policies

By Our Aerospace Correspondent

THE UK Civil Aviation Authority (CAA), which is responsible for route licensing and the fares policy of UK airlines, intends to fight for more liberal aviation policies by European governments.

Mr Ray Colegate, director of economic regulation in the CAA told a meeting of the International Civil Airports Association in Jersey that the CAA would like to see faster progress in Europe on the greater liberalisation of air transport.

Areas in which the authority believed much more progress could be made included regional air services between the UK and continental Europe, with greater freedom being given to individual airlines to set their fares as they saw fit.

Another method of introducing more international competition might be to give airlines greater freedom to start new routes.

"We would like to see the present tariffs (fares) approval system broadened so that airlines could propose tariffs independently of each other, and to have them accepted by both states concerned (that is, the countries served by the airline), but with a right to challenge them where they are not reasonably related to costs.

Mr Colegate said that the UK, through the CAA, had consistently sought greater freedom for the airlines in Western Europe, and was keen to push this process further. "But it has to be acknowledged that the rate of such progress has so far been disappointingly slow.

"Patient negotiation and a willingness to experiment have achieved substantial progress," he said. "The authority will continue to proceed gradually and will aim to foster the interests of both the industry and its users through continuity and progressive evolution."

Mr Colegate said that the EEC itself was on the verge of issuing a new memorandum on greater competition in air transport, that would involve a complex package of measures designed to make airlines increase their efficiency and improve the quality of services they offered to customers.

"The main policy guidelines to be applied will probably reflect an evolutionary approach, restricting action to intra-Community services."

The Commission is expected to propose new measures intended to modify member-states' air services agreements and tariffs approval system, and to attempt again to apply, on a step-by-step basis, the (Community) rules on competition.

● An angry "hands off" warning over possible government plans to privatise Scotland's eight Highlands and Islands airports was issued yesterday by Labour Member of Parliament, Mr George Foulkes.

He urged that the Government should now abandon its plans.

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NOTICE OF REDEMPTION

To the Holders of

Compañía Anónima Nacional Teléfonos de Venezuela

8 1/4% Guaranteed Sinking Fund Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of December 15, 1972 providing for the above Debentures, \$425,000 principal amount of said Debentures bearing the following serial numbers have been selected for redemption on June 15, 1984, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest thereon to said date:

OUTSTANDING DEBENTURES OF \$1,000 EACH OF PREFIX "M" BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

25	87	61
----	----	----

ALSO OUTSTANDING DEBENTURES OF \$1,000 EACH OF PREFIX "M" BEARING THE FOLLOWING NUMBERS:

97	2197	3697	5197	6697	8197	9697	10697	11697	12697	13697	14697
257	2597	4097	5597	7097	8597	10097	11597	13097	14597	16097	17597
457	2597	4097	5597	7097	8597	10097	11597	13097	14597	16097	17597
697	2797	4297	5797	7297	8797	10297	11797	13297	14797	16297	17797
897	3097	4597	6097	7597	9097	10597	12097	13597	15097	16597	18097
1197	3197	4697	6197	7697	9197	10697	12197	13697	15197	16697	18197
1497	3297	4797	6297	7797	9297	10797	12297	13797	15297	16797	18297
1897	3497	4997	6497	7997	9497	10997	12497	13997	15497	16997	18497

On June 15, 1984, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons outstanding thereon maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10015, or (b) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris and Zurich; Bank Mees & Hope NV in Amsterdam; Credito Romagnolo S.p.A. in Milan and Rome and Credito Industriale d'Alsace et de Lorraine, S.A. in Luxembourg. Payment of the above referred to in (b) above will be made by check drawn on a dollar account, or by transfer to a dollar account maintained by the payee with a bank in New York City.

Coupons due June 15, 1984 should be detached and collected in the usual manner. On and after June 15, 1984 interest shall cease to accrue on the Debentures herein designated for redemption.

Compañía Anónima Nacional Teléfonos de Venezuela

Dated: May 3, 1984


NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF \$1,000 EACH

M 131	2031	3064	4285	5721	7365	9211	11261	13511	15961	18611	21461
631	2083	3409	4900	6556	8383	10383	12543	14863	18343	21983	26803
686	2090	3385	4831	6456	8283	10283	12443	14763	18243	21883	26703
754	2160	3590	5255	7101	9126	11326	13686	16206	19886	24726	30726
784	2184	3684	5485	7491	9626	11826	14186	16706	20386	25226	31226
790	2185	3685	5485	7491	9626	11826	14186	16706	20386	25226	31226
1031	2227	3731	5431	7356	9501	11751	14111	16631	20311	25151	31151
1082	2265	3769	5469	7394	9539	11789	14149	16669	20349	25189	31189
1142	2285	3789	5489	7414	9559	11809	14169	16689	20369	25209	31209
1173	2311	3815	5515	7439	9583	11833	14193	16703	20383	25223	31223
1218	2349	3853	5553	7477	9621	11871	14231	16741	20421	25261	31261
1290	2431	3935	5635	7559	9703	11953	14313	16823	20503	25303	31303
1442	2521	4025	5725	7659	9793	12043	14403	16913	20593	25393	31393
1473	2585	4101	5801	7731	9871	12121	14481	16991	20671	25471	31471
1673	2690	4204	5904	7834	10004	12204	14584	17094	20774	25574	31574

This announcement appears as a matter of record only.



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PRELIMINARY RESULTS

YEAR ENDED 31 JANUARY 1984

Further improvement in pre-tax profits
Earnings per share up from 5.3p to 5.7p
Borrowings reduced from £60m to £39m
Gearing down from 47% to 31%

	1983/84 £ million	1982/83 £ million
Turnover (Outside Customers)	387.3	401.2
PROFIT ON ORDINARY ACTIVITIES BEFORE TAX	17.2	14.9
Tax on profit on ordinary activities	4.8	3.4
Profit on ordinary activities after tax	12.4	11.5
Profit attributable to minority interests	2.2	1.9
Preference dividend	0.2	0.2
EARNINGS FROM ORDINARY ACTIVITIES ATTRIBUTABLE TO ORDINARY SHAREHOLDERS	10.0	9.4
Extraordinary charges	8.4	1.9
Profit attributable to ordinary shareholders	1.6	7.5
DIVIDENDS TO ORDINARY SHAREHOLDERS	4.4	4.2
Transfer (from)/to retained profits	(2.8)	3.3
Dividends per Ordinary Share	2.5p	2.35p

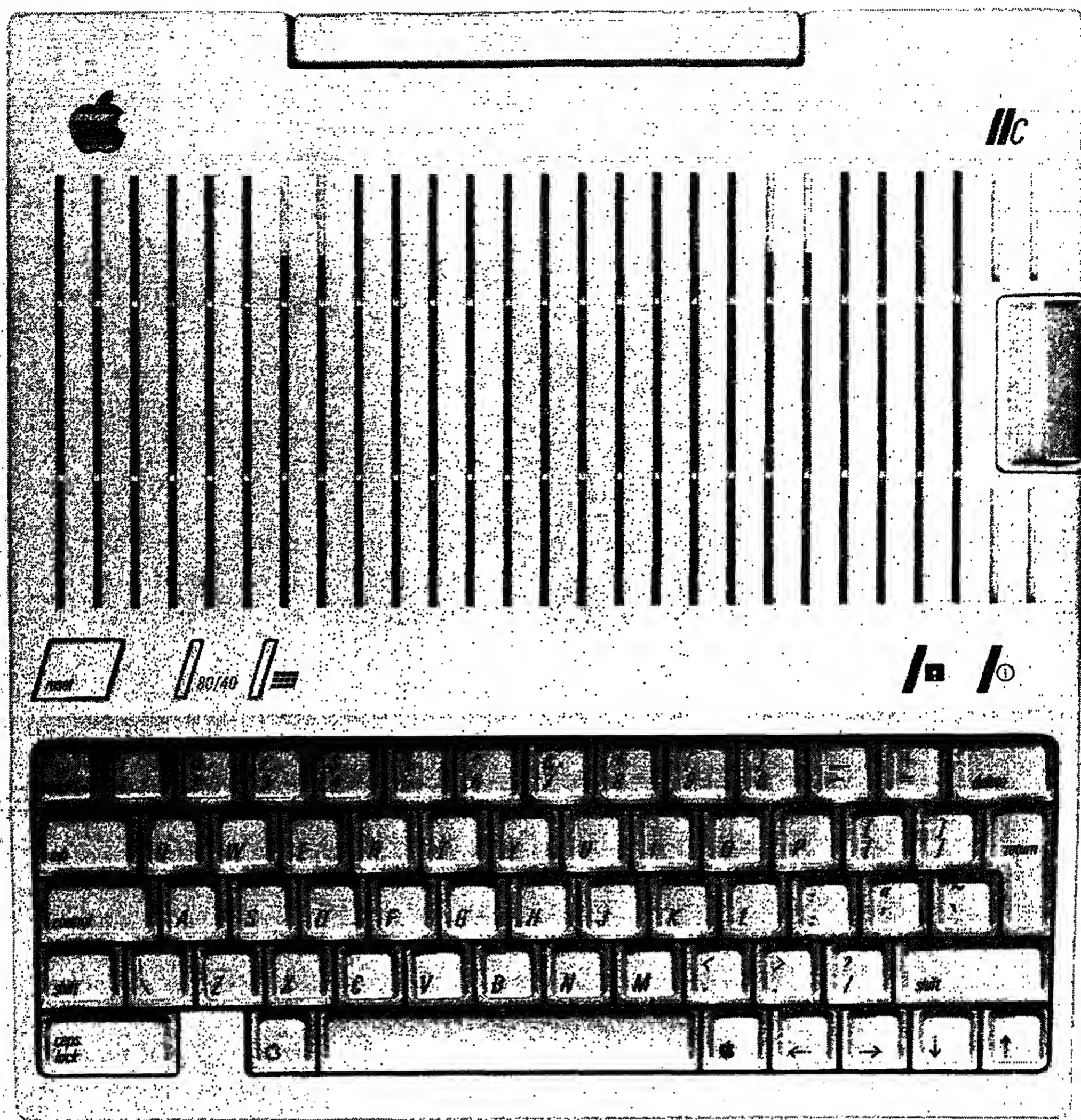
The Report & Accounts will be posted to shareholders on 1 June 1984.
The Annual General Meeting will be held at the City Art Gallery, Mosley Street, Manchester on 27 June 1984.

The above results are extracted from the full Group accounts for the year ended 31 January 1984, which carry an unqualified audit report and will be filed with the Registrar of Companies.

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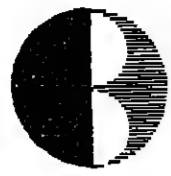
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Transvaal Consolidated Land and Exploration Company, Limited

(Incorporated in the Republic of South Africa)
A Member of the Barlow Rand Group

INTERIM REPORT FOR THE HALF-YEAR ENDED 31ST MARCH, 1984

The unaudited consolidated results of Transvaal Consolidated Land and Exploration Company, Limited ("TCL") and its subsidiaries for the half-year ended 31st March, 1984, together with those for the comparable period last year and the audited results for the year ended 30th September, 1983, are set out below:

INCOME STATEMENT	Half-year ended	Half-year ended	Year ended
	31st March 1984	31st March 1983	30th Sept. 1983
	(R000's)	(R000's)	(R000's)
Turnover (note 1)	256 945	238 175	496 496
Consolidated operating profit	60 880	61 446	139 544
Profit on sale of shares — less amounts written off	2 222	2 817	2 007
Dividends from investments	10 422	11 804	26 733
Less: Exploration expenditure	73 524	76 067	168 284
	2 788	2 624	5 696
Consolidated profit before taxation	78 736	73 443	162 588
Taxation (notes 2 and 3)	23 596	28 837	64 065
Normal	21 159	5 835	13 987
Deferred	2 356	23 022	51 068
Consolidated profit after taxation	47 230	44 586	98 533
Attributable to:			
Outside shareholders in subsidiaries	7 497	7 122	15 871
Ordinary shareholders in TCL	39 733	37 464	82 662
Shares in issue	11 130 756	11 210 756	11 210 756
Earnings per share			
—new taxation rate (50%)	354c	378c*	782c*
—prior taxation rate (46.2%)	367c	378c*	782c*
Dividends per share	75c	75c	230c
* Based on weighted average number of shares in issue.			
BALANCE SHEET			
Source of Capital			
Share capital and reserves	468 036	468 036	389 940
Interest of outside shareholders in subsidiaries	61 400	61 400	61 346
Long term liabilities	468 456	468 456	461 286
Deferred taxation (note 3)	233 964	233 964	212 743
	799 814	799 814	775 294
Employment of Capital			
Fixed assets	671 421	671 421	654 382
Investments	150 607	150 607	150 900
Current assets	104 203	104 203	124 226
Stocks and stores	20 974	20 974	32 522
Debtors	89 633	89 633	81 920
Cash	3 496	3 496	9 784
Total assets	928 331	928 331	928 506
Current liabilities	126 517	126 517	154 214
Short term borrowings	7 344	7 344	12 033
Creditors	103 725	103 725	126 128
Taxation	13 071	13 071	10 022
Shareholders for dividends	2 377	2 377	6 031
	799 814	799 814	775 294

Notes:
1. Turnover is revenue derived by subsidiary companies from rents, township sales and sales of gold, coal, base minerals and timber.
2. The increase in the rate of taxation reduced profits attributable to ordinary shareholders of TCL by R1 438 000 equivalent to 12 cents per share.
3. Deferred taxation — not included in the income statement. Following the increase in the rate of taxation, an additional deferred taxation liability of R17 285 000 arises in respect of prior years. The charge attributable to ordinary shareholders of TCL amounts to R13 229 000 after allowing for R4 066 000 attributable to outside shareholders.

Interim Dividend
An interim dividend of 75 cents (1983: 75 cents) per share has been declared in terms of the accompanying dividend notice set out below.

Profit Prospects
Difficult trading conditions in base minerals and an uncertain gold price make it extremely difficult to forecast profits for the year. Whilst the profit for the half-year is better than that of the corresponding previous period, it is unlikely that the profit for the full year will be as high as that for last year. However, it is expected that, in the absence of unforeseen circumstances, the dividend for the full year will be maintained at the same level as in 1983.

Listed Investments
The values of the group's listed investments were as follows:—

	31st March 1984	31st March 1983	30th Sept. 1983
	(R000's)	(R000's)	(R000's)
Listed Investments			
—Market value	281 346	239 750	256 384
—Book value	144 075	144 981	144 024

Proposed Capital Expenditure and Commitments:
Capital expenditure during the half-year amounted to R35 million (1983: R35 million). Capital expenditure commitments contracted for amount to R29 million (1983: R38 million).

Capital expenditure for the remainder of the financial year is estimated at R56 million (1983: R72 million).

The group has a long term lease commitment relating to property, amounting to R34 million (1983: R35 million).

For and on behalf of the Board
D. T. Watt (Chairman) | Directors
A. A. Sealey (Deputy Chairman)

Johannesburg
4th May, 1984

DECLARATION OF DIVIDEND NO. 89

Notice is hereby given that dividend No. 89 of 75 cents per share has been declared in South African currency, as an interim dividend in respect of the year ending 30 September, 1984, payable to members registered in the books of the company at the close of business on 25 May, 1984 and to persons presenting the appropriate coupon (No. 90) detached from a share warrant to bearer. The dividend on a share warrant to bearer will be paid in terms of a further notice to be published by the company's London Secretaries on 1 June, 1984. The register of members will be closed from 26 May to 3 June, 1984, inclusive, and dividend warrants will be posted on or about 2 July, 1984. The rate of exchange at which the dividend will be converted into United Kingdom currency for payment by the United Kingdom Registrars and Transfer Agents will be the telegraphic transfer rate of exchange between Johannesburg and London ruling on the first business day after 26 May, 1984 on which foreign currency dealings are transacted. Where applicable, non-resident shareholders' tax of 15% will be deducted from the dividend. The full conditions of payment of this dividend may be inspected at or obtained from the offices of the company in Johannesburg or in the United Kingdom.

By order of the Board
RAND MINES (MINING & SERVICES) LIMITED
Secretaries per: V. M. Murton

Registered Office:
15th Floor
63 Fox Street
Johannesburg 2001
(P.O. Box 62370, Marshalltown)

Offices in the United Kingdom:
Charter Consolidated P.L.C.
40 Holborn Viaduct
London EC1P 1AJ

United Kingdom Registrars and Transfer Agents:
Charter Consolidated P.L.C.
P.O. Box 102
Charter House, Park Street
Ashford, Kent TN24 8EQ

4th May, 1984

UK NEWS

REPORT RECOMMENDS EXTENSIVE CHANGES IN UK COMMUNICATIONS INDUSTRY

BBC 'should be commercialised'

BY JASON CRISP

THE BBC should be broken up and largely run on a commercial basis according to a report on communications policy published by the Adam Smith Institute, a privately financed study group.

The suggestion is one of many radical proposals for the wholesale deregulation of communications in Britain. The institute also calls for much less government interference in broadcasting, cable television and radio communication. It recommends the ending of the Post Office letter monopoly, the break-up of British Telecom and the further reduction of its monopolies and less government regulation of cable TV.

The most dramatic proposals, however, are for major changes in the BBC, including the commercialisation of most of its activities,

which it says would not greatly alter its character.

"Beneath its facade of commercial virginity, the BBC's programmes are in fact studded with advertising plugs. The chat show with a guest who just happens to have recently brought out a sponsored concert or cricket match are just two examples of how advertising already exists."

The institute says the monolithic BBC should be improved by devolving its constituent parts into separate self-financing units, operating under the guidance of the board of governors. It proposes that:

● BBC1, BBC2 and BBC Breakfast Time should be kept intact as one unit. BBC1 and Breakfast Time would be financed by advertising.

BBC2 would be financed by a mixture of advertising, sponsorship, subscription and subsidy from BBC1 and Breakfast Time revenues.

● BBC TV News should be formed into a separate entity financed by a levy on other BBC channels, funds from other TV stations such as cable and satellite which wished to subscribe to the service. "This would preserve the integrity of the BBC News services, which have a global reputation for quality," says the report.

● Radio 1 and 2 should function as separate national commercial services funded by advertising. The report argues that the stations are popular and easily supported by advertising revenue. "Given the amount of own-product advertising

at present, there would be little perceptible change in their appearance."

● Radio 3 and 4 should be financed largely by sponsorship and subscription, like Public Broadcasting System in the U.S., and also by advertising. The governors would be responsible for ensuring that they retained their essential character.

● Local radio should be sold to the highest bidder.

● External Services should continue to be financed by the Foreign Office.

The report also suggests that restrictions on advertising on independent television should also be lifted in two stages. First, advertising of betting and cigarettes should be permitted. Second, after the arrival of greater competition — such

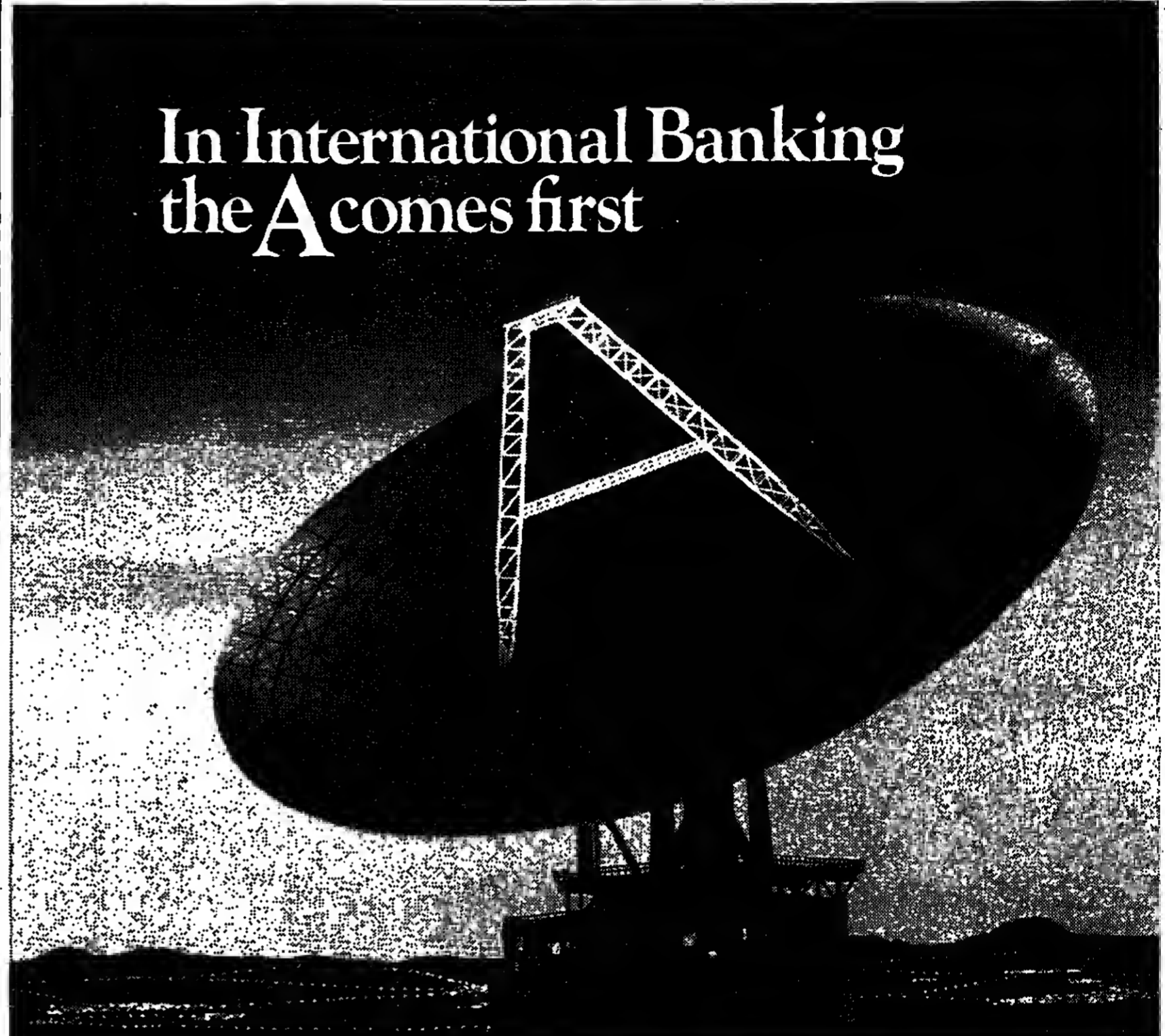
as cable TV — the restrictions on political and religious bias, should be relaxed.

Other points from the report include:

● Radio spectrum: There should be much wider and freer use of the radio spectrum, particularly to meet the growing needs for mobile communications. Large sections of the spectrum are underutilised because they are allocated by officials.

● Post Office: The report says that letter delivery is not a "natural monopoly." It recommends the deregulation of all Post Office services and suggests breaking the PO into small units and selling each portion to the workforce.

Omega Communications Report, Adam Smith Institute, Box 316, London SW1P 3DJ. Price £5.



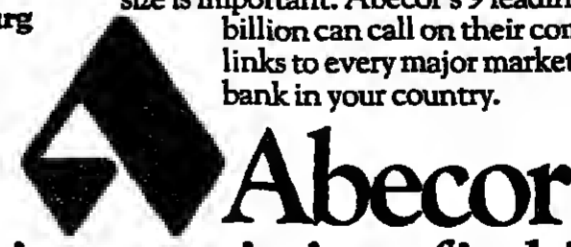
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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

SOME OF the notions the foreigner may have about Italian small business—the successful craftsman, ever flexible and market sensitive, perhaps operating on the black economy—are simply not as axiomatic as they appear.

Take, for example, the proud and family-run Milanese metal-working business of L. F. Biraghi which, like countless other small Italian companies, is struggling to cope with the aftermath of recession, the exorbitant cost of bank loans and the chronic frustrations of selling to the huge Italian state holding concerns which are a lifeline for so many.

The story of Biraghi is bitter-sweet: it can boast achievements such as the casting of bronze doors for St Peter's in Vatican City, but it is a company with a debt which at 200 per cent of net worth is forcing the family to consider radical surgery on its small workforce and its property holdings.

Biraghi's fortunes have always been tied to the construction industry, which has been alternately an asset and a liability. Luigi Biraghi, the 68-year-old president of the company, remembers that his grandfather started the firm in 1880 as an ironworker. This trade was passed down through the family, which by the 1930s employed nearly 90 workers in the Milan area, building staircases for offices and factories and designing shop fronts and bank branch facades.

It was not until 1958 however that Luigi Biraghi decided to turn his little family business into a company. Trade was booming, the Italian economy was at its peak, and the period of growth and the Biraghi family was receiving many commissions to produce steel frames and other structures for Enel, the state electricity group.

With his own cash flow and the small amount of bank borrowing, Biraghi and his brother set up as a small company. Their desire was to continue the artisan tradition of past generations, and today it looks as though this emphasis on quality alone may have been an error in business terms.

"Perhaps I made a big mistake at the end of the last war in not trying to become a large company. But my method of work is that of an artisan and my philosophy is to stick to quality," says Luigi Biraghi, with a trace of irony.

At first the business seemed to be developing nicely: a 1961 agreement with Brookhouse, a UK steelworks company, resulted in five years of lucrative contracts to produce earthquake-proof structures in the south of Italy. In 1965 the Biraghis became sub-contractors on a state construction project in Tunisia. They received orders from Italsider, the Italian state steel concern, from Italmobiliare, the engineering concern and from Alfa Romeo, the car company.



Luigi (seated) and Giuseppe Biraghi: another deficit this year

Hard times for a traditional artisan

Alan Friedman describes the dilemma facing an Italian family company

enjoying annual turnover in excess of L10bn (\$6m). Unfortunately, L. F. Biraghi also managed a L100m loss last year and was forced to borrow to the hilt, bringing indebtedness to L500m, twice the company's net worth. Giuseppe Biraghi, 31-year-old son of Luigi, and the vice-president in charge of day-to-day operations, predicts there will be another deficit this year. He says that 50 per cent of the Naples-based staff has been laid off and now fewer than 150 of the company's workforce of 200 can be retained.

What has gone wrong? Giuseppe Biraghi explains: "A big problem is that the state companies are in trouble and we get fewer contracts from them. A few years ago the state orders made up half our turnover, now they account for a fifth. Even when we get contracts from Italsider they don't

pay well. It can take 18 months to get paid and they always prefer to pay you in materials instead of money. I cannot pay my men with steel from Italsider. But the younger Biraghi admits another problem: "We have been trying to diversify recently, but we went into a bad area, earthmoving equipment. A few years ago we made tractor bodies and this was 15 to 20 per cent of our turnover. Now, it is zero and we still have not been paid for past orders."

Finally, to compound problems, there is the cost of money. "We pay more than 20 per cent interest on our bank loans. With low demand, payment delays and higher costs this has become difficult," notes Giuseppe Biraghi.

What then is to be done? The Biraghis are considering leaving one of their three factories. The plant in Naples will remain, as will one in Milan. But the third, just on the outskirts of Milan, may soon be vacated and rented out. At the same time the Biraghis reckon they now might do well to make the most of their reputation for quality craftsmanship. They plan a publicity campaign in Italy which may feature the metal casting they have done for sculptures of the Venice biennale.

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Giuseppe Biraghi speaks grandly of "redefining our market and redirecting our resources." But he is less confident when asked about the need for capital. "In the next two years I hope we can recover L1.5bn of payments owed us," he says. What about diluting the family's 100 per cent control of the company by offering equity to outside investors? Asking this question of a small businessman in Italy is tantamount to an insult. "We don't want people coming in here and looking at our books," comes the standard response.

No, Giuseppe Biraghi has a different vision of the future: "We have a highly skilled workforce and a tradition of quality. I am optimistic that there will be prospects for us at the top end of the market." And pulling his ace from a pocket he brings out photographs of shop fronts he constructed only recently for the Rinascente department stores chain.

There is little doubt that L. F. Biraghi faces a struggle; it has not been particularly flexible or market responsive. But in other respects the little company fits back into the traditional pattern of small business in Italy: there is energy, optimism and a determination to continue what is above all, a family tradition. And while intangible and very much off-balance-sheet, these ingredients can be potent.

In brief...

THE GOVERNMENT'S decision last week to shelve plans for a new legal structure for small companies came as little surprise to lobbyists and accountants. The idea was contained in a Green Paper in 1981, based on a memorandum written by Professor Jim Gower in the days before he became pre-occupied with Investor protection. The "incorporated partnership" model which was suggested, would have granted some sort of limited liability to the partnership form as well as introducing safeguards for creditors simpler than those in the Companies Act.

Reactions to the Discussion Paper, however, were largely unenthusiastic. A survey of Confederation of British Industry members at the time showed that more than 90 per cent saw "no value" in a new form of business entity.

ANOTHER SMALL step has been taken to ease small firms' access to Government contracts. As from May 1 the value threshold for most Government contracts below which suppliers are exempt from normal approval procedures has been increased from £5,000 to £10,000. "The change should particularly benefit new suppliers and small firms seeking Government business," David Tripper, the Small Firms Minister, told Parliament recently.

The Government is also examining the scope for simplifying and standardising the technical information which government departments require from new suppliers wanting to qualify for larger orders. A standard form covering financial and general information has already been agreed and will be used by all Purchasing Departments from July 1.

A STUDY has been commissioned to look into the way a significant number of small, high technology companies have been established in recent years in the Cambridge area—the so-called "Cambridge phenomenon". Sponsors of the study, which will be carried out by Segal Quince's Associates of Cambridge, will cost about £22,000. Include the Department of Trade and Industry, several private companies and a couple of Cambridge Colleges. It will be published at the end of the year.

T. D.

Enterprise allowance

Success creates a problem

THE RECENT surge in demand for the Enterprise Allowance Scheme, which provides a weekly state grant of £40 for unemployed people who set up their own businesses, has placed the Government in one of the awkward dilemmas of the last Tuesday. Alan Clark, the Junior Employment Minister, announced in Parliament that the number of new places under the scheme would be raised from 600 to 1,000 per week between now and the end of July. The move is designed to shorten the long waiting lists—more than 20 weeks in some parts of the South of England—which are causing frustration for the would-be self-employed and embarrassment for the staff of the Manpower Services Commission's Jobcentres, which operate the scheme on behalf of the Government.

Significantly, however, Ministers have not so far said anything about further funds beyond the £130m already committed up to the end of the current financial year. Said Clark, who is known to be pushing for more cash, "the future of the scheme in the medium term is being considered as a matter of urgency."

The scene thus seems set for another familiar battle between

the Department of Employment and the Department of Trade and Industry on the one hand and Treasury Ministers on the other. As mirrored by the debate over the Loan Guarantee Scheme—the future of which depends on the outcome of a recent review—the Treasury is clearly taking more than a little convincing that the cost to the taxpayer can be justified. And one difficulty for protagonists of the scheme is the dearth of research on how it has operated to date and the major problem involved in obtaining any such insight.

Introduced on an experimental basis in five pilot areas at the beginning of 1982, the scheme went nationwide last August with sufficient money for 25,000 people in 1983-84 while resources for a further 35,000 were announced last November. At present 29,000 individuals are receiving the grant, which is paid weekly, in taxable instalments for up to one year. Applicants have to have been unemployed for at least 13 weeks and must be receiving unemployment or supplementary benefit at the time. To be eligible they must also be prepared to put up £1,000 of their own (though a bank loan or overdraft will do).

The Government is understandably encouraged by the scheme's popularity and sees it as a positive way of helping unemployed people help themselves to create their own jobs. Ministers believe the measure is bringing out into the open entrepreneurial talent which would otherwise have been submerged in the non-taxpaying Black Economy.

Key questions, however, have yet to be answered. Is it right for example, to encourage vast numbers of unemployed people with no experience of being on their own to start up their own business? And how many of those who have joined the scheme will survive after the free Government money runs out?

Evidence from a MSC survey of some of the 3,000 businesses on the pilot scheme at the beginning of 1982 indicated that 90 per cent were still "alive" at the year-end first year. Further research by Government suggests that two-thirds survived six months beyond that and up to 50 extra new jobs may be created for every 100 individuals receiving the grant.

Collating the relevant data, however, obviously presents difficulties once businesses leave the scheme and lose touch with their local Jobcentre.

pipe fitter with Scottish and Newcastle breweries, which laid him off, to put refrigeration units and other equipment into tenanted houses and workmen's clubs in the Coventry area. Griffith now earns well over £97 and appears to be busy. According to a 65-year-old father, Ronald, however, who is now retired, the cost of financing VAT payments to suppliers rules out the carrying of large stocks and thus inhibits expansion.

Peter Cragg, the former production manager of a North West clothing manufacturer, is "doing quite nicely" as an auctioneer. He has even bought an established clinic in Manchester and now divides his time between that and his Brunley franchise operation. Perseverance, he says, has paid off, besides which "more and more people seem to be turning to alternative medicine as they get disaffected with the National Health Service." He is now earning more than in his old job and certainly finds "self-job satisfaction" being more enjoyable.

Nicholas Griffiths, a married man in his mid-30s with a young child to look after, gave up £97 a week in Social Security benefits in 1982 to start Ear and Cellar Services with his father. The idea was to use his experience as a

stink but not getting anywhere," he says. "If we tried to pay ourselves for the hours we worked, we just couldn't do it."

Explains Robinson: "We need turnover of around £1,000 a month to make a reasonable living, but we don't seem to manage to get past £800. We are still undercapitalised, so can't buy stock if other people hold on to our money. The trouble is we are very small and, if we threaten a bigger company, they can always go somewhere else."

Nevertheless, Robinson has decided to adopt a tough new approach at the risk of losing some turnover.

Trade has been patchy since Christmas, but both are determined to bang on until business picks up, "and the money starts flowing again."

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Tim Dickson

Business Opportunities

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The Hendre Estate, Monmouth

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LOOKING FOR ACQUISITIONS?

THE ARTS

Swan Lake/Dominion

Clement Crisp

The Cuban Ballet's Swan Lake, unveiled in all its vivid improbability on Friday night, provides as quaint an outburst of the old war-horse as any I have seen.

Europe Day Concert/Brighton

Ronald Crichton

The musical side of this year's Brighton Festival is promising. Featured composers are Penderecki, Tippett and Bridge.

The choice of programme for this building showed a discerning hand. The immensely high level of production, including a brand new one of the national favourite, Monizko's Halka, which every opera-goer knows about but, outside Poland, few have seen.

Double bill/Cornet, Clapham

Antony Thornecroft

Every new theatrical venture demands some critical attention, and a venture which crams a stage with over 30 actors also merits wonder.

National Gallery

William Packer

Degas in focus

No great collection is ever complete: stop collecting, and no matter how wonderful it is, the catch achieved is immediately fixed and limited.

Life's a Dream & The Marathon/Pit & Empire

Martin Hoyle

These two plays comment interestingly on problems of translation. Michael Coveney warmly welcomed the Stratford unveiling of Calderon's Dream

The late Renaissance groping for guidelines in the will v destiny debate and the Latinist conviction of the transience of things (sometimes Mitchell's lines echo Fairfax's wonderful Englishing of Tasso) combine

Cries from the Mammal House/Royal Court

Michael Coveney

There is no disputing Terry Johnson's premise or individuality—he wrote that spirited encounter between Einstein and Marilyn Monroe, Insignificance—but his Cries from the Mammal House at the Royal Court are muffled whimpers of misfired comedy.

The old man of a small zoo on the south coast has died, supervised a rapid decline of his son's fortunes while his wife Anne, a psychotherapist who made the mistake of marrying a patient, is violently attracted towards Alan's brother David, a conservationist bound for the pink pigeons of Mauritius.



modelled, the head simple, sculptural and exquisite. Here is a strange and haunting presence, and the picture altogether is imbued with something of the melancholy that is the character of all true art,

The Magic Flute/Coliseum

Rodney Milnes

Anthony Besch returned to take charge of the latest revival of his classic Flute production—the first night was a gala in aid of the Ockenden Venture—with many tangible results.

Paata Burchuladze/Warwick Square

David Murray

The Warwick Arts Trust recital-series in St Gabriel's, Warwick Square, captured Mr Burchuladze for London debut on Thursday, prior to his Ramfis in the forthcoming Aida at Covent Garden.

The Pot of Gold/Conway Hall

B. A. Young

This is a version of the Asinaria by T. Maccius Plautus, who also wrote the original of The Comedy of Errors. The Pot of Gold isn't in that class; it's a conventional farce, said to be adapted from Menander.

'800 years of words and music' for 1984 City of London Festival

The 1984 City of London Festival (July 15-28) will feature 800 years of words and music from a programme of English lyrics of the 12th and 13th centuries with dance music from the Reading MS, through to first performances of works by Bertoldo and Benckworth and first London performances of works by Tippett and Rihm.

Arts Guide

Table listing various arts events across different cities including London, New York, Paris, Washington, Chicago, and Vienna. Columns include location, event name, and dates.

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An illusion of left-wing unity

LEFT-WING unity is a myth. Except for certain short interludes it has remained utterly elusive. When, under Soviet occupation, the East German Social Democrats were dragged into merging with the Communists, some German Social Democrats in the West toyed with the idea of following suit: after all, Socialists and Communists were "brother parties." The party leader, the late Kurt Schumacher, growled "yes, Cain and Abel." There was no merger in the West.

Herr Schumacher's verdict stands to this day. In France the dream of unity was briefly realised by the Popular Front Government in the 1930s. It was again, with the election of M. Francois Mitterrand to the presidency in 1981. The Socialist-Communist coalition then formed may still be in office, but it is hardly an example of unity. The Communists are sniping from within against the realistic economic policy forced upon the Government in 1983 and only last week reaffirmed by the Minister of Economics, M. Jacques Delors.

In spite of unemployment and M. Delors's austerity, the Communists are losing, not gaining popular support. Contrary to what one might expect, recession does not generally drive voters towards the Left. That experiment was gained in the Europe of the 1930s, on both sides of the Channel; it is being repeated half a century later.

Policies
The Communists are faring little better in Spain where their popular support is diminishing. The Socialist Prime Minister, Sen Felipe Gonzalez, will have no truck with them. In Italy, as in Spain, the Communists are not in government. The Socialist Prime Minister, Sig Bettino Craxi, head of the centre-left coalition, took the Communists on quite deliberately with his bid to modify wage indexation and won, at least on points.

In Sweden the Socialist minority government of Mr Olof Palme has to depend on Communist support for some of its policies, but in practice the Communists are his prisoners. They can hardly afford to put him out in favour of a bourgeois coalition.

Even in the Greece of the flamboyant Mr Andreas Papandreu, the situation is not dissimilar. Mr Papandreu is in control, since his Pasok party has an overall majority in the Parliament. But since the Communists could cause trouble at industrial level, Mr Papandreu throws them apps by playing upon their subservience to Moscow.

Influence
A limited Communist influence of the pro-Moscow Communist Party may be detected in French foreign policy. Nothing of the sort has happened in the other countries discussed. M. Mitterrand has taken France closer to Nato than any of his predecessors since General Charles de Gaulle loosened French links with the alliance. Sen Gonzalez has silenced the anti-Nato rhetoric of his election campaign in 1982. Justly of all the European Nato countries involved seems to be taking most placidly to the prospect of having cruise and Pershing II missiles stationed on its territory.

Across Europe, the Communists have not broken out of the defensive position into which they were forced by the Soviet invasion of Czechoslovakia in 1968. The experiment of Euro-Communism has failed signally. The Italians and the majority of the Spanish party adopted this kind of Communism with its ostensible democratic commitment and a reduced subservience to Moscow; the French party went barely half-way; the Greek hardly moved in that direction. Not one of these parties can claim that its policy has been rewarded by success.

For their part, the Socialist parties have reason to congratulate themselves on their refusal to become embroiled with the Communists. The election of Euro-Communism has failed where they took their stand on democratic and more specifically on market principles, tempered with the demands of a social conscience. A similar trend can be noted in Britain with the good performance in the local elections of the SDP-Liberal Alliance. Democratic Socialists everywhere can only profit by sticking to that policy blend.

Wrongful use of insolvency

MR ALEX FLETCHER, the minister responsible for effecting the first major reform of UK insolvency law this century, is eager to reassure the business world that the Government's proposals will not deter honest responsible directors from joining companies that need their skills. The Institute of Directors and other interested parties are unconvinced.

The Department of Trade and Industry has received a stream of memoranda on the White Paper on Insolvency Reform since it was published on February 29. Its objectives have been universally welcomed. The means by which it hopes to achieve these objectives are however, seriously questioned.

Unpaid creditors
No one disputes the need to check rogue liquidators and to end the so-called "Phoenix syndrome"—where directors close one company and open up others, sometimes using the assets of liquidated businesses and leaving unpaid creditors and hardship in their wake. The White Paper does propose to improve the position of the unsecured creditor, although it has stopped far short of more radical reforms recommended by the Insolvency Review Committee headed by Sir Kenneth Cork.

The Government has decided that the most effective way to stop irresponsible directors is to introduce tough penalties, including a measure of personal liability for wrongful trading. Under existing law, a director is only held personally liable if found to have traded fraudulently, a criminal action which is very difficult to prove in court.

Wrongful trading arises when directors allow a company to trade beyond the point where they know, or ought to have known, that there is no reasonable prospect of meeting its liabilities. Under the Government's plans, a director of a company which goes into compulsory liquidation will be automatically disqualified for three years from being a director of any company. The argument is that a director should never allow a company's affairs to deteriorate to the point where compulsory liquidation by the court is required. The new, simplified insolvency procedures should provide a company with plenty of opportunity to recognise insolvency, to take early action to protect its assets in the

interests of the creditors and, where possible, to allow the business to continue as a going concern.

Directors say that, as the proposals stand, they would hesitate to accept a directorship for fear of automatic disqualification even if they had acted entirely properly. For investment bankers who often hold a number of directorships, such a disqualification would bring an abrupt end to their career as they would have to resign immediately from all their posts.

Mr Fletcher is confident that proper safeguards can be provided, while still retaining the penalty of disqualification. He says the legislation will give clear guidance to the court as to the test to be applied to establish personal liability, and insists that the Government does not intend to enshrine in statute a rigid and inflexible statutory duty. In practice, the court will have discretion to examine individual circumstances.

It will take all the skills of the parliamentary draftsman to produce an acceptable formula by the autumn, when the Bill is scheduled to be published. Yet the Government's general approach is right. Although the penalties are indeed drastic, anything less is unlikely to deter irresponsible directors from the wilful abuse of limited liability. Too many people, both traders and consumers have lost their livelihood already from such malpractice.

Unfair imposition
The legislation will also bring a much needed jolt to businessmen who take on a clutch of non-executive directorships as mere securities, without assuming their proper responsibilities to the company and its shareholders.

Although directors are naturally very uneasy about these proposals they can take some comfort from a likely change in the controversial section 152(4) of the Social Security Act 1975. This places indiscriminate personal liability for outstanding contributions to directors of a company—a penal and unfair imposition. Under the proposed insolvency legislation, directors will incur personal liability only if they are proved to have allowed wrongful trading to occur. The hope is that the definition in the Social Security Act will be changed to allow similar protection.

IF HE wasn't a great man, someone said of President Truman, who was born in a small town in southern Missouri 100 years ago today, then he was surely the greatest little man there ever was.

What is so attractive about Harry Truman is that the little-ness was all in his regard for himself, not greatness in his cooption of his office and of the part he waded his country to play in the world.

Historians of the presidency have rated Truman among the near-great, rather than the great. No-one would claim for him the versatile genius of Thomas Jefferson, the moral grandeur of Lincoln - or the political mastery of Franklin Roosevelt. But in one respect his achievement can indeed be compared with those of those who have occupied the White House either before or since: in the sheer scope and impact of the decisions he was called on to take, an impact which is still felt today.

When Truman succeeded to the presidency, Roosevelt had raised it to a peak of authority unsurpassed in American history and only equalled, perhaps, when Abraham Lincoln was in the White House. And he inherited this exceptional degree of influence over the power and policy of the U.S. at a time when the country's power in the world was also at its zenith.

Neither Genghis Khan, nor Alexander the Great, nor Napoleon, nor Louis XIV of France, said Truman himself, who was a great reader of history, had as much power as the President of the U.S.

This sober recognition of his power was combined with an equally exceptional humility. "Bovs," he said to the first reporters he saw after he was sworn in "if you ever pray for me, pray for me now. I don't know whether you fellows ever had a load of hay fall on you, but when they told me yesterday what had happened, I felt like the moon, the stars and all the planets had fallen on me. I've got the most terribly responsible job a man ever had."

The embodiment of American faith in the common man

The humility should not be confused with any lack of self-confidence. "There are probably a million people in this country who could do the presidential job better than I," he said on another occasion. "But I've got the job, and I'm doing the very best I can get out of it. There has never been any doubt, since those first weeks in the White House, about Harry Truman's willingness to take decisions. Where there is disagreement is over the wisdom of those decisions. Nor has anyone doubted that he did his best. The question is, how good was that best?"

Most Americans now look back on the time of the Truman administration with some nostalgia. It was, after all, the zenith of American victory and success. The threat from Hitler and from the Japanese warlords had been destroyed. The threat from the Soviet Union had not fully materialised. The U.S. had gone into World War II as one of eight great powers; it had emerged without a serious rival either militarily or economic-

The legacy of Harry Truman

Enduring mark of a 'great little man'

Godfrey Hodgson assesses the record of America's first post-war President on the 100th anniversary of his birth

Truman himself, in the popular view, is bathed in the same golden glow of retrospect. He was, for one thing, the embodiment of the American faith in the common man, the personification of the log cabin myth.

It is true that his father, as well as dealing in mules, farmed six hundred acres of good prairie land. Still, the future President did grow up in the world of Huckleberry Finn, which was born in the same year he was. And it is also true that he never went to college, and that at the age of 38 he was a bankrupt haberdasher.

His virtues were the old-fashioned American virtues; even his vices were good American ones as well. He was brave, tough, and honest; he liked whisky, poker and bad language. He was a good soldier, a model husband, a fond father, and—a fault, given the cynicism of his last years in the White House—a loyal friend.

In France in World War I he was afraid neither of the enemy nor of a wild battery of Missouri horse artillerymen who had broken the spirit of five officers before him.

He also presided the traditional American virtue of plain speech. When the music critic of the Washington Post wrote an unkind review of his daughter Margaret Truman's singing, he said "I will sit there," he wrote in a note from the President. "Some day," that statesman wrote, "I hope to meet you. When that happens, you'll need a new nose, a lot of heftsteak and a lot of whisky, and perhaps a supporter below."

When he told Stalin's foreign minister, the stone-faced Molotov, in similar language what he thought of Stalin's behaviour over Poland in 1945, the Russian said he had never been talked to like that in his life before. "Carry out your agreements,"

snapped Truman, "and you won't get talked to like that again."

Harry Truman, giving 'em hell, without fear or favour, is remembered as the last heroic President, and the model of what a truly presidential President ought to be.

The reality of the Truman presidency is little different. Domestically, its record was patchy, and in the end disastrous. In 1952, at loggerheads

with Congress, besmirched by a long string of more or less minor scandals, and with the President's popularity around 25 per cent in the approval polls, it looked more like Jimmy Carter's administration in 1980 than Franklin Roosevelt's.

The President's power in the world might be greater than that of Genghis Khan or Napoleon, but it was in the Truman White House that Professor Richard Neustadt formed his famous theory that the only power a President has is the power to persuade.

It was Harry Truman who used to muse, in his last days in the Oval office, about how frustrating the incoming General Eisenhower would find it. "He will sit there," he used to say, "and he will say, 'Do this! Do that!' And nothing will happen. Poor Ike — it won't be a bit like the Army!"

The thankless task of trying to operate the presidency in domestic affairs had disabled

him of the hope he had once expressed to his Secretary of State, Dean Acheson, that the presidency was "a sacred and temporary trust, which was determined to pass on unimpaired by the slightest loss of power or prestige."

In international affairs, his experience of the presidency was very different. He inherited a unique conjunction of circumstances: the new supremacy of the Rooseveltian presidency,

atomic bomb, of whose very existence he had been ignorant as Vice-president.

When he got the news of the first successful Los Alamos test, during the Potsdam conference, he had no difficulty in deciding to order the dropping of two atom bombs on military targets, but in crowded cities, after an ultimatum and without any harmless demonstration of the new weapon's destructive power.

Truman's advisers were telling him that a successful conquest of Japan by conventional means would take a year and cost half a million American and countless Japanese lives. The Hiroshima bomb can perhaps be justified on these grounds. It is hard to defend the bombing of Nagasaki. And however cogent the case for the destruction of Hiroshima, it was an irreparable act, one which for ever deprived the American people of a certain claim to historical innocence.

4—He grasped the case put to him by Dean Acheson, George Marshall, Will Clayton and others that the U.S. must commit itself to shore up Western Europe with men and money. The defence of Europe, Truman said, "is essential to the maintenance of the civilisation in which American life is rooted."

1—Abruptly, he ended Lend-Lease in May 1945, excommunicating the latent hostility of Stalin and deepening all Europe's postwar economic problems.

2—Reluctantly, he accepted the Soviet domination of Eastern Europe, and by allowing rapid demobilisation of the great American forces in Europe deprived the U.S. of any hope of influencing the fate of the Eastern half of the continent.

3—He took the decision to drop not one but two atomic bombs on Japan. It was at the end of his first cabinet meeting that the Secretary of War, Henry Stimson, stayed behind to tell him about the

atomic bomb, of whose very existence he had been ignorant as Vice-president.

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The enunciation of the Truman Doctrine in March 1947, pledging the U.S. "to support free peoples who are resisting armed subjugation by armed minorities or by outside pressures," the Marshall aid plan of June 1947, the decision to launch the Berlin airlift in July 1948; the North Atlantic treaty of April 1949; those were the successive stages of this commitment and the title deeds of Truman's claim to be, with Marshall and Acheson, the saviour of Western Europe.

5—With an equal lack of

hesitation, he refused to intervene on behalf of Chiang Kai-shek in the autumn of 1949. He thus accepted the accomplished fact of the Chinese revolution. He has been anathema ever since with the American Right for having "lost China," but the decision avoided a bloody and futile war, and has made the recent improvement of Sino-American relations possible.

6. In March 1950, after receiving intelligence reports that the Soviet Union was building a thermonuclear bomb, Truman approved an urgent programme to build an American hydrogen bomb.

7. That same year, he approved NSC 68, the paper that proposed a massive permanent tripling in U.S. defence budgets and a rearmament programme predicated on the assumption that, as the paper put it, "the cold war is in fact a real war in which the survival of the free world is at stake."

8. By deciding, promptly and on his own, to send UN troops to Korea in the summer of 1950, he saved South Korea from the grim regime that still rules the northern half of the peninsula. By not seeking the consent of Congress, he stored up constitutional problems for future Presidents. The subsequent decision to cross the 38th parallel was a costly mistake. But it did not cancel the benefit of the original decision to save South Korea.

9. By dismissing Gen Douglas MacArthur after the rank (subordination of his April 1951 speech. ("There is no substitute for victory...") he reasserted the primacy of civilian over military authority. He should have sacked MacArthur in December 1950, when he was talking about using atomic bombs to end the war—and Truman momentarily seemed to agree. But it was better done later than never, and Truman paid by incurring the unforgetting hatred of the Right.

It has fallen to few men in history to take so many decisions of such moment. Truman did not take them alone. Great men like Marshall, Acheson,

A little sign on his desk saying: 'the buck stops here'

George Kennan stood at his elbow. But the final decision was his. At the Truman Library, in his old home in Independence, Missouri, you can still see the little bronze sign he kept on his desk in the White House. It says: "The buck stops here."

Several of those decisions are questionable. Some are perhaps indefensible. For better or for worse, though, they created the world we live in.

In Western Europe, in particular, we now chafe at the consequences of the commitment Harry Truman made, as President Reagan will discover once again when he comes to London next month. We should perhaps have the grace to recognise that we may well owe the freedom to argue about what we ought to do now to the clear vision and decisive actions of the strangely great little man who came to Washington aged 51, only 10 years before he became President, telling all and sundry that he was "as green as grass and as ignorant as a fool about everything worth knowing."

Revivalist Angus moves to London

Lever Brothers, the main U.S. arm of Unilever, has been a poor breeding ground for the group's top management in recent years.

But Michael Angus, who took on the job of chief executive in the depths of Lever's financial crisis four years ago, is now returning to London with his reputation much enhanced.

As one of a three-man executive committee which runs Unilever he has emerged as a strong contender for the chairmanship of the group.

When he arrived in the U.S., Lever was in a parlous state. Its profits had peaked back in the mid-1960s when it made \$15.3m two years in succession. But it had lost ground progressively since then, sinking decisively into the red in 1978.

The company remained in loss until 1982. But by last year Angus had it get a hand. The tune of \$14.6m and had lifted sales from \$952m in the year before he arrived to \$1.57bn.

The transformation has been achieved by heavy investment and an aggressive new product policy which has taken the fight to the old enemy, Procter & Gamble. It has shaken Procter's hold right across the ranges of detergents and soaps, exciting considerable Wall Street speculation about the future of Procter itself.

The next part of the revival strategy is likely to see the group embarking on a similar competitive drive in the margarine business. The U.S. margarine market is by no means as developed as the European, where Unilever has established its leadership and a range of products that could well provide a base for North American development.

Men and Matters

executive with plenty of experience on the food side of the business, suggests that this is a sector which will now be receiving added attention.

Kilts off?
Bagpipes, kilts, and bare Scottish knees, have proved effective weapons for terrorising the enemy in many battles and skirmishes, both ancient and modern.

The image of Scotland militant is proving too much, however, for the newly-elected Labour council in Edinburgh. As a gesture of solidarity with the peace movement the council is threatening to leave the steering committee of the city's Military Tattoo.

The dust has yet to settle in Scotland's capital city after the upheaval of last week's local elections.

But I am told that the continuation of the tattoo—an important tourist attraction—is assured. The city does not support the spectacle with cash. And the military authorities are confident that the show will go on as usual this season in the incomparable setting of Edinburgh Castle.

Less certain, however, is the long-term future of the Edinburgh International Festival, which attracts some of the best orchestras and opera and ballet companies in the world in August and September each year.

Charges that the festival is "elitist" and "lavish" are being levelled by the city's new rulers. They want radical changes to make it, as they say, "more community oriented."



"Operator—I keep getting offensive phone calls offering me shares in British Telecom"

Hot Irish waters

Who would be an Irish politician? Last week's report of the New Ireland Forum on possible new developments on the age-old Irish Question has had a good response.

Less reported is the fact that all four party leaders primarily involved have managed to end up in some degree of trouble with their own parties as a result.

Prime Minister Garret FitzGerald has found that the report has been too much for one of his leading backbenchers to stomach.

Charles Haughey's Fianna Fail party

Concern is being expressed over Haughey's stance at the interview after the report's publication — at which he said only Irish unity offered a solution to the problems of Northern Ireland.

The doubts are being expressed mainly by Eoin Ryan, a member of the Irish Senate. A successful businessman and a senior party figure, his complaints carry special weight as he cannot be portrayed as yet another challenger to Mr Haughey's leadership.

John Hume of the Northern Ireland Social Democratic and Labour Party (SDLP) is widely regarded as the architect of the Forum. But it has provoked divisions in his camp as well. In particular his deputy Seamus Mallon, is seen as favouring the Haughey line, whereas Hume and FitzGerald now see eye to eye.

Even the Irish Labour Party, which might be expected to stay above these nationalist squabbles, has been drawn in. Mary Robinson, Ireland's best-known civil liberties lawyer, shares the doubts of her legal colleague John Kelly, and has made them known to the party leader Dick Spring.

Fears of leaks led the Irish leaders to conduct most of the crucial negotiations between themselves leaving the rank-and-file in the cold. The four leaders probably wish now they could keep them there.

Unanimous

The legal profession prides itself on its ability to wrap a cutting insult within unexceptional language.

But this exchange between a dissatisfied Englishman and a Scottish law firm is hard to heat. "If this is an example of Scottish law," wrote the outraged Englishman, "Thank God I'm not a Scotsman."

HEAR

Who could fail to wax lyrical in a sumptuously appointed conference suite at the Inn on the Park? Such beautiful surroundings are enough to turn even the most reserved company spokesman into an orator of legend.

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Observer

INTEREST RATES

London gets the Wall St twitch

By Anthony Harris

THIS morning, for the first time in something like three years, dealers in the London bond and money markets will be biting their nails ahead of the monthly money supply figures, out later today.

The nervous which seems to have gripped Wall Street every week for years—the detached amusement of the London markets—seems at length to have spread to this side of the Atlantic.

Diehard monetarists can enjoy a certain amount of Schadenfreude (a masochistic version of "I told you so") at the sight of that.

For weeks the diehards have been sending out circulars explaining that the broadly defined money supply is likely to go through the top of its target range which they see as over-generous in the first place.

In the U.S., the Federal Reserve tightened monetary policy

view, are a warning of future inflation; we need tighter policy and higher rates for domestic reasons, and now the markets are enforcing them.

This is not the majority view, though. Even so stern an analyst as Gordon Pepper of Greenwells, notes the high priest of City monetarism, argues that there is no real concern in the money supply.

The building societies are flush with money, as is usual when rates have been falling, and this has inflated FLS—the very broad measure which is used to convert the other figures have behaved themselves.

It is possible that Sterling

will overshoot this month, but even if it does, it is too soon to sound the alarm. The gilt market has been depressed by developments on Wall Street, so there may have been something of a pause in funding—with money piling up in pension fund bank accounts waiting for the moment to buy.

The broader picture—apart from the exchange rate—backs up this calmer view. Banks are short of creditworthy borrowers, and building societies are advertising their funds for the first time in many years; this hardly means that credit is being hoarded, but it does seem as if the economy is in the tracks because pension funds are warehousing their income for a few weeks.

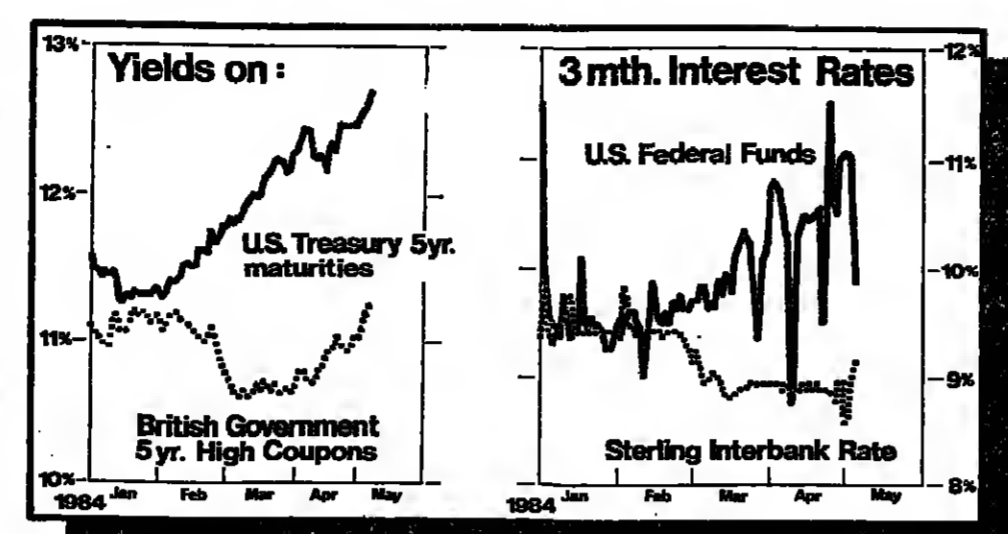
When in fact was happening was the long forecast weakening of the dollar—but it was falling in the forward market, which is for specialists, and not in the spot market, which makes the headlines. The forward discount mirrors the gap in interest rates, since arbitrage keeps the covered differential fairly narrow.

In February and March

growing worries about the U.S. trade deficit, the Budget deficit, and an unsustainable rate of growth depressed Wall Street, and discouraged overseas buyers of U.S. securities of all kinds.

It needed a rapidly widening interest rate differential between New York and all other centres to keep the spot dollar firm.

In short, a rise in U.S. rates, which reflects market worries about the dollar and the U.S. economy will not tend to spread



London rates fell through February and March while New York rates were on a strong, if bumpy, rising trend. It was not until April that the bond market started responding to the pull of New York

to other markets; but a firming which is caused by tighter Fed policies is quite a different matter.

Official action of this kind turns interest rates from an effect into a cause; funds, do move, and the tightening spreads tighter markets. Once news of tighter policy leaks out, this effect is reinforced, because sentiment about the dollar improves.

For the same reason

the recent fall in the U.S. forward indicators did not bring the expected relief. If it had simply reflected a natural slowdown, rates would have tended to ease in line with the expected credit demand.

But since the Fed took the initiative the chain of causation ran the other way: tighter conditions depressed the stock market and raised interest rates, and these imposed changes, were the main influences in depressing the forward indicators.

Economics, incidentally, is full of relationships like this, which reverse the signs when the chain of cause and effect is reversed; for example, accelerating growth raises prices, but an imposed rise in prices—VAT or oil—slows growth.

This is still not the end of the story, though. U.S. growth is now slowing, and that may

well have a signal for the Fed to ease its squeeze a little; indeed, the fact that U.S. bank reserves recovered late in April, and short rates softened, is suggestive. What is more, the Fed policy will certainly displease the U.S. Treasury, which is more monetarist than the central bank.

The Administration argues that since the U.S. money supply is well under control (much more so than ours) the Fed should not be trying to run the real economy. Its concern is the value of money, and U.S. inflation remains low. It would certainly be ironic if the monetarist hard-liners in London see their forecasts come true simply because the Fed is adopting a non-monetarist policy.

This analysis may help to explain some of the underlying forces operating in the London market; but it does not fully explain why the London market is being so nervous about the whole thing.

What I have written above should be liberally seasoned with salt; the current development of the U.S. economy is still very much anybody's guess.

The development of the UK money supply is also a bit of a mystery. Even today's figures have been guessed at as a rise

in M3 of anywhere between 1 per cent and 1 1/2 per cent—quite a gap in one month. The guess must take in not just Government borrowing (high), but—

● gilt sales (badly over-estimated in the market last month);

● national savings (heavily advertised on television, and giving the bloated building societies a run);

● official sales of commercial bills (which simply shift an unchanged total of borrowing from the public sector to the banks);

● the growth of banks' own reserves (now being built up ahead of heavy future tax payments); and

● the total mystery of the effect of foreign transactions, which not even the officials can forecast reliably.

Forecasting the total of so many unknowns looks like a game for gamblers rather than investors and as in Wall Street, where there is a weekly guessing game about the money supply, a lot of players will come up with the wrong answers.

The twitches of London last week did not just reflect U.S. policies, but Wall Street patterns of behaviour. This could prove the most significant lesson of the week.

THE PROBLEM about any new work by Milton and Rose Friedman is that one large group of people will reject it without reading it and another large group will accept it all before they have read a word. Both attitudes are misguided.

The Friedmans have just published a new popular book, Tyranny of the Status Quo. Its underlying premise, stated in their best statement of the case is: "There is nothing wrong with the United States that a dose of smaller and less intrusive government will not cure."

Their main purpose in the present volume is to explain why the Reagan Administration has not succeeded in reducing the role of government in the U.S. economy. People of all ideologies would benefit from a reading of it. The Friedmans have an enviable eye both for key trends in official statistics, and for the significant detail and anecdote. Neither their supporters nor their opponents will "know it all" already.

The authors' main explanation is the "iron triangle" of beneficiaries, politicians and bureaucrats. Politicians buy people's votes with their own money. Each voter hopes that his favourite project will be financed by other voters. The beneficiaries from any particular scheme—farm support, subsidised export credit, or old-fashioned pork barrel schemes—are highly concentrated. The losers are dispersed among vast numbers of consumers, each of whom has a relatively small stake in any particular issue.

Moreover, the benefits of intervention or subsidy are immediate and obvious; the drawbacks long term and subtle.

The Friedmans emphasise in a most interesting passage (pp 42 et seq.) that protective policies, e.g. for farmers, attract so many new people into the activity that in the end the farmers themselves do not benefit, and when the protection is withdrawn there is a genuine loss.

This simple comparison has relevance to a wide range of

problems—restrictions on trucking and busing, restrictions on airlines, controls on television, radio, and telephone, price ceilings on crude oil and natural gas, licensing of occupations, rent controls, agricultural price supports, tariffs and import quotas, and on and on. All are cases of private wealth created by measures that harm the public, but which once in place are difficult to eliminate without expense, hardship and genuine injustice.

The section of the book most likely to interest monetary connoisseurs is not so much the criticisms of the Fed, which are fairly well known, but the exploration of how a futures market in price indices could reduce the harm done by uncertain and unstable inflation. Company X has to tender at a fixed price for a project which will take three years. It could offset the risk of inflation being higher than anticipated by buying a futures contract linked to inflation, and it will then receive the difference if inflation is higher than anticipated—or pay the difference if it is lower.

On their general theme the Friedmans see only two ways of defeating the "iron triangle." The first is via the President, who, unlike Congress, has some incentive to put the general interest above sectional ones. (Friedman believes that a political leader's main chance to make changes is in his initial six to nine months' honeymoon period—i.e. the Thatcher case, however, most of the privatisation schemes were formulated in the second half of the last Parliament.)

The second way is by constitutional amendments through which democracy deliberately puts a brake on itself in its longer-term interest.

The authors give an exposition of one of the proposed amendments for a balanced budget, complete with a limit to the growth of taxes, which is much more moderate and economically sophisticated than I had realised from the other side of the Atlantic—although not without snags.

Tyranny of the Status Quo, by Milton and Rose Friedman, Secker and Warburg, £8.50.

Lombard

Friedman versus 'Iron Triangle'

By Samuel Brittan

Dealing with the debt crisis

From Dr Omar Kaminger

Sir,—In your Leader of May 2, you deal with the proposal of "capitalising" some of the interest payments due from high-debt countries, i.e. converting them into medium-term bonds or similar forms. In your view this would be simply an attempt to evade realities and postpone the day of settlement.

One has to compare it, however, with the present method, where banks are putting up "fresh money" so as to enable debtor countries to repay the interest charges. This "fresh money" is given in the form of medium-term bank loans at variable interest rates. It is this method which makes the debtor country subject to the "short-term twists of U.S. monetary policy" (which you rightly deplore), and forces creditor banks to extend new loans to countries which are already in the "sub-standard" category.

Quite a number of banks have already indicated that they will be unable to continue this type of "evasion" very much longer. Thus, this method may lead to a breakdown of bank solidarity in the face of the debt crisis.

A (partial) conversion of interest payments into any medium-term bonds at fixed interest rates would enable those banks which feel unable to participate in the "fresh-money approach" to obtain an instrument which, in case of need, they would convert into liquidity in the market (perhaps at a discount). It would make it possible to arrange a fixed rate of interest (instead of the variable rate for "fresh money") and in special cases a concessionary fixed rate—perhaps as a counterpart to certain policy promises of the debtor country, or as a reward for good adjustment policies.

In comparison with the present method, such a "capitalising" of interest charges would certainly be more realistic, and would enable them to deal with special cases "in a longer-term perspective."

(Dr) Omar Kaminger, (former President of the Deutsche Bundesbank), Hoeslthorweg 26, 800 Frankfurt am Main.

Forestry in Scotland

From Mr P. Burns

Sir,—I found your editorial on forestry (April 30) to be characteristically superficial in a number of important ways.

No mention was made of the cost, particularly to Scotland, of conifer forestry. The destruction of the countryside that is necessarily entailed has never been adequately explored,

Letters to the Editor

to my knowledge, forestry is, in all probability, a net loser of jobs rather than a winner.

It removes the possibility of other agricultural input, severely impinges upon other agricultural activity located nearby and has a most serious effect on the tourist industry and recreational pursuits. The tourist industry in particular is probably now the greatest single employer in Scotland. It is likely to remain so for the foreseeable future. The loss of the hillside and the glens is a serious blow. There is an argument that should be obvious to the effect that the destruction of this countryside is in itself a bad thing, but in addition the economic argument falls in its weight.

Additionally how can you so glibly assume that there will be demand for this product in 30 to 40 years time? Did anyone 25 years ago predict correctly commodity demands for oil, coal, wheat or gold? Indeed with the much wanted disappearance of the office we know it, and its replacement by electronic equipment, an impressive argument can be mounted to suggest that this is a product that is already past its peak demand.

Paul Burns, 111, Union Street, Glasgow.

Accounting for inflation

From Mr D. Fenn

Sir—Mr Martin O'Regan (May 1) asks for clear and simple guidelines in dealing with accounting for inflation. What could be clearer and simpler than the historic profit or loss balance carried down in the profit and loss account and balance sheet at the annual cut-off date amended below the line by all current cost adjustments, however calculated, and therefore treated as appropriations of historic, i.e. actual profits and charged to current cost reserve accounts within the historic balance sheet.

If inflation rises then higher and higher appropriations should be made to reserves to prevent dividends being paid out of capital and should inflation stay static then the appropriations would assume a downward movement and even disappear and enable distributions to take place.

Is this all too simple for the collective mind?

D. J. Fenn, The Gatehouse, Wentworth Drive, Wentworth, Surrey.

Fair taxation of women

From Mr P. Lawson

Sir,—I have noted with interest the continuing correspondence on this subject. I can recall no mention of the anomaly which exists in respect of relief for mortgage interest. Married couples enjoy a £30,000 limit, while couples who live together and are therefore taxed separately enjoy twice this amount.

If the Chancellor tackles this whole subject I trust a consistent policy of Victorian values will prevail so that both circumstances are treated equally.

P. B. Lawson, 160, Northolt Road, Harrow, Middx.

Land lying idle

From Mr D. Redfern

Sir,—It is to be hoped that Mr Henry Law's eminently intelligent comments on our tax system that appear from time to time in these columns will eventually lead to more general consideration of wider issues.

What, for example, of the absurdity that, with land lying idle—250,000 acres of urban land alone according to a recent estimate by the Civic Trust—about 4m people are being positively prevented from working on it to satisfy their own needs? Those of them who are not yet completely demoralised by welfare and social services that humiliate more than help would spring into action if given the chance.

The clue to this problem is in the attitude of the possessing classes. "We need a few million unemployed to bring them to their senses," I heard an Exeter master printer say on the occasion of a printers' strike in the times of comparative prosperity after the second world war. "All I need is an acre of land to keep my family," said a poorly-paid West Indian odd-job man, "but nobody will let me have one." "No," I said, "you should have come here about five hundred years ago, before the enclosures really got going." That's the idea—deny them land, make them compete for jobs, and your supply of cheap labour is assured.

Our tax system perpetuates this grotesque situation, though not entirely in the way one might expect. It is said with some truth that income and sales taxes are passed back to employers. In fact, after much effort, they are passed back further still, to landowners; for capital too must have its rewards if investment is to continue at all. There is still, however, enough ground to be left to make landowning worth while for its own sake. Why not then put our eggs in one basket, and, by taking all actual and potential ground rent as revenue, instead of some of what is actually realised, both bring in more revenue and give real meaning to the Conservative policy of free enterprise? Enterprise would in truth be free when once it was worth nobody's while to stand in its way by "investing in" land instead of using it.

David Redfern, 15, Fennell's Close, Burton Road, Epsom.

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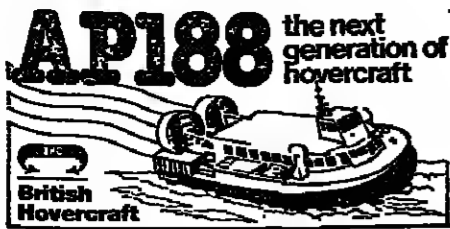
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Advertisement for Stevenage, Dorset. Features large text: "Stevenage, it's that seaside spot in Dorset... isn't it?". Includes an image of a factory site and text describing the area's amenities and business opportunities.



Terry Byland on Wall Street

Detroit in cyclical reverse

IN A WEEK in which fickleness seems to have been the investment slogan, Wall Street has been particularly fickle towards the Detroit motor stocks. No sooner had Ford, General Motors and Chrysler surged ahead with the rest of the market, at midweek than the stocks were easing back to the accompaniment of whispers about a shortening in the traditional cycle of the stock sector.

On Friday, of course, the shares fell with the rest of the market, despite the news that new car sales jumped by 36.6 per cent in the closing days of last month.

Measured against the rest of the industrial stock market, the car-making stocks have certainly taken a beating. Falls of around 12 per cent in Chrysler and General Motors and of 14 per cent in Ford since the beginning of the year compare harshly with a dip of 2 per cent in the Standard & Poor's 500 stock index favoured for comparative purposes by the auto stock analysts - or of 6 per cent in the narrower Dow Jones industrial average.

This negative performance might seem a little unfair, since it took place over a period when Detroit continued to push sales and earnings ahead. Last week's news on end-April sales indicated that the momentum is still there, and that the 1984 total should be higher than 8m units.

STOCK	PRICE	YIELD
Gen Motors	64 1/2	4.9
Ford	35 1/2	3.3
Chrysler	23 1/2	0.6
S & P 500	159.11	4.54

Moreover, the U.S. car buyer is turning back to big models which fell out of favour in the days of the recession and the energy crisis, and is also taking the optional extras which are a feature of the U.S. car trade. Both these factors increase profitability for the motor manufacturers.

Mr David Healey, motor industry analyst at Drexel Burnham Lambert, believes that it may be 1986 before the inevitable slowdown in the car industry shows itself. Meanwhile he considers an annual sales rate of 8m to 8.5m sustainable. He rates Chrysler and General Motors as stocks to hold, and Ford, whose price has weakened a shade more than the others, as a buy.

But motor stocks are nothing if not cyclical and their current levels may be better measured against previous cycles than against the present trends of the industry.

By these criteria, price earnings multiples on the Detroit three are low. The traditional pattern has been for high earnings multiples at the beginning of the cycle to be reduced as the cycle approaches its peak to about half of the market average p/e.

The pattern was followed at first this time around, with multiples of nine times earnings in December dwindling as the new year progressed. But the pattern seems to have gone awry recently and p/Es of three on Chrysler and Ford and of four on General Motors compare with about 11.5 on the Standard & Poor's 500.

Two factors seem to have unsettled Wall Street's views of the sector, and were behind some attempts to sell stock when the market jumped higher at the middle of last week. In the first place, motor analysts have turned uneasy ahead of the next round of wage negotiations with the United Auto Workers, due to open in July. Also Wall Street knows full well that Detroit's profits have been inflated by Japanese import restraint and that support in Washington for a fifth year of such protection is waning.

Neither of these factors has been rendered any more palatable by the widespread coverage accorded to the substantial salaries and bonuses paid to the senior executives at GM and Ford. If wage costs rise and increased Japanese competition is allowed, then Wall Street's conventional measuring sticks may no longer apply.

Among the more disillusioned of the motor analysts is Mr Scott Marlis of Shearson/American Express, who suggests that it may be a mistake to stay with the cyclical growth argument. He thinks that p/Es on the carmakers may be too high, even at present levels and the S & P comparison notwithstanding.

To turn the final screw, he recommends clients to switch from the domestic auto manufacturers to, yes, you've guessed it, Honda and Subaru America.

U.S. OPINION POLLS PUT MONDALE AHEAD IN DEMOCRATIC PRESIDENTIAL RACE

Hart battles to revive campaign

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

SENATOR GARY HART yesterday shrugged off mounting suggestions that he should withdraw from this year's Democratic presidential race and battled fiercely to resuscitate his flagging campaign in today's primary votes in Ohio and Indiana.

Mr Hart said he still intended to be the Democratic nominee, despite his crushing defeat by former Vice-President Walter Mondale in Saturday's Texas caucuses and moves by Democratic leaders to unite the party behind Mr Mondale.

A new opinion poll yesterday delivered another sharp blow to Mr Hart, suggesting that Mr Mondale had moved into a 15-point lead as the voters' choice for the nomination after trailing Mr Hart by nine percentage points in March. The nationwide poll of registered voters conducted for the newspaper USA Today showed Mr Mondale with 43

per cent support against Mr Hart's 27 per cent.

Mr Hart nevertheless predicted that he would do "extremely well" in the remaining primaries and said that he could envisage no circumstances in which he would drop out of the race before July's national convention in San Francisco. He insisted that he was rapidly closing the gap in Ohio and Indiana.

With returns in Texas still incomplete, Mr Mondale had won 50 per cent of the caucuses vote against 27 per cent for Mr Hart and 16.4 per cent for the third remaining candidate, the Rev Jesse Jackson. Mr Mondale's supporters claimed that he would ultimately pick up almost two-thirds of the Texas delegates.

Mr Jackson, who won his second primary in a low turnout in Louisiana on Saturday, also reaffirmed his intention of carrying his candidacy all the way to the convention. His forces, combined with those of Mr Hart, would have the clout to stop Mr Mondale, he said in an appeal to Mr Hart not to drop out.

Mr Hart, who was expected to win easily in caucuses in his home state of Colorado last night, continued to insist that the loss of individual states was not fatal to his strategy. He maintains that he will win the support of enough delegates to secure the nomination at the convention - once it has become clear to the majority that he, and not Mr Mondale, represents the only hope of beating President Reagan in November.

That contention was challenged yesterday, however, by another opinion poll which showed that Mr Reagan would defeat either candidate by a handsome and virtually identical margin if the election were held now. The Los Angeles Times poll showed Mr Reagan beat-

ing Mr Mondale by 53 to 41 per cent and Mr Hart by 52 to 41 per cent.

Mr Mondale was showing no signs of relaxing in his bid for a major share of the 388 convention delegates from Ohio, Indiana, North Carolina and Maryland, which all vote today. "These things can go either way," he said.

The hope of his supporters, however, was that Mr Mondale will run strongly enough today to make it virtually impossible for Mr Hart to overtake him in the pre-convention delegate count. Mr Mondale now has 1,234 delegates out of the 1,967 needed to win, not counting the Texas results, according to unofficial estimates. Mr Hart has 681 and Mr Jackson 226, with 344 uncommitted.

Both Mr Hart and Mr Jackson are reacting with considerable reservations to efforts by the party leadership to organise peacemaking procedures for settling disputes

Snags again threaten \$450m oil refinery project in Thailand

BY CHRIS SHERWELL, SOUTH EAST ASIA CORRESPONDENT, IN SINGAPORE

SNAGS have occurred in an Anglo-French consortium's bid to confirm a controversial \$450m contract to expand an oil refinery in Thailand, raising again the prospect that the work could be reopened to international tender.

Details of the hitch have surfaced three months after a visiting French Government delegation compromised with the Thai authorities on a formula to save the project when it was threatened earlier. Now concern is growing about its future.

The project involves the expansion of the Siracha refinery operated by the Thailand Oil Refinery Company (TORC), which is 49 per cent owned by the Government through the Petroleum Authority of Thailand (PTT), a state agency.

The contract was awarded in April 1982 to Davy McKee of Britain, Technip of France and Procon, a French subsidiary of a U.S. company. But lengthy negotiations on financing were finally called off last November by the Thai industry

Minister, Mr Ob Vassurana, when the banks demanded stronger government assurances over the project and Mr Ob threatened to call for new tenders.

The contract was kept alive after the British and French governments stepped in with outright grants and soft loans and officially-backed buyer credits. But both governments wanted Thai Government guarantees in relation to the credits, something Bangkok said it legally could not give for a company in which it had less than a 70 per cent stake.

Under February's compromise PTT was to receive and channel the funds, once key changes had been made to its structure. But that idea has now failed. An alternative suggestion, backed particularly by the French, that PTT simply raise its shareholding in TORC to 51 per cent - making it clearly a state operation - has also failed to be taken up.

Continued insistence - chiefly by France - on a Thai Government

Long-term pay deal mooted for UK miners

By Our London Staff

COAL BOARD officials are actively considering the option of trying to clinch a longer-term pay deal with British miners to give some pay stability to the coal industry. At the same time the miners are signalling a new row over wages - including a warning of renewed industrial action.

The pay moves from both sides of the industry are for the longer-term, after the end of the present strikes over pit closures. Miners have had no pay increase for 18 months, since they have refused to accept the National Coal Board's offer of 5.2 per cent.

Though Mr MacGregor, NCB chairman, has hinted a number of times in the current dispute that this offer might be withdrawn, it is still on the table and its implementation now, even when backdated, will considerably reduce its cost.

Beyond the present strikes - though principally because of the instability they have introduced into the industry - the NCB is understood to be considering suggesting to the National Union of Mine-workers the possibility of a two or even three-year pay deal.

The thinking reflects pressure for market stability from many of the NCB's customers. One senior official said: "When this is over, we must be thinking about a two to three year deal. That's essential."

Indications of the NUM's own likely thinking on pay after the strikes are set out in resolutions in the unpublished preliminary agenda for the union's annual conference in July.

The militant Yorkshire area of the NUM is demanding that the NCB keep the miners at the top of the industrial wages league by conceding a "substantial" pay increase.

Meanwhile Scottish miners' leaders said yesterday they would press railwaymen to stop shipments of iron ore to the Ravenscraig steelworks after 28 tonnage of imported coal for the Scottish mill avoided a big miners' picket by going through a back gate.

The miners' restriction on coal deliveries to Ravenscraig to make their industrial action bite has opened a rift with the steel union, which says the mill could close down if production were stopped.

Yesterday saw the biggest turnout of miners at the big strip mill, but the 800 men were easily outnumbered by a heavy showing of Strathclyde police. About 300 pickets were also outnumbered outside the Hunterston terminal on the Ayrshire coast, where coal and ore is transferred from ships to rail and sent up to Ravenscraig.

The rail union said it has already halted the one remaining trainload of coal to be delivered to the mill, leaving the entire daily requirement of 2,600 tonnes to be brought in by road.

U.S. divided on imports

Continued from Page 1

the head of the car workers' union, has said that he would like to see Japanese companies making investments in the U.S., employing American workers and paying U.S. taxes.

The debate within the Reagan Administration about the car quotas appears to reflect different priorities of Mr Brock and Mr Regan. Mr Brock has for several months been anxious to press ahead with initiatives aimed at restoring protectionist trends in world trade, and this week will host a 17-nation meeting of developed and developing country trade ministers in Washington.

Advance fee fraud increasing

By Charles Batchelor in London

ADVANCE FEE fraud, in which the victim is persuaded to pay an advance fee to obtain a loan which never materialises, is becoming a growing problem in London. Developing countries appear to be particularly vulnerable to it.

Several Commonwealth governments set up a Commonwealth Commercial Fraud Office 2 1/2 years ago to combat this and other international economic crimes. In this time, advance fee fraud has taken up 70 per cent of its investigators' time and accounted for a third of the 300 cases dealt with by the office.

The problem facing the authorities is there are only two men fighting the crime and they have to deal with frauds on Third World governments involving promised loans worth as much as \$450m.

In most cases the fraudster will only demand a small percentage of the loan sum as his fee for arranging the loan, but even a fraction of a percentage point of several billion dollars can represent a sizeable loss to the economy of many countries.

Loans for smaller sums have frequently been "negotiated" for businessmen desperate for funds. London, with its large banking community is frequently the venue for arranging these frauds, although the larger City banks are usually able to detect attempts. The smaller banks outside the City are more vulnerable, however, and individual branch managers have been taken in.

The problem of obtaining evidence and pursuing charges which usually involve an overseas victim, a British fraudster and a source of funds in Switzerland or the Middle East, means that often little can be done to trap even known criminals.

Thyssen chief stays in office

Continued from Page 1

ly's 20 per cent stake firmly behind Herr Spethmann and against Herr Kuhnlen and Herr Sohl, has agreed to bury the hatchet.

Herr Sohl, 78, who enjoys the undefined position of honorary chairman, was also applauded by both boards for his achievement in retrieving the company from the Allies after the war and building it up.

Bankers study ways to ease debt crisis

BY WILLIAM HALL IN NEW YORK

LEADING officials of the world's major central banks yesterday began a three-day conference in New York on possible longer-term solutions to the international debt crisis amid signs that there is growing pressure for a fresh official initiative to help the world's heavily indebted countries.

The New York Federal Reserve Bank, which is hosting the special conference, refused to disclose what was discussed yesterday, but the representatives of the 20 or so central banks attending are known to be discussing "concrete and practical steps" to help re-establish the financing of the less developed countries (LDCs) on a "sustainable basis."

Mr Anthony Solomon, president of the New York Fed, told a congressional banking committee last week that while growth of 3 1/2 per cent per annum in 1984 and 1985 in the industrialised countries "would certainly help debtors," it was "not enough to resolve their problems."

Separately, Mr Donald Regan, the U.S. Treasury Secretary, said on television at the weekend that "there has to be a better way to handle international monetary matters" than on a case-by-case basis.

Yesterday's meeting in New York concentrated on the types of policy,

institutional and financial changes that may be necessary to assure adequate financing for the LDCs over the coming decade. Mr Ernest Stern, a senior vice-president of the World Bank, was scheduled to give the first presentation, followed by papers from Mr Y. Caneviz, governor of the Turkish central bank, on how to combat the problem of capital flight, in addition to other issues.

Mr Jacques de Larosiere, managing director of the International Monetary Fund (IMF), discussed the scope for an expanded role for the IMF in helping to ensure sound adjustment policies, and Mr William Rhodes, senior vice-president of Citibank, gave a luncheon address on the lessons of the 1982-83 rescheduling efforts.

Mr Lewis Prestoo, chairman of Morgan Guaranty, discussed the extent and limitations of bank lending to LDCs, including consideration of how to rationalise the existing debt on a long-term basis and how to support new flows over time.

Central banks attending the special meeting, the first of its kind since the international debt crisis broke two years ago, are anxious to play down its importance.

Fed criticises central bank, Page 2; Friedman versus the iron triangle, Page 18

Lagos unveils tough budget

Continued from Page 1

less than N3.2bn, a reduction of some 17 per cent.

General Buhari stressed the importance of maintaining Nigeria's creditworthiness in the international markets, and set aside more than N2.5bn to service public sector

debt - more than double the amount allowed by the last government.

He said that current debt service costs, as a proportion of export earnings was estimated at more than 28 per cent.

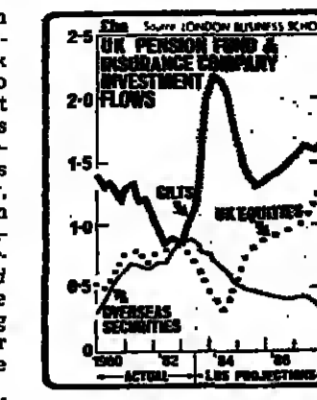
World Weather

City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Amsterdam	10	18	64	London	10	18	64
Antwerp	11	19	65	Madrid	15	22	72
Berlin	12	20	66	Moscow	18	25	77
Brussels	13	21	67	New York	21	28	80
Copenhagen	14	22	68	Paris	16	23	69
Dublin	15	23	69	Rome	19	26	72
Hamburg	16	24	70	Sofia	22	29	75
Helsinki	17	25	71	Tokyo	25	32	78
London	18	26	72	Warsaw	20	27	73
Luxembourg	19	27	73	Zurich	18	25	71
Madrid	20	28	74				
Moscow	21	29	75				
New York	22	30	76				
Paris	23	31	77				
Rome	24	32	78				
Sofia	25	33	79				
Tokyo	26	34	80				
Warsaw	27	35	81				
Zurich	28	36	82				

THE LEX COLUMN

Virtuous circles in the City

Gilt-edged and equities belong in the same marketplace, so the official line would have it. But the lock of arbitrage between these two markets at present could almost amount to grounds for divorce. This lack was encapsulated in their behaviour last week, when equities climbed new peaks day after day, apparently heedless - until a token set-back on Friday - of the knock-kneed mood in the gilt-edged market.



threatened to withhold underwriting (from Reuters) and perhaps prefer financing their subscription to the large issues by selling stock when the issue is actually in sight. This tactic suggests that the Duke of York approach to gilt-edged issues has not been forgotten. It also has the advantage that - in a perfectly rigged market - all prices would conveniently fall towards zero on the day that the underwriting had to be completed.

Although there is a circularity in this weight of funds argument, the circuit can be virtuous, at least until something happens to interrupt it. Recently the writing seems to have been in pretty good order. Even a fund manager who feels in his bones that the market is overvalued - in terms of earnings or dividend growth - finds that a cushion of uninvested cash makes it more comfortable not to sell. If nothing else, it is harder to justify selling in a still rising market if the trustees can see that you are already knee-deep in cash.

Investments on Wall Street or in gilt-edged, by contrast, have been showing rather disappointing overall returns. Institutions in any case appear to have completed the catch-up phase of overseas investment, and while a high rate of gilt-edged purchases can be more or less taken for granted, funds seem likely to drift back into UK equities *faute de mieux*. Nor have overseas investors entirely slaked their appetite for UK equities.

The increasingly rosy view of dividends should take some of the strain off the yield-gap theorists. At least prospectively, the higher rate of distribution is going to keep equity yields high enough - at around 4 per cent - to prevent the emergence of a new reverse yield gap at the moment when equity yields fall below those on index-linked stock. For much the same reasons, it has become possible to argue that the market really is no longer grossly ahead of the game. It is a brave man, against that background, who would sell the market. Another month of the coal strike, with the dollar getting out of hand, and such nonchalance might be in short supply.

Overshooting

Most of the reasons for thinking about a levelling-off in the equity market have equally been made to look a bit platitudinous in recent weeks, not least by the way company results have overshoot the targets raised by City of London analysts.

Profits are not merely better than expected - in the case of cyclical volume-sensitive companies often a great deal better - but dividends have been increased with a liberality to which company chairmen were giving few clues ahead of the reporting season. The market has begun to think in terms of dividend rises of 15 per cent, while the growth of profits might not fall far short of 25 per cent.

One effect of this unexpectedly prolonged profit acceleration should be a further build-up in corporate liquidity this year, on top of the roughly £76n financial surplus that companies accumulated in

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SECTION II - COMPANIES AND MARKETS

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Lenders pressed by Latin American debt developments

BY PETER MONTAGNON IN LONDON

LAST WEEK was far from reassuring for anyone watching developments in the Latin American debt crisis. On Friday Dr Henry Kaufman warned that U.S. interest rates would rise "spectacularly" before the present cycle reached its peak. Argentina has failed to meet its April 30 deadline for agreement with the IMF on an economic recovery programme, and today, representatives of leading central banks will end a three-day meeting to discuss the longer term implications of the crisis.

Taken together these developments seem to smack of impending emergency. Yet that was never the impression these central bankers intended to convey when they first began planning their meeting last year.

In any case even the dour Dr Kaufman says that a dramatic rise in interest rates is not imminent - it is only expected late this year or in 1985 - and Argentina's failure to reach agreement with the IMF came as no surprise to the banking community.

There is little prospect of an immediate shift in gear on the debt crisis. The central bankers are not expected to take any decisions, but that they are meeting at all suggests they may be prepared to start taking a more serious look at some of the longer term "solutions" to the problem against a background of growing concern about how long the present ad hoc approach to the debt problem can last.

Pressure on the monetary authorities is coming from two sides. On the one hand debtors are becoming restive at the prospect of indefinite austerity, on the other the slow progress of Mexico's recent \$3.8bn loan through the market shows that smaller banks are becoming weary of ever-recurring demands for them to put up fresh money.

In the shorter term, eyes are focused on June 30 when a solution

must emerge for Argentina's problems. Otherwise a new showdown is likely over interest arrears to U.S. banks.

In talks last week, however, leading creditor banks on the Advisory Committee for Argentina agreed that little progress could be made until Argentina agreed with the IMF. Many bankers still remain sceptical of that happening before the June deadline.

Elsewhere Sweden, with its U.S. floating rate note, has stolen the limelight from the Eurocredit sector of the capital markets with the near doubling to \$1.5bn of its floating rate issue in the U.S. last week, but a trickle of new credits continues.

Hamilton Oil (GB), is raising the equivalent of £200m to finance the development of the Edmond Gas complex in the UK's North Sea sector. Bank of Montreal is leading the loan with Manufacturers Hanover and National Westminster. The deal has a maximum maturity of eight years and is broken into two tranches - one of £180m and one of \$30m - but margins have not been disclosed.

Another energy deal put into limited syndication last week was the \$180m, eight-year credit for Pemref, a joint venture between Saudi Arabia and Mobil. Proceeds cover 10 per cent of the total cost of building an oil refinery in Saudi Arabia.

The loan bears a margin of 1/2 per cent over Eurodollar rates and repayments begin after a grace period of three years. Agent for the loan is Saudi American Bank with Bank of Tokyo as the Japanese co-ordinator and Pemref running the books.

In the Far East Malaysia has increased the tax-spared portion of its \$500m credit to \$200m from \$100m. This follows a strong response from banks seeking a tax credit in the UK after the recent budget sharply increased taxation on British banks.

INTERNATIONAL BONDS

UBS in show of Swiss strength

BY MARY ANN SIEGHART IN LONDON

UBS SECURITIES produced a show of strength in the Eurodollar bond market last Friday, demonstrating the placing power of the big Swiss banks.

Just as new issue managers were moaning that bonds with 13 1/4 per cent coupons were not moving despite a U.S. inflation rate of less than 5 per cent, UBS launched an issue on its own behalf with a 12 1/4 per cent coupon for seven years.

There was no chance for a real market price to be made. UBS's bid rose from 98 1/4 at the time of issue to 99 1/4 by the end of the day. It invited only three co-managers: S.G. Warburg, which arranged the interest rate swap, Morgan Stanley, which has done swaps for UBS before, and Deutsche Bank.

After the Fiat fiasco in March when underwriters which had gone short were told they were not going to be given any bonds, few in the market dared to sell paper they did not own back to UBS.

UBS can issue a bond at 100 basis

points less than the U.S. Treasury because it has a vast number of discretionary accounts under management and most of these clients love Swiss names, which carry rarely value in the market. It is placing more than half the issue itself, of which a large proportion will go in-house and most of the rest to two big Swiss banks.

This sort of pricing makes life very difficult for other new issue managers. "How do you explain to a triple-A borrower that they have to pay 100 basis points more than UBS?" asked one plaintively. The answer is that some Eurobond investors, and particularly Swiss portfolio managers, are notoriously yield-insensitive.

Moving to the U.S., Sweden's floating rate note (FRN) was a huge success. It was nearly doubled - from \$800m to \$1.5bn - and still there was unsatisfied demand. Everyone won out: Sweden got seven-year funds at a one-year rate, Salomon Brothers made a lot of money, and investors bought that rare instrument, a floater with a one-year life.

The only participants who should have been licking their wounds were the U.S. regional banks, whose credit Sweden was prepaying. Yet of the 35 or 40 invited into Chase Manhattan's back-up facility, only two or three declined and the underwriting subscriptions on what was then just an \$800m deal totalled more than \$1.725bn.

Now other borrowers have been flooded with offers to do similar deals, notably Denmark, which may launch one soon.

The rest of the Eurobond market is in a dismal state, mainly because of the appalling performance of the

BNF Bank bond average		
May 7	Previous	
99.400	99.245	
High	1984	Low
100.000		98.056

New York market. Only five fixed-rate dollar issues were launched last week and all were swap-driven. Even at realistic coupons, there is very little retail interest and inventories are piling up on lead and co-managers' books. As one dealer asked: "Why should investors buy the new issues at 98 1/4 when they're going to be at 92 or 93 in a few weeks' time?"

The secondary market is also under the weather. Prices fell more than a point last week, not on great selling pressure - there is not enough turnover for that - but each day, dealers marked down prices as the New York market weakened.

Today, tomorrow and the next day, the U.S. Treasury will auction \$18.5bn of its paper into a very weak market, so the prospects of a rally are slim.

Moreover, those prospects were not helped by Dr Henry Kaufman who on Friday predicted spectacularly higher U.S. interest rates

Banker calls for better investor protection

BY JOHN WICKS IN ZURICH

THE PAST few years have seen a phenomenal growth of private placements on the Swiss capital market. In the period 1979-83, issues of these medium-term Swiss franc notes by foreign borrowers amounted to about SwFr 68bn (\$30.8bn), including a record of nearly SwFr 20.9bn last year alone.

The run is continuing this year. In the first quarter private placements totalled SwFr 6bn, or about 47 per cent of all capital-export transactions approved by the Swiss National Bank.

In the meantime, however, the National Bank is expressing reservations about how the notes market works. At the bank's recent annual meeting Herr Fritz Leutwiler, chairman, said the bank was looking at what he saw as a "deficiency of investor protection" in this sector.

This statement might appear to come at a strange time, in that the relative importance of private placements in overall foreign borrowing activity is declining rather

than rising - from 50 per cent a year ago to less than 50 per cent today. Also, it was the bank itself which eased conditions for the issue of notes as recently as July 1982 as a means to stop Swiss franc business from going abroad.

In fact, Dr Leutwiler's remarks are not directly connected with any falling-off of quality in the private-placement sector. There have as yet been no individual cases of "bad eggs" among borrowers, according to the bank. Furthermore, the bank made it clear on more than one occasion last year that it did not intend to introduce new capital-export controls. The bank's stated opinion was that an over-supply of notes - by Japanese borrowers, for example - would lead to a corresponding reaction of the market without any need for official intervention.

Instead, Dr Leutwiler is disappointed that the issuing banks have not taken the opportunity provided by the liberalisation measures of 1982 to publicise notes issues better.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Air. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Air. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES (cont)							
C. Bank 1/2	50	1989	5	7 1/2		Nikko Secs., Robt. Fleming, Dai-ichi Kangyo, Salomon Bros.		Dove Mining 1/2	70	1988	-	3 1/2	100	CS	-
Sweden 3/8(1) 1/2	1500	1991	7	0	100	Paribas, Orion Royal	12.855	Aerian Electric 1/2	50	1988	-	1 1/2	100	SBC	-
FRSA 1/2	85	1981	7	9	82 1/2	Merrill Lynch	13.000	Prov. of New Brunswick 1/2	100	1984	-	5 1/2	100	UBS	5.625
Denmark 1/2	100	1991	7	13	100	Morgan Stanley		Nippon Beet Sugar 1/2	50	1989	-	2	100	Paribas Suisse	-
Sakhalin House 1/2	50	1999	15	3 1/4	100	Chase Manhattan, Paribas, Credit Agricole	13.250	Toyota 1/2	50	1991	-	1/4	100	Citibank Bk Swiss	-
Credit Agricole 1/2	100	1991	7	13 1/4	100	UBS Secs.	12.250	Past Master General 1/2	70	1990	-	6 1/4	100	SBC	6.375
Girozentrale 1/2	75	1992	7	12 1/4	100			STERLING							
UBS 1/2	100	1991	7	12 1/4	100	Dresdner	7.275	Trinidad & Tobago	50	2009	25	12 1/2	98.541	Mgn. Grenfell, Schroder Wagg	12.431
						Commerzbank	8.213	LUX FRANCES							
D MARKS								World Bank	1000	1989	5	10 1/2	-	Banque Int. a Lux	-
SXF 1/2	100	1989	5	7 3/4	100			Edis							
Ireland 1/2	150	1992	8	8 1/4	98 1/2			SNCF	60	1994	3 1/2	13 1/4	99 1/4	Bque. Gen. de Lux., Bque. Intl. a Lux., Caisse d'Epargne de l'Etat	-
								SNCF	45	1994	18	11 1/2	-	BNP, BSI, Paribas	-
SWISS FRANCES								SNCF	30	1992	3	6	100	As above	6.000
Central Finance 1/2	50	1989	-	3 1/4	100	Bque Mgn Grenfell on Suisse	-								
Japan Highway 1/2	150	1982	-	5 1/4	99 1/2	UBS	5.454								
Dij Paper Co 1/2	100	1986	-	1 1/4	100	SBC	1.750								
Honolulu Paper 1/2	50	1989	-	3 1/2	100	CS									

* Redemption at 157. † Lowest of 0.55 over 30 days unsecured CDs or 0.40 under prime. ‡ Not yet priced. § Convertible. ¶ Coupon linked to prime or CDs. †† Floating rate note; coupon is spread over 6-month Libor. ‡‡ With warrants. §§ Yield calculated on AIBD basis.

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European Banking Company Limited
Fnji International Finance Limited
Girozentrale und Bank der osterreichischen Sparkassen Aktiengesellschaft
LTCB International Limited
Mitsubishi Finance International Limited
Samuel Montagu & Co. Limited
Orion Royal Bank Limited
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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS Pessimism deepens as price falls accelerate

WALL STREET'S credit markets enter the \$16.5bn Treasury quarterly refunding which begins today with a bad headache. Last week saw the pessimistic mood of the markets deepen and the decline in U.S. bond prices accelerate. The Treasury long bond fell by almost 2 1/2 points to 91 1/2 with over half the decline coming on Friday. At that price the long bond, which was auctioned a year ago at 10 1/2 per cent, was yielding 13.10 per cent compared to 12.81 per cent a week ago. Short-term rates also continued to move higher gaining between five and 35 basis points last week. The three-month U.S. interest rates...

BMB to change capital and make share issue

BAHRAIN MIDDLE EAST Bank (BMB), the fast-growing Bahrain bank, is seeking approval for a change in capital structure and the issue of U.S.\$200m of new shares over a two-year period. If the Bahrain Monetary Agency and the Ministry of Commerce give the go-ahead, the two proposals will be put to an extraordinary general meeting on May 26. The first is to convert the existing 200m partly-paid \$1 shares into fully-paid 50 cent shares, thus relieving the shareholders of liability and improving the marketability of the stock. The second is to issue 400m new 50 cent shares, half of them to institutional investors and half to existing shareholders. Mr. Katch J.A. Katchadourian, the general manager, said the offer to institutional investors would be made during this year, at par, but shares offered in 1985 would probably carry a premium based on book value at the time. The market value is still slightly below current book value, despite a recent rally in Gulf share prices in both Kuwait and Bahrain.

BMB was incorporated as an exempt (offshore) company in Bahrain in July 1982, following a public share float which was 60 times over-subscribed. The Arab Bank group, comprising Arab Bank International in Bahrain and its wholly-owned subsidiary Arab Latin American Bank in Lima, Peru, has reported its highest-ever quarterly profit of US\$6.8m, after provision for doubtful debts. This is a 70 per cent improvement on last year's first quarter result of \$4m, and compares with a profit of \$17.3m. Another Bahraini OBU, Kuwait Asia Bank, has published an unaudited first-quarter balance-sheet showing consolidated assets of US\$465m, which is 3.6 per cent up on the year-end figure of US\$449m. Earnings for the period were US\$2.6m.

Esso Italiana cuts loss

ESSE ITALIANA, the Italian subsidiary of Exxon which is Italy's biggest private oil company, last year cut its losses to L250m (\$17.5m) from L580m in 1982. The improvement was partly due to the full use of modernised refining capacity which was partly out of action in 1982. Esso is investing L130m this year in continued modernisation of its installations, on top of investment spending of L94m in 1983. L5,617bn compared with L5,298bn in 1982, blamed the weakness of the products market and the strong revaluation of the dollar against the Italian currency for its loss. It also attributed the loss to change in the tax regime on petroleum products which requires tax to be paid earlier. Esso is investing L130m this year in continued modernisation of its installations, on top of investment spending of L94m in 1983.

Reduced deficit at Von Roll

VON ROLL, the Swiss engineering concern, recorded a consolidated net loss of SwFr27m (US\$12m) last year, following a deficit of SwFr46m for 1982. This brings cumulative losses since 1973 to SwFr175m. The group's operating losses were reduced substantially during the year from SwFr55m to SwFr21m, while SwFr21m was obtained from the sale of assets and the liquidation of provisions. However, rationalisation and reorganisation measures cost some SwFr25m and a further SwFr12m had to be written off in connection with plant closures. The Gerlingen-based parent company has already announced a further loss of SwFr5.5m against SwFr5.9m in 1982 against proposals paying no dividend. Operating profits of the parent company improved from SwFr5.66m to SwFr14.7m in 1983 and there was also income of SwFr27.6m from the liquidation of reserves and the sale of property. This was more than offset though by SwFr47.6m of non-recurring losses sustained by subsidiaries—chiefly New Jersey Steel Corporation (NJSCO).

OK Bazaars slides to R39m pre-tax

OK BAZAARS, one of South Africa's largest retail chains, suffered a sharp fall in pre-tax profits in the year ended March 31 as consumer spending swung away from high-margin goods. Profits fell from R49.4m to R39m (\$31.1m), on turnover up from R1,590m to R1,760m, reflecting maintenance of market share. The company said there was a pronounced trend away from spending on durables and semi-durables. The directors are far from optimistic on immediate trading prospects. They say consumer spending is unlikely to expand in 1984 because of high interest rates, tight monetary policy and the increased general sales tax. But the board believes that the current year's earnings should be similar to last year's. The group intends to market aggressively and to control expenses and stockholdings. Earnings fell to 181 cents a share in 1983/84 from 230 cents. Total dividend was cut to 146 cents a share, from 142 cents.

The company expects to show an advance at full-time. Fresh meat operations maintained market and showed better results due to improved efficiencies. However, poor grazing forced farmers to market livestock which obliged the Meat Board to support terminal markets by buying large supplies for cold storage. The interim dividend has been increased to 10 cents a share from 6 cents, on first-half earnings of 27.6 cents, against 25.7 cents. Last year total earnings were 37.2 cents and the dividend was 30 cents. The first half generally provided a larger portion of annual profits.

Daimler-Benz names Hoernig as R & D chief

DAIMLER-BENZ, the West German vehicle maker, has named Dr Rudolf Hoernig as head of research and development, after overcoming a show of resistance from employee representatives. Dr Hoernig's appointment failed to get the necessary two-thirds majority at a supervisory board meeting in March because some employee representatives opposed the move. But his appointment was made last week at a second meeting, requiring a simple majority vote. Dr Hoernig will initially be a deputy member of the management board, but this is regarded as a formality leading to ordinary membership. He takes over the key responsibility for technical development from Professor Werner Breitschwerdt, who became chief executive after the death of Dr Gerhard Prinz late last year.

INTERNATIONAL APPOINTMENTS

William Mulock Howner, a director of Nedlrid, is to become a member of the executive board of Nedlrid on February 1, 1984. Mr. Howner is managing director of Nedlrid subsidiary Damco G. C. Transport where he will be succeeded by his assistant, Mr. Leo Peskens. Mr. Robin D. Mills has joined STERLING DRUG INC., as president of Glenbrook Laboratories, Sterling's principal division for marketing of over-the-counter medicines in the U.S. He will succeed Mr. Ouellette, who has served in that position since 1978. Mr. Mills joined Ciba, Inc. in Chattanooga, Tenn., in 1982 as vice-president/general manager of the consumer products division and a short time later was promoted to president of the division. Mr. Robert Lepage has joined KORN/FERRY INTERNATIONAL, as president of Korn/Ferry Europe, a member of Korn/Ferry International executive committee and as managing director of Korn/Ferry operations in the Benelux Countries. Mr. Lepage comes to Korn/Ferry from Straub & Associates, where he has been the partner in charge of European and South American operations from May 1977 to June 1983. Most recently, he has been managing director, Belgium and a member of the board of directors of the company. Mr. Raymond J. Soudak has been appointed chief manager of MIDLAND BANK'S Hong Kong branch from March 1. He succeeds Mr. Anthony K. Fearson who is returning to Midland Bank International in London to take up a new appointment. Mr. Soudak was previously country treasurer, Japan and division treasurer, Asia Pacific banking group with Citibank in Tokyo. Mr. James Scully has been appointed a director of CSK, Sydney, following the retirement of Sir Noel Foley. Mr. Scully retired recently as Secretary of the Department of Trade, a position he had held for the previous six years. Before that he was Secretary of the Department of Natural Resources for two years and Secretary of the Department of Minerals and Energy for two years. STANDBANK INVESTMENT CORPORATION, the South African arm of Standard Chartered has appointed Mr. Michael Rosenthal as its deputy chairman. He follows Mr. Bill



Mr. William Mulock Howner will join the executive board of Nedlrid Group on February 1, 1984.

Passmore who retired on April 10. Mr. Rosenthal has been on Standard's board since 1980 and among other things, chief executive of the Barlow Rand Industrial and Mining Group and is a director of South African Breweries and the country's largest insurance group, the Old Mutual. He is also chancellor of the University of the Witwatersrand. Mr. R. P. Douglas, Mr. W. W. Stinson and Mr. F. H. Tyaack have been elected to the board of MINICO. Douglas is executive vice-president, operations, Gominco; president and chief executive officer and a director, Fine Arts Mines, and a director, Canadian Pacific. Mr. Tyaack is president and chief executive officer of a director, Westinghouse Canada Inc. Mr. N. Calzavara di Chiavari previously general manager Banca Nazionale del Lavoro, London branch, has been appointed chief manager head of international division of CASSA DI RISPARMIO DI TORINO, Turin.

Behind the continued market decline remain several key factors. Firstly there is widespread renewed pessimism about the future course of U.S. interest rates. This was highlighted on Friday by the comments of Dr Henry Kaufman, Salomon Brothers' chief economist, and other senior Wall Street economists. Dr Kaufman dismissed the administration's current deficit cutting plans as "totally inappropriate" and warned that, without meaningful fiscal action, interest rates would move "spectacularly" higher before the end of the current business cycle exceeding their previous cyclical peaks and with the yield on the long bond climbing to 15.25 per cent by the year end. Secondly there is growing concern that the apparent slowdown in the pace of the U.S. economic recovery in March could be followed by a weather-related aberration and that the figures for April will show the economy continuing to bound ahead. This view was reinforced by the Friday employment figures which showed a larger than expected increase in

Paul Taylor

CAISSE CENTRALE DE COOPERATION ECONOMIQUE Dfls 100,000,000 Fixed Rate Term Loan. This announcement appears as a matter of record only. Arranged by Bank Mees & Hope NV, Banque de Neufelize, Schlumberger, Mallet. January, 1984.

CAISSE FRANCAISE DE DEVELOPPEMENT INDUSTRIEL "CFDI" Dfls 125,000,000 Fixed Rate Term Loan. This announcement appears as a matter of record only. Arranged by Bank Mees & Hope NV, Banque de Neufelize, Schlumberger, Mallet. April, 1984.

FT INTERNATIONAL BOND SERVICE. Table with columns for U.S. DOLLAR STRAIGHTS, OTHER STRAIGHTS, EUROBOND TURNOVER, U.S. \$ BONDS, and CONVERTIBLE BONDS. Includes various bond listings with prices and yields.

NEW ISSUE

These Debentures have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. These Debentures having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$1,000,000,000

TEXACO CAPITAL N.V.

(Incorporated in the Netherlands Antilles)

11⁷/₈% Convertible Subordinated Debentures Due 1994
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Goldman Sachs International Corp.

Morgan Stanley International

The Nomura Securities Co., Ltd.

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

U.S. \$400,000,000
SWISS SYNDICATE

Credit Suisse First Boston Limited	Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited	
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Banca della Svizzera Italiana	Bank Leu International Ltd.
Bank J. Vontobel & Co. AG	Banque Populaire Suisse S.A. Luxembourg
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Bank Gutzwiller, Kurz, Bungenier (Overseas)	Bank Cantrade Switzerland (C.I.) Limited
Compagnie de Banque et d'Investissements, CBI	Bank in Liechtenstein AG
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Hentsch & Cie	Crédit des Bergues
Interallianz Bank Zurich AG	Darier & Cie
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Sarasin International Securities Limited	Société Générale Alsacienne de Banque - Groupe Sociétés Générales
Überseebank AG	Verband Schweizerische Kantonalbanken
	Wirtschafts and Privatbank Zurich

U.S. \$365,000,000
INTERNATIONAL SYNDICATE

Goldman Sachs International Corp.	Morgan Stanley International
Credit Suisse First Boston Limited	
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Banque Paribas	Citicorp Capital Markets Group
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S. G. Warburg & Co. Ltd.	Wood Gundy Limited

U.S. \$150,000,000
GERMAN SYNDICATE

Deutsche Bank Aktiengesellschaft	
Commerzbank Aktiengesellschaft	Dresdner Bank Aktiengesellschaft
Berliner Handels- und Frankfurter Bank	DG Bank - Deutsche Girozentrale
Arab Banking Corporation - Doha & Co. G.M.B.H. - Limited	Baden-Württembergische Bank Aktiengesellschaft
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	Bayerische Landesbank Girozentrale
Joh. Barenberg, Gossler & Co.	Deutsche Girozentrale - Deutsche Kommunalbank -
Effectenbank-Warburg Aktiengesellschaft	Georg Hauck & Sohn Bankiers Kommanditgesellschaft auf Aktien
Landesbank Rheinland-Pfalz - Girozentrale	Landesbank Schleswig-Holstein - Girozentrale
B. Metzler Seel. Sohn & Co.	Norddeutsche Landesbank - Girozentrale
Trinkaus & Burkhart	Vereins- und Westbank Aktiengesellschaft
	M. M. Warburg-Brinckmann, Wirtz & Co.
	Westdeutsche Landesbank - Girozentrale
	Bank für Gemeinwirtschaft Aktiengesellschaft
	Hessische Landesbank - Girozentrale
	Merck, Finck & Co.
	Sal. Oppenheim jr. & Cie.

U.S. \$85,000,000
FAR-EASTERN SYNDICATE

The Nomura Securities Co., Ltd.		
Daiwa Securities (H.K.) Limited	Jardine Fleming International Limited	LTCB International Limited
Mitsui Finance Europe Limited	Mitsui Trust Finance (Hong Kong) Limited	
The Nikko Securities Co., (Asia) Limited	Sanwa International Finance Limited	Schroders & Chartered Limited
Toyo Trust Asia Limited	Wardley Limited	Yamaichi International (H.K.) Limited
China Development Finance Company (Hong Kong) Limited		The Commercial Bank of Hong Kong Ltd.
Dai-ichi Kangyo Finance (Hong Kong) Limited	Daiwa Overseas Finance Limited	Express Finance and Investments Limited
IBJ Asia Limited	Mansion House Securities Limited	Mitsubishi Finance (Hong Kong) Limited
Saitama International (Hong Kong) Limited		The Sumitomo Trust Finance (H.K.) Limited
Taiyo Kobe Finance Hong Kong Limited	Tokai Asia Limited	Yasuda Trust & Finance (H.K.) Ltd.

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Bankers Trust International Limited	Banque Arabe et Internationale d'Investissement (B.A.I.I.)	Banque Générale du Luxembourg S.A.
Banque Française du Commerce Extérieur	Banque Indosuez	Banque Internationale à Luxembourg S.A.
Banque de Neufize, Schlumberger, Mallet	Banque Privée de Gestion Financière BPGF	Banque Worms
Barclays Bank Group	Baring Brothers & Co., Limited	Bergan Bank A/S
Blyth Eastman Paine Webber International Limited		Cazenove & Co.
Chemical Bank International Group		Continental Illinois Capital Markets Group
Copenhagen Handelsbank A/S		County Bank Limited
Crédit Commercial de France		Crédit Lyonnais
Creditanstalt-Bankverein	Den Danske Bank - 1871 Aktieselskab	Dewazay & Associés International S.A.
Dillon, Read Overseas Corporation	Dominion Securities Ames Limited	Drexel Burnham Lambert Inc.
Enskilda Securities Skandinaviska Enskilda Limited		Euromobiliare
European Banking Company Limited		Genossenschaftliche Zentralbank AG - Vienna
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft		Gulf International Bank B.S.C.
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Lehman Brothers Kuhn Loeb International, Inc.		Lloyds Bank International Limited
Samuel Montagu & Co. Limited	Nederlandse Credietbank NV	Orion Royal Bank Limited
PK Christiania Bank (UK) Ltd.	Pierson, Holding & Pierson N.V.	Privatbanken A/S
Prudential-Bache Securities		N.M. Rothschild & Sons Limited
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Shearson/American Express International Group		Sparebanken Oslo Akershus
Svenska Handelsbanken Group		Dean Witter Reynolds Overseas Ltd.

INTL: COMPANIES & FINANCE

Esmark executives to hold 10% stake after buyout

BY TERRY DODSWORTH IN NEW YORK

THE SENIOR executives of Esmark, the conglomerate which is being taken private in a \$2.3bn leveraged buyout, are expected to emerge with about 10 per cent of the equity in the new company.

According to statements from Mr Donald Kelly, Esmark's chairman and a keen supporter of the move, the equity element in the deal will be set at around \$400m to \$500m, with the rest of the financing in the form of debt.

This compares with Esmark's present long-term bor-

rowings of around \$570m and has led some leading U.S. rating agencies to suggest that they may downgrade the company's listing.

Mr Kelly also revealed that the group is already actively considering asset sales once the buyout is complete, while other executives indicated that, in the longer term, Esmark might be re-located as a public company.

Both the Swift/Hunt Wesson foods business and the international Playtex division were mentioned by Mr Kelly as pos-

sible candidates for divestment, although analysts also believe that the Avis car rental division might be sold.

The leveraged offer for Esmark comes from Kohlberg, Kravis, Roberts, (KKR) the leading Wall Street practitioner or buyouts of this kind, and if completed will be the largest ever mounted KKR will also have a stake in the equity.

Since the bid, Esmark's shares have traded at over the \$55 a share offer price in the expectancy of a counter proposal,

Record bond issue by Ericsson

By David Brown in Stockholm

ERICSSON, the Swedish telecommunications and information systems group, has announced an SKr 500m (\$62.7m) domestic bond issue in Stockholm which is understood to be the largest industrial bond ever floated in Sweden.

The issue will meet "a substantial growth in the working capital requirements" rather than specific investment needs, said Mr Fritz Staffas, Ericsson's finance director. The timing is dictated by the general "high liquidity and low interest rates" on the Swedish market, he said.

The issue, which matures in the year 2004, pays 11.55 per cent.

Pre-tax profits and sales at Ericsson both rose 30 per cent to SKr 1,760m and SKr 25.2bn, respectively in 1983. Research and development costs are running at 8 per cent of invoicing particularly in the fields of distributive data processing and office automation.

Continued improvement at Elkem

BY FAY GJETER IN OSLO

ELKEM, the Norwegian metals and manufacturing group, has reported pre-tax profits of Nkr 129m (\$17m) for the first quarter of 1984, compared with a loss of Nkr 35m in the comparable period of 1983.

The figures show that Elkem is continuing the marked improvement in profitability achieved last year, mainly owing to better world demand for two of its main products, aluminium and ferro alloys.

Turnover rose from Nkr 1,45bn to Nkr 1,54bn.

Positive trends in the

aluminium and ferro alloy market continued in the early months of 1984, and earnings were satisfactory. The market for aluminium remains good, with high demand and stable prices. That for ferro alloys has improved considerably, but growth has been slower.

The group's steel division had a weak first quarter result. Its Norwegian plant, Christiania Spigerverk, "earned a small profit, despite squeezed prices at the beginning of the year", but its UK mini-steel facility, Manchester Steel, had a small

deficit, mainly reflecting high scrap prices in the UK and uneven production results.

Agreement in principle has been reached with Sumitomo, of Japan, about the latter's purchase of a stake in Icelandic Alloys, which Elkem owns jointly with the Icelandic Government. Sumitomo is taking a third of Elkem's 45 per cent stake in the plant, and will buy 20,000 tonnes of its 50,000 tonnes per year ferro silicon output. Elkem will retain responsibility for marketing the remaining output.

Eastman Kodak joins computer research group

By Louise Kehoe in San Francisco

EASTMAN KODAK, the world's largest photographic products company, has become the 18th U.S. company to join the microelectronics and computer technology co-operative research venture (MCC), the focus for U.S. efforts to respond to the Japanese fifth generation computer project.

Kodak's decision was announced just two days after the House of Representatives voted unanimously to pass a Bill loosening anti-trust restrictions on research and development joint ventures.

MCC was formed two years ago at the suggestion of Control Data, the U.S. computer company. It aims to allow U.S. high technology companies to pool resources and share the results of expensive research,

Motobecane successor to be 40% foreign owned

BY DAVID HOUSEGO IN PARIS

MBK INDUSTRIES, formed to take over the assets of the bankrupt French moped manufacturer Motobecane, is to be 40 per cent owned by foreign interests.

Under a share restructuring announced at the weekend, Yamaha of Japan, Fichtel and Sachs of West Germany, and d'Iterren of Belgium, the sole distributors for Motobecane in France, will each hold 10 per cent of MBK's FFr 50m (\$6m) capital. A further 10 per cent will be held by Sonasit, the distributors in France of Porsche and Seat cars and Yamaha motorbikes.

The aim of the broadly based shareholding is to consolidate MBK's position in the European market while opening the possibility of a wide range of manu-

facturing joint ventures. MBK has already contracted to import 2,500 Yamaha scooters as a first step in developing new models with the Japanese company.

The Brazilian cycle company, Caloi Monarch, which had been reported as taking an equity participation in the reconstituted French moped producer, is no longer to do so.

Most of the French stake in the new group is to come from French insurance companies and regional institutions in Picardie in north-east France.

Motobecane filed for bankruptcy in February 1983 and has been kept alive since then through support from its bankers. The new company hopes to break even this year after shedding 440 of its 2,500 workforce.

First-quarter advance for ESAB

By Our Stockholm Correspondent

ESAB, the Swedish welding equipment group, raised its pre-tax profit in the first quarter of 1984 by 24 per cent from SKr 25m to SKr 31m (\$3.9m).

Sales advanced 30 per cent to SKr 746m over the previous period, due mainly to improvements in the welding automation and welding machinery groups.

The company will be able to compensate for the decline caused by a Brazilian devaluation by improvements in other business areas this year, Mr Bengt Eskilsson, the managing director, told the annual meeting.

ESAB has been buying market shares through an aggressive acquisitions policy to position itself for a market upturn.

The company's Brazilian subsidiary, recently acquired a local division of Arco's U.S. steelmaker. The division produces electrodes, welding fluxes and wire.

The group's UK subsidiary, Murex Welding Products, has also reached agreement to buy Irish Industrial Gases, from BOC, the British industrial gases company, for an unspecified sum.

New Issue
May 8, 1984

All these Bonds having been sold, this announcement appears as a matter of record only.



DAIKIN INDUSTRIES, LTD.

Osaka

DM 80,000,000
3% Convertible Bonds due 1990

WESTDEUTSCHE LANDESBANK GIROZENTRALE	DAIWA EUROPE Limited
BANQUE NATIONALE DE PARIS	ROBERT FLEMING & CO. Limited
GIROZENTRALE UND BANK DER OESTERREICHISCHEN SPARKASSEN Aktiengesellschaft	J. HENRY SCHRODER WAGG & CO. Limited
Abu Dhabi Investment Company	Mitsubishi Finance International Limited
Abul Bank of Kuwait (K.S.C.)	Sauzet Montagu & Co. Limited
Algemeen Eonk Nederland N.V.	Morgan Grenfell & Co. Limited
Astro International Limited	Morgan Guaranty Ltd
Banca Commerciale Italiana	Morgan Stanley International
Banca del Gottardo	New Japan Securities Europe Limited
Bank America	The Nikko Securities Co., (Europe) Ltd.
Investment Banking Group	Nippon Credit International (PK) Ltd.
Bank für Gemeinwirtschaft Aktiengesellschaft	Nippon Kangyo Kaikan (Europe) Limited
Bank Leu International Ltd.	Norddeutsche Landesbank Girozentrale
Bank of Tokyo International Limited	Nordhavs-Bank Zürich
Banque Bruxelles Lambert S.A.	Osterröichische Länderbank
Banque Française du Commerce Extérieur	Sai. Oppenheim Jr. & Co.
Banque Générale du Luxembourg S.A.	Sion Royal Bank Limited
Banque Indosuez	Pleasant, Heidring & Pierson N.V.
Banque Internationale à Luxembourg S.A.	PK Christiania Bank (UK) Limited
Banque de Neufchatel, Schlumberger, M&K	R.M. Rothschild & Sons Limited
Banque Paribas	Saitama Bank (Europe) S.A.
Banque Populaire Suisse S.A. Luxembourg	Solomon Brothers International Limited
Banque de l'Union Européenne	Sanyo International Limited
Barings Brothers & Co., Limited	Smith Barney, Harris Upham & Co. Incorporated
Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft	Socété Générale
Bayerische Landesbank Girozentrale	Socété Générale de Banque S.A.
Bayerische Vereinsbank Aktiengesellschaft	Sumitomo Trust International Limited
Banque Handels- und Frankfurter Bank	Svenska Handelsbanken Group
Caisses des Dépôts et Consignations	Swiss Bank Corporation International Limited
Chase Manhattan Capital Markets Group	Treasury & Burkhart
Chase Manhattan Limited	Union Bank of Switzerland (Securities) Limited
CIBC Limited	Verein und Westbank Aktiengesellschaft
Citicorp Capital Markets Group	M.M. Warburg-Brinckmann, Wirtz & Co. S.G. Warburg & Co. Ltd.
Commerzbank Aktiengesellschaft	Wendley
County Bank Limited	Dean Witter Reynolds Overseas Ltd
Creditanstalt-Bankverein	Wood Gundy Limited
Credit Commercial de France	Yamatashi International (Europe) Limited
Credit Lyonnais	
Daiwa Europe (Deutschland) GmbH	
Den Norske Creditbank	

This announcement complies with the requirements of the Council of The Stock Exchange in London. It does not constitute an offer of, or invitation to subscribe for or to purchase, any securities.



PREMIER GROUP HOLDINGS LIMITED
(Incorporated in the Republic of South Africa with limited liability)

U.S. \$50,000,000
Floating Rate Notes due 1989

CITICORP INTERNATIONAL BANK LIMITED	BARCLAYS NATIONAL BANK LIMITED
BANQUE INDOSUEZ	NEDBANK LIMITED
MANUFACTURERS HANOVER LIMITED	THE STANDARD BANK OF SOUTH AFRICA LIMITED
N M ROTHSCHILD & SONS LIMITED	UNION BANK OF SWITZERLAND (SECURITIES) LIMITED
SWISS BANK CORPORATION INTERNATIONAL LIMITED	VOLKSKAS LIMITED

The Notes, issued at 100 per cent, have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the temporary Global Note.

Interest will be payable semi-annually in arrear in November and May, commencing November, 1984.

Full particulars of the Notes and of Premier Group Holdings Limited are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including 19th May, 1984 from the Brokers to the issue:

Hoare Govett Ltd.,
Heron House,
319-325 High Holborn,
London, WC1V 7PB.

4th May, 1984

This advertisement complies with the requirements of The Stock Exchange in London.

8th May, 1984

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(Incorporated in The Netherlands Antilles with limited liability)

U.S. \$100,000,000
12 1/4 per cent. Guaranteed Bonds due 1991
and 100,000 Warrants to subscribe
U.S. \$100,000,000
11 1/4 per cent. Guaranteed Notes due 1991

Unconditionally and irrevocably guaranteed by

Koninklijke Luchtvaart Maatschappij N.V.
KLM Royal Dutch Airlines

(Incorporated in the State of The Netherlands with limited liability)

The issue price of the Guaranteed Bonds and the Guaranteed Notes is 100 per cent.
The issue price of the Warrants is U.S.\$10 each.

The following have agreed to subscribe or procure subscribers for the Guaranteed Bonds and Warrants

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Banque Paribas	Berliner Handels- und Frankfurter Bank
Daiwa Europe Limited	Dresdner Bank Aktiengesellschaft
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Pierson, Heidring and Pierson N.V.	Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank Girozentrale

The Guaranteed Bonds, the Guaranteed Notes and the Warrants have been admitted to the Official List by the Council of The Stock Exchange subject to the issue of the temporary global Guaranteed Bond, the temporary global Guaranteed Note and the Global Warrant. Interest on the Guaranteed Bonds and, when issued, on the Guaranteed Notes will be payable annually in arrear on 10th May, the first payment being made on the Guaranteed Bonds on 10th May, 1985.

Particulars of Holland Airlines Finance N.V., the Guarantor, the Guaranteed Bonds, the Guaranteed Notes and the Warrants are available in the Extel Statistical Service and may be obtained during normal business hours on any weekday up to and including 20th May, 1984 from:-

Orion Royal Bank Limited, 1 London Wall, London EC2Y 5JX	and	Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN
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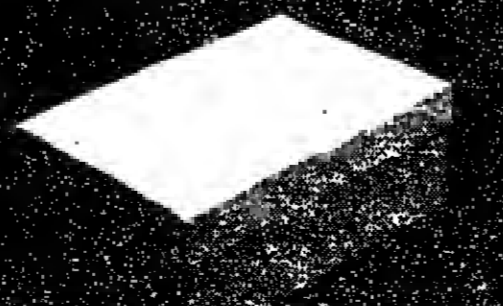
Granville & Co. Limited

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P/E

Over-the-Counter Market

Capitalism.	Company	Change	Gross Yield	Fully
£000's	Ass. Brd. Inv. Ord.	Price	on week	div. (%)
5,955	Ass. Brd. Inv. CULS	144	+2	8.4
3,989	Airpump Group	62	-1	6.1
41,142	Arrol-Johnston	330	+2	7.2
2,970	Bary Technology	544	-	3.5
2,800	CCL Ordman	200	-	5.0
3,225	CCL 11pc Conv. Pnl.	152	-	15.7
5,384	Carbonium Abrasives	540	+33	5.7
1,628	Candico Group	103	-	17.6
5,384	Deborah Services	69	+1	6.0
14,231	Frank Hensell	251	+3	9.3
4,478	Frederick Furver	202	+2	8.7
654	George Blair	31	-	4.3
2,031	Ind. Precious Castings	50	-	7.3
17,950	Isis Conv. Prd.	2185	-	17.1
39,184	James Burroughs	123	+3	4.5
11,284	Manhouse Holding NV	253	+5	11.4
989	Robert Jenkins	97	-6	20.0
2,820	Scitutions 'A'	57	+5	5.7
1,733	Tudley & Curiale	71	-	2.9
1,984	Trevan Holdings	440	+2	-
2,828	Unilock Holdings	16	-	1.0
10,837	Walter Alexander	65	-	6.8
5,764	W. G. Vassas	247	-	17.1

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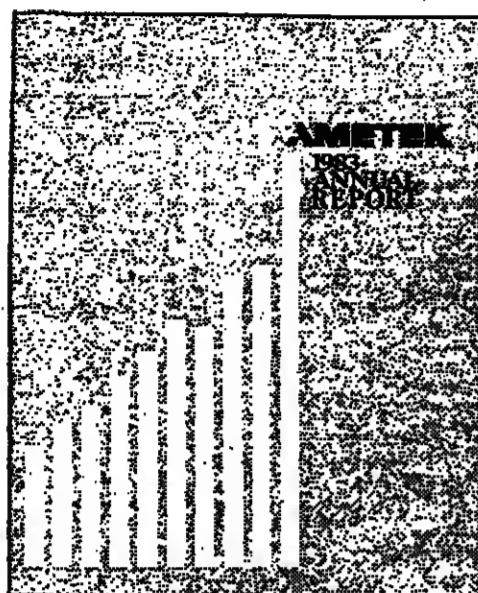
These 12 Annual Reports are designed to keep you informed on Major North American Companies.

North American Companies

Investors Update

1

Part 2 will be featured on May 9th.



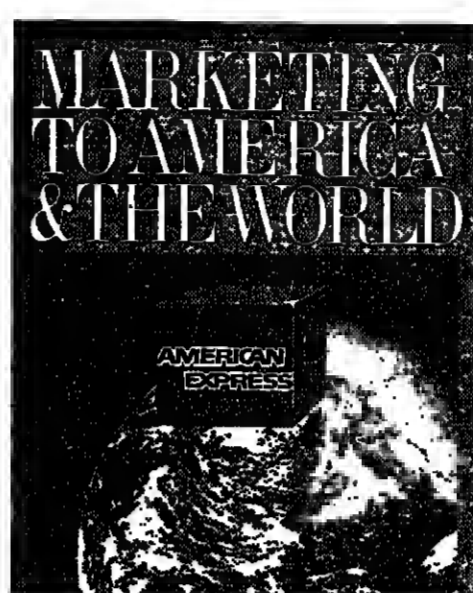
Ametek (NYSE-PSE) AME

Record 1983 sales pushed Ametek's net income up 38 per cent, highest in the company's history - but don't mistake this as a comparison to a poor performance in 1982. Ametek's profits were a record in '82 too. In fact, the company's earnings have increased in 49 of the past 52 consecutive quarters, for a decade of steady growth uninterrupted by recessions. Management focuses on cash flow and return on investment, and stockholders' equity has tripled in that period as Ametek added \$150 million in new plants and equipment for fast-growing instruments, electric DC motors, speciality plastics and undersea robotic work submarines.



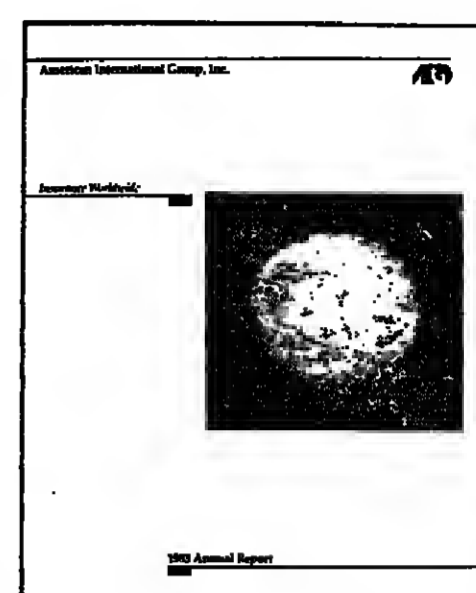
AMCA International

AMCA International is engaged worldwide in designing, engineering, manufacturing, marketing, installing and financing a broad range of industrial products, machine tools, construction equipment, engineering and construction services. AMCA's common stock began trading on the New York Stock Exchange December 6, 1983. The 102-year-old company's target for 1990: sales exceeding \$5 billion, net operating income of at least \$270 million, despite effects of world recession in 1983.



American Express

American Express Company is a leader in providing financial and travel-related products to select market segments in more than 130 countries. Its primary lines of business are travel-related services, investment and financial planning, international banking, insurance and communications. Net income in 1983 was \$515 million. Total owned assets stand at \$44 billion and assets managed and/or administered are approximately \$60 billion.



American International Group, Inc

AIG, one of the world's leading insurance organisations, has a larger overseas network than any other U.S.-based insurer. In 1983 assets topped \$10 billion, and gross premiums for general insurance approached the \$5 billion mark. For the first time the rapidly growing life insurance division wrote more than \$1 billion in premiums.

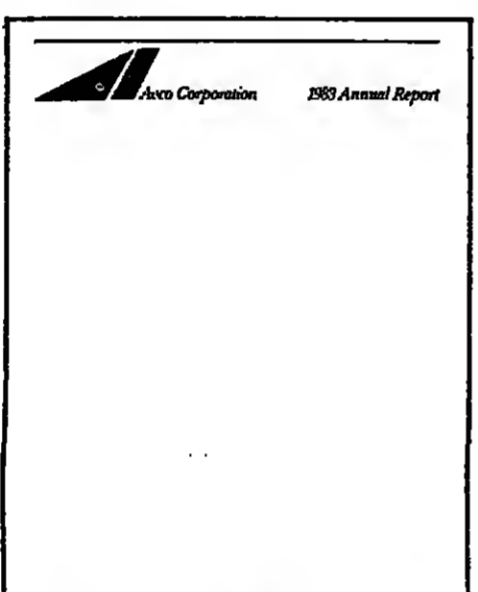


AMP Incorporated

Over 15% comp. annual growth rate in sales, earnings and dividends for over 30 years. 20-25% Return on S/H Equity. Good growth expected in 1984.

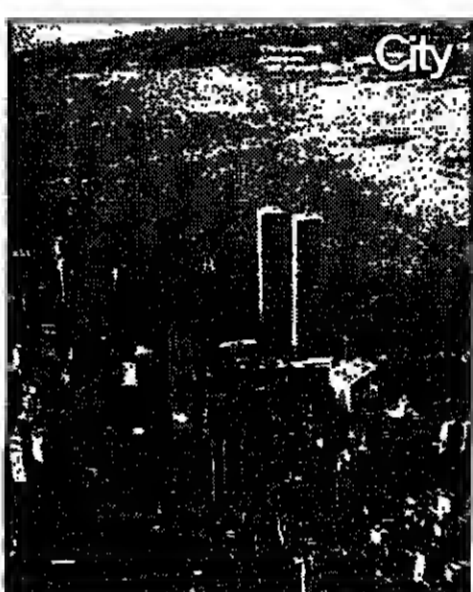
	Sales (Mill)	EPS	Div*
1983	\$1,515	\$4.35	\$1.60
1982	1,243	3.31	1.40
1977	613	2.06	.88c
1972	502	.92c	.22c
1967	146	.38c	.12c

*Increased 20% to annual rate of \$1.92 Jan. 1984. Steady Growth - through new products. Sales up all but 3 of 42 years. 3/4 of sales electronic-oriented. Broad Diversification - leading producer of electrical/electronic connection and switching devices. 80,000 types/sizes, 85,000 customers (mfgs., distributors, retailers, utilities, transportation, etc). Subsidiaries in 24 countries. (AMP-N.Y.S.E.)



AVCO Corporation (NYSE:AV)

AVCO Corporation (NYSE:AV) is an operating company diversified to provide balance in four selected businesses - financial services, propulsion systems, aerospace technology and management services. In 1983, AVCO's revenues grew 14% to \$2.8 billion, while net earnings rose 42% to \$103 million. AVCO's financial service business and its involvement in the M1 main battle tank, Peacekeeper missile, C-5 military transports and B-1B long range combat aircraft programs are expected to provide opportunities for significant growth.



City Investing Company

City Investing achieved record results in 1983. The company's operations are industry leaders in central heating and air conditioning, water heating, business forms, magazine printing, homebuilding and community development, food services, budget motels and property/casualty insurance.



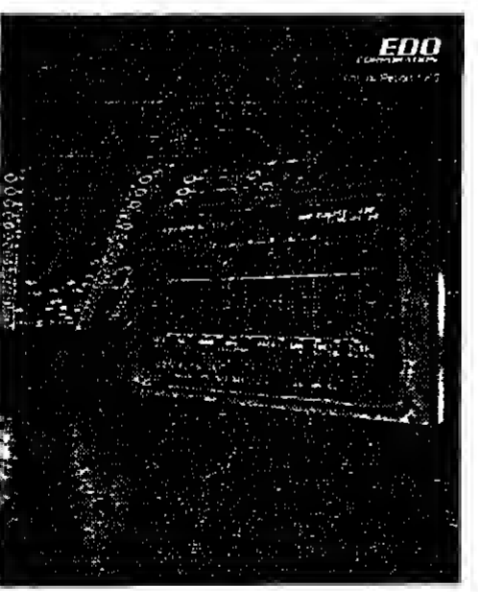
Chesebrough-Pond's Inc.

Chesebrough-Pond's achieved its 28th consecutive year of increased earnings and sales in 1983 and took steps to position itself for higher growth levels in the future. Leading brand names for this diversified worldwide marketer of consumer products for the family (1983 sales: \$1.69 billion) include: Ragu, Health-tex, Prince, Bass, Weejuns, Pond's, Adolpb's, Vaseline, Cutex, Intensive Care, Cachet, Wind Song, Aviance, Chimere, Prince Matchabelli, Q-tips, Aziza and Rave.



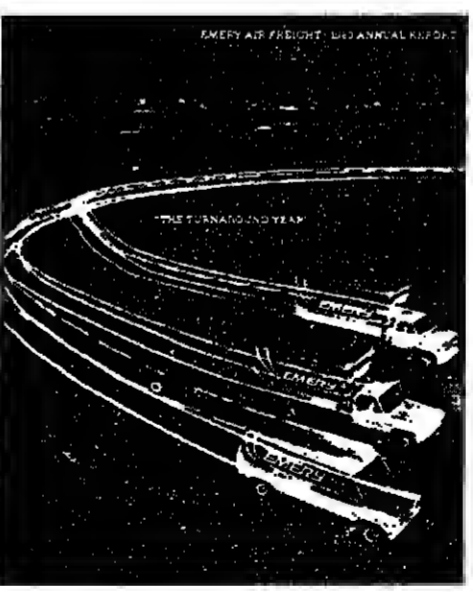
CSX Corporation BF

CSX Corporation, the nation's leading transportation and natural resources company, completed 1983 with revenues of \$5.8 billion and assets of \$10.8 billion. The economic recovery began favourably impacting rail traffic in last year's fourth quarter, providing a healthy momentum for 1984, and deregulation, marketing initiatives and increased productivity are keeping the momentum going in 1984.



EDO Corporation

Produces electronic and specialised equipment for military, marine, aeronautical and industrial markets. Principal products: sonar equipment; mine countermeasure systems; aircraft stores ejection mechanisms; piezoelectric components; acoustic and video scanning systems; fibre-reinforced composite components for air and rail transportation. Markets are world-wide. 1983 sales: \$110,550,000. Net earnings: \$10,067,000; per share \$1.22. Cash dividend: \$.19; stock dividend 50%. Listed on New York Stock Exchange



Emery Airfreight

Emery Airfreight, marketing its services under the name of Emery Worldwide, operates the oldest and largest overnight air cargo transportation network in the United States. It maintains 165 offices in 27 countries. Emery provides overnight door-to-door delivery of any size, any weight shipments to 56,000 North American communities. The Company also provides 24-72 hour door-to-door service to cities around the world.



First Interstate Bancorp

The 7th largest U.S. banking company with assets of \$44.4 billion, First Interstate Bancorp achieved record earnings in 1983. Net income was up 11.8% to \$247.4 million. At \$2.215 a common share, dividends were up 4.7%, the 5th increase in 5 years, during which time the dividend rate has grown 77.7%. Including banks licensed to use its name, technology and products, the First Interstate system operates 1,000 offices in 13 states and covers half of the total land area of the entire United States.

Part of a 2 1/2 page series appearing on May 8th, and May 9th.

Please send me the following Annual Reports:

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- 2 AMCA International
- 3 American Express
- 4 American International Group, Inc
- 5 First Interstate Bancorp
- 6 City Investing Company
- 7 AVCO Corporation (NYSE:AV)
- 8 AMP Incorporated
- 9 Emery Airfreight
- 10 Chesebrough-Pond's Inc.
- 11 CSX Corporation BF
- 12 EDO Corporation

I also want these Annual Reports featured May 9th.

- 13 NOVA
- 14 Omark Industries
- 15 Pay Less Drug Stores Northwest, Inc.
- 16 Teleflex
- 17 Sears, Roebuck and Co.
- 18 United Energy Resources, Inc.
- 19 Nabisco Brands, Inc.
- 20 Mohasco Annual Report
- 21 Masco Corporation
- 22 Lorai Corporation
- 23 Lowe's Companies
- 24 Omega Corporation
- 25 InterNorth, Inc.
- 26 Holiday Inns, Inc. (HIA)
- 27 Frank B Hall & Co. Inc.
- 28 Gulfstream Land & Development Corp.
- 29 Grace
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UK COMPANY NEWS

Comcap selling 33% of equity by offer at 120p per share

BY ALISON HOGAN

Wardley Loodoo is offering for sale at 120p per share, 5.5m shares in Comcap, a company which sells and leases new and second hand IBM equipment in the UK and Europe.

Lyle to concentrate on shipping business

By Alexander Nicol

Lyle Shipping, a loss-making shipping group based in Glasgow, has announced a management reshuffle which reflects a decision to scrap a diversification policy and concentrate on its traditional shipping business.

A union to restore the balance between the UK and N. America

BY OUR CITY STAFF

IF Hanson Trust succeeds in taking over the manufacturing group, U.S. Industries, it will restore the balance between its UK and North American interests and embrace a company which says its existing activities like a glove.

concentrate on new opportunities in less cyclical industries. More importantly, USI's areas of operation fit in neatly with Hanson's own. USI has approximately 80 subsidiaries, whose activities include industrial products manufacture, industrial equipment for the motor industry, building materials, light fixtures, furniture and furnishings and clothing.

Hanson Trust's £380m bid for U.S. Industries

Together. In the year to last September, the UK turned its profits of £48.8m, while the U.S. activities produced £54.6m. That equilibrium was plainly upset with the acquisition of London Erie, which is forecast to add £36m to UK profits in the current year.

RECENT ISSUES

EQUITIES

Table with columns: Issue Price, Amount, Latest Price, High, Low, Stock, Closing Price, +/-, Net Div., Dividend Yield, Bid, Offer, Bid-Ask Spread.

FIXED INTEREST STOCKS

Table with columns: Issue Price, Amount, Latest Price, High, Low, Stock, Closing Price, +/-, Net Div., Dividend Yield, Bid, Offer, Bid-Ask Spread.

RIGHTS' OFFERS

Table with columns: Issue Price, Amount, Latest Price, High, Low, Stock, Closing Price, +/-, Net Div., Dividend Yield, Bid, Offer, Bid-Ask Spread.

Renunciation data usually last day for dealing free of stamp duty. 5 figures based on prospectus estimates. 6 Dividend in cash or payable on part of capital cover based on dividend on full capital. 7 Assumed dividend and yield, if forward cover based on prospectus or other official estimates for 1984.

PENDING DIVIDENDS

Table with columns: Date, Announcement, Date, Announcement, Date, Announcement, Date, Announcement.

COMPANY NEWS IN BRIEF

Ransomes Sims - The accounts of Ransomes Sims & Jeffries, machinery manufacturer, confirmed the statement by Mr H. A. Whittall, the chairman, which accompanied the accounts that there would be a further useful improvement in the level of profits in 1984.

Swindon Private Hospital to start trading in June

The Swindon Private Hospital, the first company to be brought to the USM under the Business Start-up Scheme, is to start trading next month, slightly ahead of schedule.

Jenks & Cattell's first quarter 'according to plan'

ACTIVITY LEVELS in the first quarter at Jenks & Cattell, the Midlands-based system buildings and pressed components group, have proceeded more or less according to plan and all three areas are trading profitably.

BOARD MEETINGS

Table with columns: Company Name, Date, Location.

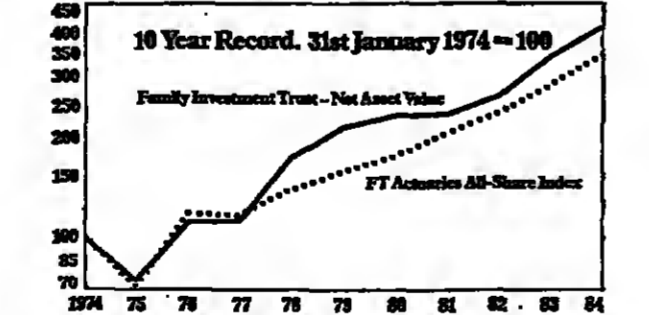
SHARE STAKES

Hartons Group - By virtue of a purchase of 20,000 ordinary shares, Maccan Investment has taken its interest to 250,000 ordinary (0.33 per cent). Max Maimann his family and associates have exercised an option over 42,500 ordinary and disposed of 35,000 on them, reducing his holding to 10,000 shares.

The Family Investment Trust plc

Highlights of the year (ended 31 January 1984)

Table with columns: Metric, Value, Change.



Investment Objective - To invest principally but not exclusively in those small companies that are believed to have sufficiently good growth prospects to enable them to become the larger companies within a foreseeable time-scale.

MANAGERS - KLEINWORT BENSON INVESTMENT MANAGEMENT. Copies of the Annual Report and Accounts (including a six page Investment Managers' Review) are available from the Secretary, 20 Fenchurch Street, London EC3P 3DB.

S. Simpson plc advertisement. Turnover and profits show continued growth and the targets we set ourselves for the full year are still firmly in sight. J.P.N. Mengers, Chairman. Principal Group Activities: Manufacturing, Licensing, Distribution, Contract, Retailing.

Bancomer advertisement. Sociedad Nacional de Crédito. Formerly Bancomer, S.A. U.S. \$60,000,000. Subordinated Floating Rate Notes due 1986-1990. Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the sixth interest period, May 9th, 1984 to November 9th, 1984 the Notes will carry an interest rate of 11 1/4% per annum.

Today's Rates 10 1/4% - 11% 3i Term Deposits. Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid half-yearly. Rates for deposits received since 18.5.84 are fixed for the terms shown.

FINANCIAL TIMES STOCK INDICES. Table with columns: Index Name, May 4, May 5, May 6, May 7, May 8, May 9, May 10, May 11, May 12, High, Low, Bid, Offer, Bid-Ask Spread.

N.A.V. at 30.84 US\$4.23. VIKING RESOURCES INTERNATIONAL N.V. BNP Paribas Holding & Finance N.V. Herengracht 214, Amsterdam.

DANSK OIL & NATURGAS A/S. GUARANTEED FLOATING RATE NOTES DUE APRIL 1989. In accordance with the provisions of the Danish Act on Interest Rate Guarantees...

ENERGY RESOURCES & SERVICES INCORPORATED. Net Asset Value 30th April 1984 \$8.77 per share (unaudited).

STOCKHOLDERS FAR EAST INVESTMENTS INC. Net Asset Value 30th April 1984 \$2.77 per share (unaudited).

Albert Fisher. Shareholders in Albert Fisher have approved the ordinary resolution to increase the authorised share cap and to enable the directors to allot shares to be issued pursuant to the rights issue.

J. W. Cameron. Sharply higher full year taxable profits of £3.7m against £24,000, were achieved in 1983 by J. W. Cameron & Co., which is destined to become part of Scottish & Newcastle Breweries.

Total capability in communications.

TODAY: MASTERING CHANGE

The communications revolution is happening now! The profitability and progress of your business already depends increasingly on effective reaction to a wide range of pressures.

As time goes on, the pressures will inevitably increase and reaction times shorten.

To meet these demands efficiently, the press-button convenience and advanced facilities of a modern telephone system may well suffice. But your need could be for a network that integrates voice, data, text and perhaps vision too.

Or more probably, something in between. But this is certain: whoever you call on for advice and help, will have to offer...

Total capability in communications - Now!



Telephone, computer access, data retrieval and telex in a single terminal.

The right package in the right place



Rapidly widening choice in hardware, software, systems, services, and schemes for finance, maintenance and support produces a vast array of options and permutations.

Out of them all has to come a practical communications package for your business. One that delivers a balanced combination of speed, accuracy, convenience, sophistication - and flexibility.

For fast as your business is changing, communications technology is almost certainly changing still faster. An efficient system must be adaptable to tomorrow's technology as well as tomorrow's business needs. National Networks knows very well what works today, and what's likely to come on stream three, five and ten years from now.

Because National Networks is already operating country-wide an efficient, successful, highly-advanced communications system. And has behind it all the vast resources, skills and know-how of British Telecom - one of the "big four" in world communications.

For example: we already operate more than 10,000km. of high-capacity digital trunk routes; and, exclusive to us are sophisticated "gateways" that enable terminals differing widely in function and speed of operation to make use of common cables and switches.

You can rely on National Networks to deliver to you the right package, in the right place, at the right time and the right price.

Unified Network control

When you work with National Networks there is no conflict of routes, systems, standards - or responsibilities. From origination to delivery we can handle all your traffic all the way. We can do more!

If your system is a large one, it won't be news to you that running it is a 24 hours a day job.

National Networks can take the burden off your shoulders through network control centres dedicated to supporting the operational requirements of large users.

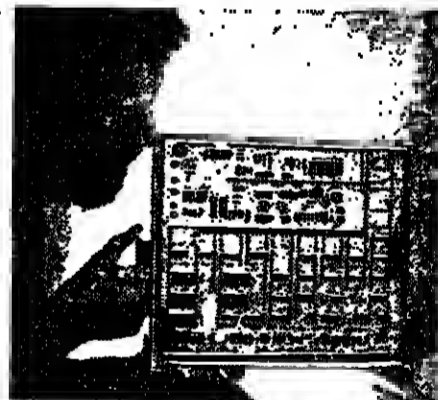
They are manned day and night and the degree of control they exercise on your behalf is up to you. From simply being available at the end of a telephone, to co-ordinating your entire network.

The back up you need

All the skills we have gained in planning Britain's biggest communications networks are at your service.

We will design and specify a system that matches your present needs and budget, but is capable of adapting smoothly to the future. We will buy and supply the right equipment. We will install, commission, service and maintain it. We will make sure you get a complete package - including financial support. And we will do everything in a friendly, helpful, human way.

If you have identified a communications problem - or even suspect one may exist - get in touch with National Networks. *Total capability in communications - Now!*



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TECHNOLOGY

DEFENCE RESEARCH CENTRE LOOKS FOR CIVILIAN PROJECTS

Military satellites seek wider use

BY PETER MARSH

ENGINEERS at Britain's leading military centre for satellite communications are beginning a quiet experiment in opening up the base to civilian projects. The centre, set in the lush Worcestershire countryside, is the Defford outstation of the Ministry of Defence's Royal Signals and Radar Establishment. The latter is based a few kilometres away at Malvern.

The Defford base features a total of six permanent "dish" aerials, some of them shielded by plastic radomes, whose main business is to send signals to military satellites owned either by the U.S., Britain or Nato.

Over the next few years, the balance of the work at Defford will tilt toward civilian studies as the Department of Trade and Industry builds up at the station a small group of satellite specialists.

The move will compensate for the absence in the UK of a research centre for non-military communications satellites. For this work, Britain has to call on the research bases in Holland and West Germany of the European Space Agency—of which this country is one of 11 members.

The DTI will spend £1m at Defford over the next year, partly to equip the base to communicate with civilian satellites. The cash will also fund research studies in space communications that could benefit British industry.

The funding should continue at around this level for several years. By 1987, the team of two people that the DTI employs at Defford should have grown to a small cadre of five civil servants and engineers whose main job will be to liaise with industry.

The most pressing priority will be to build new antennas that can handle the frequencies used by civilian communications vehicles. Defford's existing aerials mainly receive and transmit in the 7-8 GHz band, which by international convention is reserved for the military.

Engineers are already at work converting one of the aerials to handle signals in the 4-6 GHz band used by civilian satellites. Workers simply have to replace the aerial's dish with a somewhat larger component, made by Precision Metal of Stratford, leaving unchanged the bulk of the electronics that processes the signals.

In a bigger project, the DTI plans to spend more than £1m, probably over two or three



This suitcase-sized satellite terminal may soon count among the possessions of the best-equipped spies. "Suitstat" was produced at a military research establishment in Defford.

years, on two new aerials and supporting electronic systems. This hardware will receive and transmit in two other bands—11-14 GHz and 20-30 GHz.

With this equipment, the Defford base will act as a site for experiments involving non-military communications satellites in which Britain has a stake. Craft of this kind will include the series of five ECS vehicles which British Aerospace is building on behalf of West European telecommunications organisations; the L-Sat experimental craft that the European Space Agency plans to launch in 1985; and the direct-broadcasting TV satellite that the UK may put into orbit later in the 1980s.

Industry may be particularly interested in studies at 20-30 GHz. Virtually none of today's communications vehicles use this frequency. To construct and operate circuits that handle signals at this frequency can be a problem. Further, electromagnetic radiation of this kind can be severely weakened when sent through the atmosphere.

But in the 1990s, communications companies may wish to operate satellites on these frequencies on the grounds that the more accessible bands in the microwave spectrum are full with other communications traffic.

The DTI's workers at Defford plan to offer a range of scientific services to support

terminal may soon count among the possessions of the best-equipped spies. "Suitstat" was produced at a military research establishment in Defford.

industry. For instance, they could test small antennas for use with direct-broadcast satellites.

The Government's engineers may also liaise with industry on projects such as digital processing for satellites and the design of modems to be used in satellite ground equipment.

Other areas on which the DTI's staff could work include research into civilian applications of satellite hardware that the RSRE developed. For example, engineers could investigate commercial uses of the small dishes, less than a metre in diameter, which soldiers carry around in backpacks for communication with satellites.

As a result of an agreement with the RSRE, Ferranti has further developed the equipment and sold backpack systems to the Ministry of Defence. Commercial applications are likely to be limited by the high cost of the satellite "manpacks"—each unit costs tens of thousands of pounds.

Defford's military engineers have taken miniaturisation a stage further with a satellite terminal that fits into a briefcase—just the job for people who want to communicate with satellites yet wish to remain unobtrusive.

In other work at Defford, engineers have developed a tiny transponder for satellite communications that fits on top of

a Land Rover. The device, just a few centimetres in diameter, receives signals of the vehicle's roof and from there to the satellite.

The bandwidth of the link is not high enough to permit the transmission of voice messages—the system can send and receive only written instructions. Nonetheless, the device could be useful in any future civilian networks which send messages to vehicles via satellites.

Despite the new interest in commercial applications, Defford's total staff of some 80 people are unlikely to move completely away from military systems. In particular, the base will experience intense activity toward the end of next year when the first of Britain's two new military satellites, SkyNet 4A and 4B are launched.

Defford will act as the main base for testing the satellite before it enters full operation. Routine transmissions to and from the vehicle will be handled by another Ministry of Defence station at Oakingham, Hampshire.

The new satellites—the second is due to be launched in early 1986—will replace Britain's sole remaining military satellite, SkyNet 2B, which entered space in the mid 1970s above the Indian Ocean. The vehicle's orbit is erratic and nowadays the satellite drifts into view of the UK only every few years for periods up to 12 months.

spreadsheet, graphics and data management facilities. CSI notes: "Lotus modestly called it the most important thing in the industry since Visicalc and then went into the market to prove it."

"We estimate that Lotus laid out approximately \$3m in advertising and promotion expenditure during the first half of 1983... According to its own stock prospectus, Lotus earned more than \$0.5m on about \$13m revenue in the first six months of 1983, delivering an estimated 60,000 1-2-3 packages to buyers."

Lotus' success gives some idea of the demand for this new kind of computer software. Integrated computer software, according to CSI, can be divided into two broad types—packages which run on existing operating systems such as 1-2-3 or MicroFro's Star Line (WordStar, CalcStar) and operating environments where elements of both applications software and systems software are combined—Apple's Lisa or Macintosh, the Grid Compass or Epon QX-10 for example.

CSI defends its forecasts of market values through to 1988 on the grounds that new generation or integrated software will become entirely standard by that time. "Almost every microcomputer system will be able to address several hundred thousand characters of random-access memory and almost all will be able to move

back and forth from one application to another."

"Even inexpensive home systems will incorporate many of these same features at a fraction of the 1983 price of innovative systems such as the Apple Lisa or the IBM PC-XT with Visi-On."

The burden of the CSI report is that new operating environments of the kind exemplified by Visicorp's Visi-On, Microsoft's "Windows" or Digital Research's Concurrent CD/M are likely to take precedence in the future over purely integrated software of the 1-2-3 variety.

As Howard Kornstein, Digital's research director for Europe puts it: "What the industry is trying to come up with is the closest metaphor to the way people work with pencil and paper."

"The essential problem which has to be solved is that as people work, they are being constantly interrupted—the computer has to be able to cope with multi-tasking."

The trend in software, CSI says, is towards larger and more powerful applications packages supported by more advanced operating systems.

Integrated packages of applications specifically orientated towards various end-user groups—vertical application packages—will become common. Networks and database managers will become very important.

Pointing out that the software market cannot be tapped by traditional means, CSI urges software companies to develop sophisticated marketing approaches and channels of distribution.

"The leading software companies in 1982 all made deals involving large amounts of venture capital." To succeed in the new generation software market, companies will have to use their capital wisely, create strong marketing capabilities, offer quality, easy-to-use software, employ successful distribution channels (cable TV and electronic publishing, for example) and maintain a good customer support system.

Integrated Software, Creative Strategies International, USA: (408) 249 7550; UK: (01) 741 4767.

**The Markets for Microcomputers Software in Europe, EIU Informatics U.S.: (212) 541 5730; UK: (01) 493 6711.

Then towards the end of 1982, Visicorp showed its new generation software "Visi-On" which made it possible to divide a computer screen into a number of "windows" each running a separate application program.

This was the first of the new generation operating environments where much improved methods of switching between separate application programs were used in the operating system of the computer itself.

The controversial Apple "Lisa" with similar screen handling techniques was launched within weeks—but at a price of \$10,000, far too high for it to sell well.

Then Lotus launched 1-2-3, a program which combined

spreadsheet, graphics and data management facilities. CSI notes: "Lotus modestly called it the most important thing in the industry since Visicalc and then went into the market to prove it."

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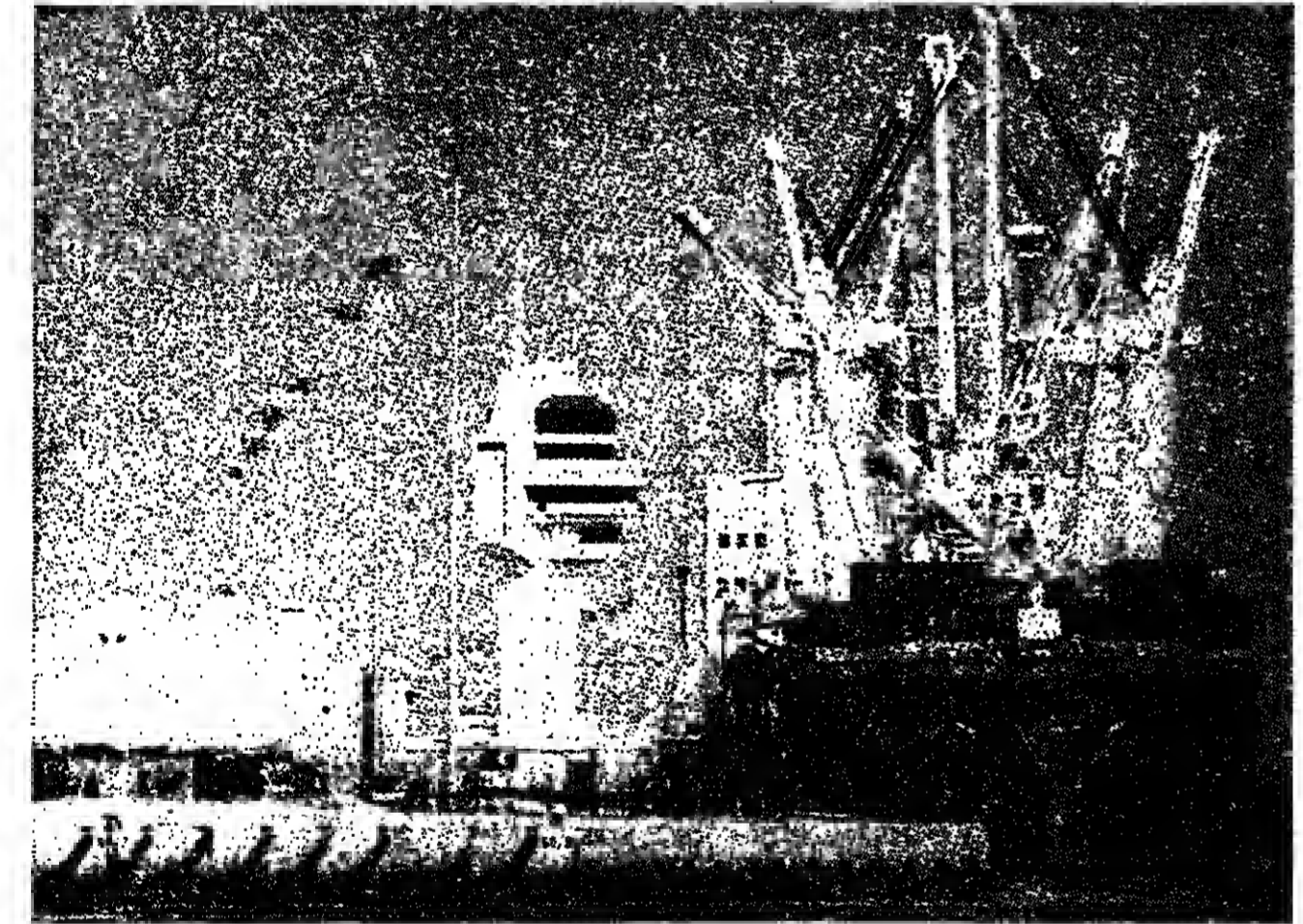
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The quay to the Gulf is at Jebel Ali

The quays themselves at Dubai's Port Jebel Ali stretch for 15 Km. That's just one indication of the size and importance of this modern Industrial, Free Trade Zone, and Port complex, created to serve all Middle East markets.

Vessels, including tankers up to 400,000 tons, can be berthed in quayside water depths of up to 14 m. with all ancillary services on call. Sophisticated machinery for efficient cargo handling keeps turnaround time to a minimum.

Modern container, bulk, general cargo and Ro-Ro terminals are supported by 70,000 sq. m. of warehousing and 750,000 sq. m. of paved open storage. There are 216 refrigerated container plugs and a new 42,000 cu. m. cold store only 30 m. from the quayside.

World-wide routes are offered by renowned shipping lines making regular direct calls at the port. Superb highways connect Jebel Ali with all points of the Middle East and three international airports are nearby.

A number of international companies are already established in the Industrial Zone, enjoying its complete infrastructure and lucrative Free Trade Zone advantages.

In fact, Jebel Ali is the key to profit in the Middle East.

For full information about the Jebel Ali complex, please contact Mr. Charles Heath, Director of Marketing.

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 All regularly call direct at Dubai's Port Jebel Ali. For further information, please contact the Lines' local offices.

Packaged software marks future growth

BATTLE LINES for the "new generation" microcomputer software wars of the late 1980s are being drawn and even seasoned market analysts seem shaken by their own predictions of market sizes and growth rates.

The U.S. market consultancy Creative Strategies International (CSI) reckons that by 1988 the retail value of just one type of this new software, "new operating environments," will be \$4bn, compared with only \$50m in 1983.

Unit sales for new operating environments, it suggests, will grow from 37,000 units in 1983 to almost 19m units in 1988, an average annual growth rate of 263 per cent.

These are huge numbers, CSI notes in awed fashion. CSI's predictions are, however, in line with many industry estimates.

Last year, Ms Jacqueline Morbey of IFA Associates, a U.K. venture capital organisation which has made a speciality of investing in software companies suggested that the business microcomputer software market—including both "new generation" software and traditional business applications—would be worth \$6.7bn in 1983.

In Europe, the Economist Intelligence Unit says in a new report* that the market for packaged microcomputer software was £127m in 1983, a growth of 170 per cent over 1982.

By 1988, the report contends, sales of this software in the UK alone will reach over £400m.

All of which backs up Ms Morbey's contention that the microcomputer market will continue to offer investors returns unprecedented in investment history.

The "engine" driving this growth is the growing demand among business microcomputer users for new generation or "integrated" software.

The most obvious example is Lotus Development Corporation's best selling package 1-2-3. Traditionally, applications programs, the programs that actually carry out a task for the user like running his payroll or organising his accounts have been supplied as separate units.

To change from one activity to another involved changing units—physically replacing one program disc with another and running the new program. It was tedious and inefficient.



Then towards the end of 1982, Visicorp showed its new generation software "Visi-On" which made it possible to divide a computer screen into a number of "windows" each running a separate application program.

This was the first of the new generation operating environments where much improved methods of switching between separate application programs were used in the operating system of the computer itself.

The controversial Apple "Lisa" with similar screen handling techniques was launched within weeks—but at a price of \$10,000, far too high for it to sell well.

Then Lotus launched 1-2-3, a program which combined spreadsheet, graphics and data management facilities. CSI notes: "Lotus modestly called it the most important thing in the industry since Visicalc and then went into the market to prove it."

"We estimate that Lotus laid out approximately \$3m in advertising and promotion expenditure during the first half of 1983... According to its own stock prospectus, Lotus earned more than \$0.5m on about \$13m revenue in the first six months of 1983, delivering an estimated 60,000 1-2-3 packages to buyers."

Lotus' success gives some idea of the demand for this new kind of computer software. Integrated computer software, according to CSI, can be divided into two broad types—packages which run on existing operating systems such as 1-2-3 or MicroFro's Star Line (WordStar, CalcStar) and operating environments where elements of both applications software and systems software are combined—Apple's Lisa or Macintosh, the Grid Compass or Epon QX-10 for example.

CSI defends its forecasts of market values through to 1988 on the grounds that new generation or integrated software will become entirely standard by that time. "Almost every microcomputer system will be able to address several hundred thousand characters of random-access memory and almost all will be able to move

The good news is FERRANTI Selling technology

Telecoms B.T. banks on voice storage

BRITISH TELECOM has launched an automatic computerised message service which will compete with telephone answering machines. The new service—called Voicebank—can also be linked to BT's radiopagers to tell someone that there is a message waiting on the service.

A Voicebank customer is given a dedicated telephone number where messages may be left in an electronic "mail box." The messages are recorded electronically—rather than on a tape. The owner of a Voicebank box can play back the messages by dialling the number and using a special keypad held against the mouthpiece of the telephone. The keypad can be used to repeat or delete messages or change the answering message itself.

The service originates from the U.S. and is based on computer equipment and software developed by BBL of Atlanta, Georgia, and sold in the UK by CIL. The messages are stored on eight Winchester disc drives which can store a total of 40 hours of messages, enough for 5,000 customers.

The service, available only in London initially, will cost £10 to join and £35 a quarter. The special keypad is an additional £45. It means in the first year Voicebank will cost £195, which is more than the price of an automatic answering machine with remote control.

BT says the advantage of Voicebank is that it is easier to use and less likely to go wrong than an answering machine and it also can be connected to the radiopaging service. The disadvantage is that it is not connected to someone's main number, is expensive and can only accept seven messages of 25 seconds.

ALAN CANE

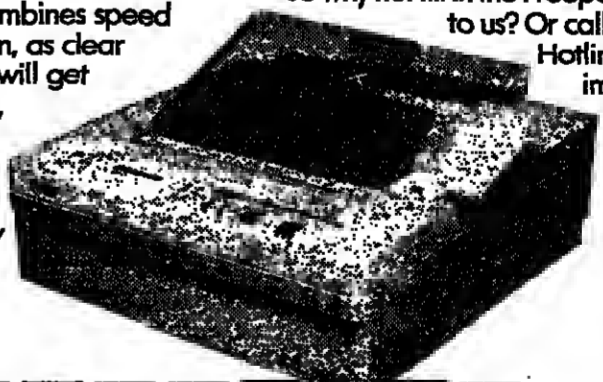
YOU CAN BANK ON TELEFAX TO SPEED UP THE EXCHANGE RATE.

If your organisation has a lot of branches or a network of operating companies, here's how to cut out a lot of bother, uncertainty and cost. The latest STC Telefax machine—the 3534—transmits any A4 document faster, more reliably, and often a whole lot cheaper than any other method of communication. As cheaply, in fact, as a telephone call. And as easily!

The STC Telefax 3534 combines speed with high quality reproduction, as clear as a photostat. The recipient will get an exact copy of the original, as transmitted.

The system incorporates a coded response mechanism which ensures connection only to the nominated destination. And the STC 3534 desktop unit is attractive enough for the Chief Executive's office, while small enough to move if you decide it's better elsewhere.

Just imagine having the STC 3534 on your desk, reliably and efficiently transmitting copies of urgent documents—at the touch of a button! So why not fill in the Freepost coupon and return it to us? Or call Diana Thomas on our Hotline 01-449 4948 for immediate action. And we'll demonstrate how the STC 3534 can dramatically improve your company communications.



YES I am interested in the STC 3534. Please contact me.
 NO thank you. I am not at present interested in telefax. But please keep me informed on telefax developments.

NAME _____

TITLE _____

COMPANY _____

ADDRESS _____

POSTCODE _____

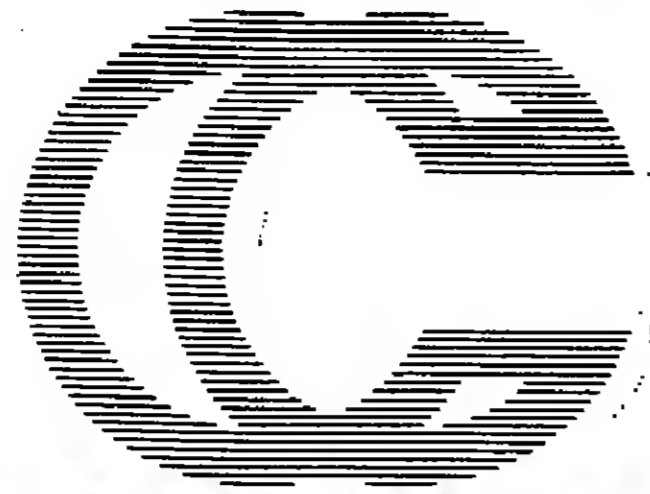
TEL. _____

STC BUSINESS SYSTEMS LTD
 Freepost, Siskup, Kent DA14 5BR

APPROVED for use with Telecommunications Systems run by British Telecommunications in accordance with the conditions in the restrictions for use.

PT0805

Copies of this Offer for Sale, having attached thereto copies of the documents specified in paragraph 14 of Appendix II, have been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange for the Ordinary shares of Comcap plc ("the Company") issued and now being issued to be admitted to the Official List. This Offer for Sale includes particulars given in compliance with the regulations of the Council of The Stock Exchange for the purpose of giving information with regard to the Company and its subsidiaries (together "Comcap" or "the Group"). The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein, whether of fact or of opinion. All the Directors accept responsibility accordingly. The application list will open at 10.00 a.m. on Friday, 11 May 1984 and may be closed at any time thereafter. The procedure for application is set out at the end of this Offer for Sale.



Comcap plc

(Incorporated in England under the Companies Act 1948 to 1981: No. 1766905)

Offer for Sale

by
Wardley London Limited

of
5,500,000 Ordinary shares of 5p each at 120p per share payable in full on application

SHARE CAPITAL

Authorised	Issued and now being issued fully paid
£1,100,000	£838,615
	in Ordinary shares of 5p each

INDEBTEDNESS

At the close of business on 13 April 1984 the companies now comprising the Group had outstanding secured bank loans of £509,000, unsecured loans of £726,000 and hire purchase commitments of £14,000. Save as aforesaid and apart from intra-Group liabilities, at that date none of the companies now comprising the Group had any loan capital (including term loans) outstanding or created but unissued, or any outstanding mortgages, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments, or guarantees or other material contingent liabilities. For the purpose of this paragraph amounts in currencies other than sterling have been translated into sterling at the rates of exchange prevailing on 13 April 1984.

DIRECTORS AND ADVISERS

- Directors**
Ernst Schneider (Swiss) (Chairman)
Nicholas Charles Kennedy Scott (Joint Managing Director)
James William Rumbellow (Joint Managing Director)
Michael Russell Dudley
Helmut Hermann Göttinger (Austrian)
Malcolm McEachern Mitchell-Thomson, Baron Selkison
all of 26 Chilworth Street, London W2 6DT
- Secretary and Registered Office**
Richard Edgar Lamdows, BSc, FCA
26 Chilworth Street, London W2 6DT
- Issuing House**
Wardley London Limited
Wardley House, 7 Devonshire Square, London EC2M 4HN
- Stockbrokers**
W. Grosvenor & Co.
Bovell House, Broad Street, London EC4M 9EL and
The Stock Exchange
- Auditors and Reporting Accountants**
Thomson McLintock & Co, Chartered Accountants,
70 Finsbury Pavement, London EC2A 1SX
- Solicitors to the Offer**
Norton, Rose, Butterell & Roche
Kempson House, Canonville Street, London EC3A 7AN
- Solicitors to the Company**
Gardiner Young Fisher & Green
79 New Cavendish Street, London W1M 8JJ
- Principal Bankers**
Midland Bank plc
Winchester House, 96 Old Broad Street, London EC2N 1BA
- Receiving Bankers**
Midland Bank plc
Stock Exchange Services Department,
Mariner House, Peeps Street, London EC3N 4DA
- Registrars and Transfer Office**
Close Registrars Limited
Arthur House, 803 High Road, Leyton, London E10 7AA

KEY INFORMATION

The following information should be read in conjunction with the full text of this Offer for Sale from which it is derived.

Business
Comcap's main business is the supply and financing of new and second user IBM computer equipment. Comcap offers IBM users a complete service designed to maximise the effectiveness of their investment in computer systems in both hardware and financial terms. Through its network of European offices and well established trading links, Comcap operates in most of the principal IBM markets in Europe. Over 65 per cent of turnover was derived from outside the UK in respect of the year ended 31 December 1983.

Trading Record

Year end	Turnover £'000	Profit/(loss) before taxation £'000	Profit/(loss) after taxation and minority interests £'000
31 December			
1979	1,512	(5)	(7)
1980	7,256	63	19
1981	8,761	51	10
1982	14,823	625	392
1983	31,959	1,548	1,211

The above information has been extracted from the Accountants' Report and reflects the current Group structure. No future income has been recognised in relation to the potential value arising from equipment after expiry of primary lease terms, except for the treatment of Operating leases as explained under Residual interests below.

Offer for Sale statistics

Offer for Sale price	120p
Market capitalisation at the Offer for Sale price	£20.1 million
Shares in issue following the Offer for Sale	16,772,300
Earnings per share	
—after actual tax charge	7.2p
—after notional 50 per cent tax charge	4.4p
Price/earnings ratio	
—after actual tax charge	16.6 times
—after notional 50 per cent tax charge	27.3 times
Indicated net dividend per share	1.5p
Indicated gross dividend yield	1.79 per cent
Indicated dividend cover	4.8 times

These statistics have been calculated on the bases set out under Earnings per Share and Dividends below.

The breakdown of the Group's turnover by activity in the year to 31 December 1983 was as follows—

	£'000	%
Leases—Arranged	10,079	31.5
—Finance	9,191	28.8
—Operating	1,157	3.6
Outright sales including sales of future rights	11,259	35.2
Recruitment	273	0.9
	31,959	100.0

The breakdown of the Group's profit before taxation by activity in the year to 31 December 1983 was as follows—

	£'000	%
Leases	794	51.3
Outright sales including sales of future rights	747	48.2
Recruitment	7	0.5
	1,548	100.0

Leasing
Leasing is a widely used means of financing the acquisition of computer equipment when the user does not wish to make an outright purchase. Users will often require equipment for a period shorter than its normal working life and leasing can provide the flexibility to achieve this result. In addition, for items with a high unit cost, such as computer equipment, the cash flow advantages of leasing can be particularly attractive to the lessee compared with the alternative of outright purchase. The desirability of leasing may be further enhanced by fiscal advantages but leasing has also proved an effective method of financing in countries where no such advantages are available.

Comcap writes three types of lease: Arranged leases, Finance leases and Operating leases. Under all leases the lessee undertakes at its expense to keep the equipment comprehensively insured and covered by an IBM maintenance contract.

Arranged leases
Under an Arranged lease, Comcap negotiates the lease with its customer and arranges for a financing institution to acquire title to the equipment and to become the lessor. At the end of the primary term for a nominal amount.

Finance and Operating leases differ from Arranged leases in that Comcap retains title to the equipment.

Finance leases
The Finance lease is a lease with a term exceeding two years and typically four to six years, under which the rental stream payable by the customer covers Comcap's costs, principally being the purchase price of the equipment and the related finance costs.

Operating leases
Operating leases are those leases under which Comcap does not fully recover its costs during the primary lease period, or leases which have a term of two years or less. In general, Comcap aims to write leases during the early stages of the product cycle. As a result, in the case of an Operating lease, Comcap's investment in the equipment should be profitably recovered by remarketing or re-leasing at the end of the primary term.

Lease funding
In respect of the majority of Comcap's leases a financing institution funds the equipment cost by paying to Comcap the discounted value of the rental stream arising from the lease. This is paid at the commencement of the lease and represents the total rental income due, discounted at a commercial rate of interest to reflect such early payment. Such payments are made to Comcap without recourse owing to the credit standing of the lessee. In respect of all other leases or where the discounted value of the rental stream does not cover Comcap's costs, Comcap funds the whole or part of the equipment cost from its own resources; at present approximately 10 per cent of the original cost of the equipment in Comcap's lease portfolio is funded in this way.

In respect of all types of lease Comcap retains its relationship with the customer by providing a continuing lease management service throughout the lease term.

Profit arising from leases
In the case of an Arranged lease the profit made by Comcap is recognised on the assignment of the lease to the financing institution and is the amount of the proceeds recovered from the financing institution, less the cost of the equipment and the provisions made for the repurchase option and future administrative and marketing expenses.

In the case of a Finance lease Comcap's profit is recognised in two stages. Over the period of the lease a finance profit arises from the difference between the gross rental stream and the discounted rental stream due over the period of the lease, after adjusting for financing costs which arise if the rental stream is assigned or sold to a financing institution. In addition, Comcap recognises at the commencement of a Finance lease a selling profit which represents the difference between the discounted value of the rental stream and the cost of the equipment together with provision for future administrative and marketing expenses.

HISTORY

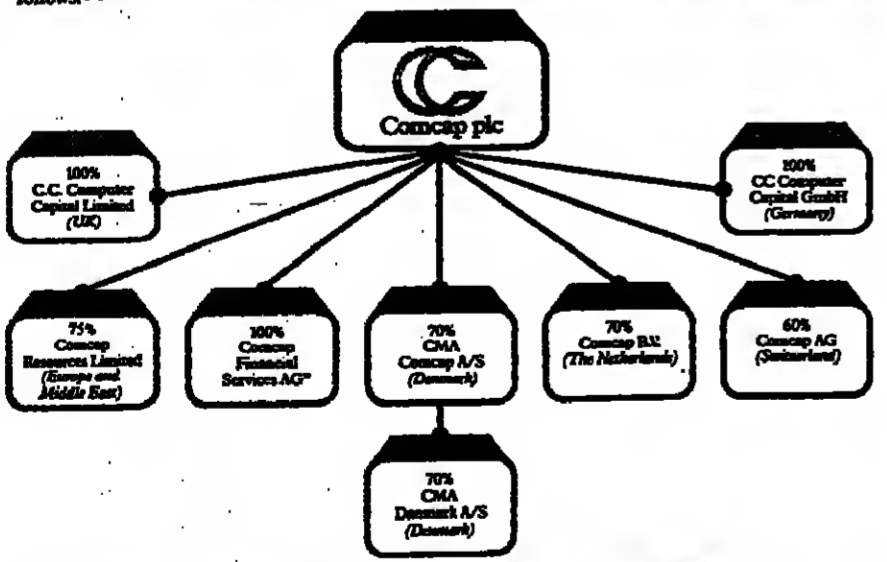
Comcap was established in 1978 by James Rumbellow and William Beckwith, with the financial backing of Ernst Schneider, to provide specialised leasing and brokerage services to users of IBM computer equipment in Europe. They were joined later in 1978 by Michael Dudley, who became responsible for Comcap's UK operations.

From its initial UK base, Comcap rapidly developed strong trading links in Germany and Scandinavia. In 1980 the present senior management team was completed when Nicholas Kennedy Scott joined the Group with responsibility for finance and Helmut Göttinger became managing director of the German subsidiary. In 1981 Ernst Schneider became Chairman and controlling shareholder and Mr. Beckwith ceased his association with the Group.

In 1983 the Group acquired a controlling interest in CMA Comcap A/S, a computer leasing company operating in Denmark. In addition, Comcap also has a close trading relationship with CMA Comcap AB, an independent Swedish company, which is not part of the Group and which operates throughout Scandinavia with the exception of Denmark.

The Group's European network was further extended during 1983 by the establishment of operations in Switzerland and The Netherlands. Also in that year the Group increased its investment and took a controlling interest in Comcap Resources Limited, which specialises in the recruitment of computer staff.

The Company was incorporated in England in November 1983 and is the holding company for all the companies which now comprise the Group. The Group structure reflects the management philosophy of granting minority shareholdings to the managing directors of operating subsidiaries in the early stages of each subsidiary's development. The Group's principal subsidiaries and their areas of operation are as follows—



*This company trades in markets where the Group has no direct operating subsidiary.

BUSINESS

Comcap's main activity is the supply and financing of IBM computer equipment. The Group offers users of IBM systems a complete service designed to meet their particular requirements, thereby enabling them to maximise the effectiveness of their investment in computer systems both in hardware and financial terms. Comcap has operating subsidiaries or trading links in most of the principal IBM markets in Europe and is therefore well placed to supply both new and second user equipment to its customers.

Comcap offers various forms of lease finance designed to take advantage of fiscal and other factors relevant to the customer. Lease finance can be arranged at the time of acquisition of the equipment from IBM and also for those users who wish to refinance computer equipments covered by an existing IBM rental contract. Comcap can purchase new equipment from IBM in any country where the Group maintains order options. This gives the Group flexibility in taking advantage of currency fluctuations and volume purchase agreements, the benefits of which can be passed on to the customer.

The Group also trades in and arranges lease finance for second user IBM equipment, in which there is a major worldwide market. This substantial market exists because the performance of properly maintained second user equipment is similar to that of new equipment of the same type. Second user equipment will therefore generally retain a value representing a significant proportion of its original cost

until it is rendered technologically obsolete by new IBM products. Moreover, market shortages can occur which result in second user prices approaching or even exceeding the current list price for a new unit. The Group, with its network of offices and trading links in Europe, can often assist customers wishing to obtain new equipment in exchange or re-market their existing equipment.

The rapid growth of the computer industry has led to a shortage of qualified computer staff. Computer personnel trained in the UK are highly regarded for their skills. Comcap, through its subsidiary Comcap Resources Limited, acts as a recruitment agency to provide specialist staff in computer users in Europe and the Middle East.

The European market and IBM
IBM dominates the general purpose computer market in Western Europe. This dominance has encouraged the growth of companies which support the market for IBM equipment.

IBM generally offers standard maintenance contracts to all users of new or second user IBM equipment whether that equipment is supplied by IBM or through a third party. This has resulted in the well established second user market for IBM equipment which now exists in Europe. Such equipment can, during its lifecycle, be moved a number of times to different users in different countries and will continue to enjoy standard IBM maintenance in each new location where IBM has the appropriate maintenance facilities.

Comcap could be affected by changes in IBM's marketing policy or by a loss by IBM of a significant part of its market share. However, there is no sign either of such changes in IBM's marketing policy or that IBM's dominance in the market for computer equipment in Europe is diminishing. Throughout Comcap's area of operations it has a good working relationship with IBM.

Comcap principally deals in those IBM products the movement of which is not subject to US governmental control. Comcap has been granted appropriate licences from the relevant governmental authorities, subject to annual renewal, to transfer computer equipment between most European countries where Comcap has an operating subsidiary or trading links.

Customers
During its six years of operation the Group has established a substantial customer base in Europe. These customers are from government, industry, finance and commerce, and use a wide range of IBM computer systems. This range can be classified by type of central processing unit into three market sectors—

- Small (IBM Systems 36 and 38)
- Medium (IBM 4300 series)
- Large (IBM 308X series)

Equipment on lease from Comcap ranges from a single item of peripheral equipment such as a disk drive costing approximately £15,000 to an IBM 3084 processor complex which costs in excess of £3 million. The majority of Comcap's customers are users of the medium range IBM 4341 system, which with its associated peripheral equipment has an average cost in excess of £400,000. As at 31 December 1983 there were 429 current leases written by Comcap on equipment with an aggregate original cost of over £33 million, of which the largest customer accounted for some 16 per cent spread over 7 leases.

Comcap's customers include a number of multinational companies such as Esso, Ford, Sony, SKF, British Petroleum and Storz (a subsidiary of General Electric of America), who lease equipment from Comcap in more than one country.

No one customer accounted for more than 7 per cent of Comcap's turnover in the year ended 31 December 1983.

Some Comcap customers
American Express International, Aramco, Avon Cosmetics, Avon Overseas, BBC Brown Boveri, BP Olie-Koncern, BRD Hartmann, British Caledonian Airways, Brunata Wärmesysteme, Buders, Canon, Cheryana Dana, Citrus Brothers, Copinol, L. Dörfel, Dagbladet Politiken, Dansk Esso, Dansk Ose, Karl Danzer, Datsun Bank, Data Rex, Dataprint, Datema, Dea Faelles Olie-distribution, Det Berlingske Office, Det Danske Svalvesværk, Deutsche Solvay Werke, Devon County Council, Duchamps Oil, Dunlop, Duracell, Dynamit Nobel, ECI, Eaton, Edelstahlwerke Buders, Esso, Flaeke, Ford, General Accident, Geodats, Victor Greulich, Grundig, Hoegard og Schultz, Hochdorf, Hørdemann, IAG, Inro Europe, Irma, Jungbunzlauer, Kierl Verlag, Kleckner-Humboldt, Deutz, Koninklijke Maatschappij 'De Schelde', Kraft Foods, Ku Daza, Kuwait Petroleum, Leizure Circle, Leyland Vehicles, RA Lister, Lucas, Ludvigsen og Hermann, Makro, Management Share, Mann Egerton, Martinswerk, L. Messel, Medicinsk Data, Milchverorgung, Mobil, Moebel Franz, NEI Nuclear Systems, Nabisco, National Employers Mutual, Nelson, Nestlé, A.C. Nielsen, Nordiske Kabel- og Traadfabrik, Northern Star Insurance, Occidental, Otis Elevator, Oxy Systems, PSC og Multidata, Palagaram, Provincial Vericherung, William Prym Werke, Ramis Horis McDougall, Rastal, Reifenhauter, Rheinische Oelfin Werke, Ringhoebing Amalcommune, Ross Foods, SKF Kugellager Industrie, Schwarzkopf, Segarros, G. D. Searle, Shell, Ernst Siepling, Scandinavisk Benckiser, Skaneks, Sorensen AAS, Sony, E. R. Squibb, Stadt Esslingen, Standard Electric, Stof, Storno, Swiss Bank Corporation, TNTN-IPEC, Texaco, Thomson Travel, Trafalgar House, Trye, Tvev-Rheinland, Universitat zu Koln, Viborg smis Sygehusvaesen, Waldrick Siegen, Jean Walkerscheid, Ward and Goldstone, Werner und Pfleiderer, Wiggins Alloys, Worcester Controls.

Revenue
Comcap's revenue is generated principally through the leasing and direct selling of computer equipment.

Comcap plc

Under Operating leases profit is recorded over the life of the equipment and is the difference between the rental income received and the depreciation charged on a straight line basis over the primary term of the lease or over four years, whichever is the greater. Related interest costs arising from the funding of equipment under Operating leases are expensed as they arise.

Residual interests

Comcap does not recognise as income, until the equipment is remarketed or re-leased, any potential value that may arise from equipment after the expiry of the lease term or Arranged and Finance leases or, in the case of Operating leases, after the expiry of the primary lease term or four years if greater. Although it is common in the leasing industry to recognise such future value as income during the lease term, Comcap has adopted its policy because the Directors consider that it is inappropriate to attempt to quantify this value owing to the inherent uncertainty in predicting the value of computer equipment in future years.

As at 31 December 1983 Comcap had in its lease portfolio of Arranged, Finance and Operating leases computer equipment with an original cost in Comcap in excess of £33 million, spread across the IBM product range as follows:-

IBM 4300 processing units and peripherals	£'000
IBM 308X processing units and peripherals	9,982
IBM Systems 36 and 38	1,427
Peripheral equipment	15,277
Total	33,790

The residual interests in 41 per cent of original cost of this equipment will revert in Comcap prior to 31 December 1986 and the remainder thereafter. As stated above, the Directors believe that it is inappropriate to place a value on such interests in the financial statements of the Group. However, whilst the value of such residual interests cannot be predicted with certainty, the Directors estimate that an amount in the region of £2.5 million will be realised as income from the renewal of leases on such equipment or from its remarketing.

Outright sales

Comcap deals actively in the purchase, sale and remarketing of computer equipment in all countries where it has an operating subsidiary. This brokerage activity is supported by trading links in most other markets where IBM equipment with European specifications can be bought or sold.

As a result of current tax legislation in the USA additional income is derived from the sale of future rights in computer equipment. Income is generally received from such sales within a three year period following the sale but delivery of equipment under these sales is normally scheduled to take place towards the end of the product life of the equipment, typically between five and eight years after the equipment has first been acquired by Comcap. Although this source of income could diminish or cease should there be any changes in this legislation, existing sales contracts will ensure a flow of income during the two financial years ending 31 December 1985.

Recruitment

Comcap generates income in its capacity as a recruitment agency specialising in computer personnel. This income is received either as a fee payable at the beginning of a placement or, in the case of contract work, as the difference between the monthly payment received from the employer and that paid to the contracted employee.

Business in Europe

The following is a summary of the turnover and profit before taxation for the year ended 31 December 1983 contributed by the subsidiaries in the main areas in which Comcap has a presence:-

Operating companies	Turnover		Profit before taxation	
	£'000	%	£'000	%
UK	10,310	32	497	32
West Germany	1,125	4	176	57
Denmark, Switzerland, The Netherlands	7,801	24	190	12
Inter-company sales and holding company overheads	(1,907)	(5)	(15)	(1)
Total	31,959	100	1,548	100

United Kingdom

Comcap operates in the UK through C.C. Computer Capital Limited, which trades in computer equipment, and Comcap Resources Limited, which acts as a recruitment agency.

Whilst broking remains a profitable source of business for C.C. Computer Capital Limited, it is the leasing and sale of computer equipment which currently shows the greatest potential for development. This subsidiary has approximately 100 customers, of whom nearly half lease central processing units, primarily the IBM 4341, and almost all customers have peripheral equipment on lease. UK customers include Ford Motor Company, Shell UK, Trafalgar House and General Accident.

In the March 1984 Budget it was announced that 100 per cent capital allowances would be reduced to 25 per cent over a three year period. The Directors do not anticipate that this will adversely affect the potential for developing its business because the demand for leasing of computer equipment is expected to continue to grow, given its flexibility as a means of finance and its benefits to cash-flow. The Directors anticipate that tax shelter leases will now become less important and that a more stable market will evolve in which specialist computer leasing companies should be able to increase their market share.

Comcap Resources Limited has supplied over 100 computer staff (mainly systems analysts, programmers and operations staff) to users in the Middle East, in particular in Aramco which in 1983 accounted for approximately 72 per cent of Comcap Resources Limited's turnover. However, in recent months additional staff have been appointed to major European markets and it is anticipated that this company will benefit increasingly from the Group's existing customer base.

West Germany

Comcap operates in West Germany through CC Computer Capital GmbH whose offices are located near Frankfurt.

This company has built up a base of some 50 customers, amongst which are some users of very large systems. Consequently the lease portfolio in Germany includes a high proportion of peripheral equipment. The market for IBM equipment in Germany is one of the largest in Europe and the Directors believe that there is scope for substantial further growth.

Customers include Kloeckner-Humboldt-Deutz, Esso, Mobil Oil, Sony and SKF.

Denmark

Comcap has three operating companies in Denmark. CMA Comcap AS operates in Copenhagen and the surrounding district and specialises principally in the medium and large IBM systems. CMA Denmark AS operates in the Jutland area and specialises in the smaller IBM systems. A third subsidiary has recently been established to specialise in the larger IBM systems.

The Danish companies have a base of over 30 customers, most of whom lease both processing units and peripheral equipment. Customers of these companies include BP Olie-Kompaniet, Storno, Tryk, Standard Electric Kirk and Dansk Olie Produktion.

The Netherlands and Switzerland

During 1983 Comcap established operating subsidiaries in The Netherlands and Switzerland, Comcap B.V. and Comcap AG respectively.

As is characteristic of Comcap's new operations, brokerage is the most important part of the business of both of these companies. Under normal market conditions, the Directors expect that this pattern will continue for the first eighteen months of operation. Thereafter it is anticipated that increasing customer acceptance will lead to the development of an equipment lease base, as has been the case for Comcap's other operating subsidiaries.

Comcap Financial Services AG, based in Switzerland, trades in markets where the Group has no direct operating subsidiary. Its business includes sales of future rights to computer equipment referred to under Outright sales above.

Competitors

Comcap's major competitors are local brokers dealing in computer equipment, the leasing subsidiaries of banks and the specialist computer leasing companies. Whilst an increasing number of Comcap's competitors are now establishing a European presence, Comcap believes its European network is both better established and further developed than most of its competitors.

MANAGEMENT PHILOSOPHY

A major factor contributing to Comcap's growth has been the experience and ability of its senior executives. Comcap has always placed great emphasis on recruiting for its operating subsidiaries local managing directors who are experienced in the systems and engineering of computer equipment as well as in selling and the arrangement of finance. Consequently, customers can look to Comcap to advise on all aspects of the implementation of computer systems.

In order to secure local management of the appropriate calibre and to provide them with the necessary motivation to succeed in a highly competitive environment, Comcap's policy is that each managing director should acquire a substantial minority shareholding in his own company and be allowed a high degree of autonomy in his day to day operation.

The managing directors of the operating subsidiaries in the UK and Germany, which are currently the principal contributors to Comcap's profitability, have recently exchanged their minority shareholdings for shares of the Company. The managing directors of the other operating subsidiaries, other than of the newly established Danish subsidiary, have been granted options whereby each managing director can sell his minority shareholding in the Company at a value based on a multiple of the audited profit before taxation of the relevant subsidiary. The Company also has the option to purchase each of the minority shareholdings in 1990. The consideration for the acquisition of these shareholdings can be satisfied by the Company in cash or by the issue of new shares but the total number of shares issued to meet the requirements of all these options will not exceed 15 per cent of the issued share capital of the Company after the Offer for Sale, subject to adjustment for reorganisation of capital. Details of the options are set out in paragraph 4 of Appendix II. These arrangements will provide those managing directors with a continuing incentive to develop the profitability of their companies.

In addition to their minority shareholding interests and options, under the terms of their existing service contracts managing directors are paid annual bonuses based on the net operating profits before taxation of their respective subsidiaries. These bonuses do not exceed 20 per cent and, upon exercise of the options, the relevant managing director will be required to enter into a new two year service contract under which his bonus will be limited to not more than 5 per cent.

The Directors intend to continue to apply this management philosophy in the future development of the Group.

DIRECTORS, MANAGEMENT AND STAFF

Directors

Ernst Schneider, aged 59, is non-executive chairman. He is a Swiss national with extensive worldwide business interests primarily in seafood, wool and specialty fibres. During his business career he has spent nineteen years in the UK. He has been associated with Comcap since its inception and, although his appointment is non-executive, he has devoted considerable time to the development of the Group since he became the majority shareholder in 1981.

Nicholas Kennedy Scott, aged 39, is joint managing director with responsibility for finance and administration. He is a Chartered Accountant and has been working in the computer leasing industry since 1970 when he joined Leasco. In 1976 he moved to Computer Investors Group Inc., a computer leasing company, and later became its European finance director. In July 1980 he joined Comcap.

James Rumbellow, aged 39, is joint managing director with responsibility for marketing and development strategy. He has a degree in engineering from the University of Cambridge and has been employed in the computer industry, primarily specialising in computer leasing, since 1966, with Honeywell, Irel and Standard Chartered Leasing. He has been with Comcap since its inception in 1978.

Michael Dudley, aged 44, has direct responsibility for the UK subsidiary, C.C. Computer Capital Limited, and is its managing director. He has a science degree from the University of London. From 1965 he worked with Honeywell leaving in 1972 to move into the computer leasing business, first with Leasco and subsequently with Irel. He joined Comcap in 1978.

Helmut Gottsager, aged 39, has direct responsibility for the West German subsidiary, CC Computer Capital GmbH, and is its managing director. He obtained a degree in engineering from the University of Vienna before joining IBM in Denmark in 1965 as a systems engineer. In 1970 he left IBM and joined Memorex in Denmark, subsequently becoming country manager. In 1977 he moved to Germany with Memorex where he was appointed regional managing director for Germany, Switzerland and Austria. In 1980 he joined Comcap.

Malcolm Seldson, aged 46, is a non-executive director. Lord Seldson is a banker with a commercial background in international trade and industry. He is chairman of the Committee for Middle East Trade and a member of the British Overseas Trade Board. He became a Director of the Company in May 1984.

Management

Benny Pedersen (Danish), aged 37, is the managing director of the Danish subsidiary, CMA Denmark AS, and has overall responsibility for the Group's operations in Denmark. He joined IBM as an engineer in 1968 before joining Memorex in 1973 as a systems engineer and subsequently became a sales executive. In 1977, when Mr. Gotsinger left Denmark to look after the German operations of Memorex, he was succeeded by Mr. Pedersen as country manager of Memorex in Denmark. He joined CMA Denmark AS in May 1982 and owns 30 per cent of that company's equity.

Richard Lansdowne, aged 35, has recently been appointed both secretary to the Company and Group financial controller. He has a mathematics degree from the University of Bristol and is a Chartered Accountant. In 1975 he joined Thomson McLintock & Co and was a manager with them for five years before joining Comcap in January 1984.

Harry Lovestam (Danish), aged 46, is the managing director of the Danish subsidiary, CMA Danmark AS. He trained as an electrical engineer and in 1960 joined Power Sarnas in Sweden, then of ICL. In 1967 he moved back to Denmark and started the technical section of Mohawk Data AS where he stayed until 1974 when he became a salesman with Memorex, joining Mr. Pedersen and Mr. Gotsinger. He joined CMA Danmark AS in May 1983 and owns 30 per cent of that company's equity.

Peter Madams, aged 36, is the managing director of Comcap Resources Limited. In 1972 he joined Pitney Bowes becoming a sales executive. In 1978 he joined VLI Group becoming a manager of a subsidiary specialising in the recruitment of computer personnel for the USA and the Middle East. He joined Comcap Resources Limited in September 1981 and owns 25 per cent of that company's equity.

Beatrix Späni (Swiss), aged 35, is the managing director of Comcap AG, the Swiss operating subsidiary. She joined IBM in Switzerland in 1968 as a systems engineer gaining experience on both large and medium sized computer systems. In 1978 she became a sales executive with IBM, before joining Memorex in Switzerland in a similar capacity. She joined Comcap AG in May 1983 and owns 40 per cent of that company's equity.

Dankert Vogelgesang (Dutch), aged 37, is the managing director of Comcap B.V., the Netherlands subsidiary. In 1975 he joined Computer Hardware Corporation to market IBM equipment in The Netherlands, Germany and the Middle East. He joined Comcap B.V. in July 1983 and owns 30 per cent of that company's equity.

Staff

Apart from the Directors and management listed above, the Group employs a further 21 people, of whom 10 are employed in the UK. The Group enjoys excellent staff relations and, as described in paragraph 8 of Appendix II, has established the Comcap Share Option Scheme 1984 for the benefit of its management and staff. Up to 500,000 Ordinary shares of the Company are available for issue under the Scheme representing 2.98 per cent of the issued share capital of the Company following the Offer for Sale.

It is also intended, subject to shareholders' approval, that the Group should introduce within the next twelve months a profit sharing scheme to provide a continuing incentive to employees in become shareholders in the Company.

TRADING RECORD

The following summary of the consolidated results of Comcap, which has been extracted from the Accountants' Report, is presented on the basis that the present Group structure existed throughout the five years ended 31 December 1983.

	Year ended 31 December				
	1979	1980	1981	1982	1983
Turnover	£'000	£'000	£'000	£'000	£'000
	1,512	7,256	8,761	14,823	31,959
Operating profit/(loss)	(5)	30	36	637	1,817
Interest receivable/(payable)		13	12	(12)	(269)
Profit/(loss) before taxation	(5)	43	48	625	1,548
Taxation	(2)	(44)	(41)	(237)	(290)
Minority interests				4	(47)
Profit/(loss) after taxation and minority interests	(7)	(1)	7	388	1,251
Extraordinary items					148
Profit/(loss) attributable to shareholders	(7)	(1)	7	392	1,399
Earnings/(loss) per share	(0.04p)	0.11p	0.06p	2.34p	7.22p

During the period to 31 December 1983 Comcap's profitability was affected by the start-up costs of its operating subsidiaries in the UK and West Germany. The improving results for the two years to 31 December 1983 reflect Comcap's success in building up a customer base and in optimising profitability through the opportunities arising from its European network. However, progress in the UK in the year to 31 December 1983 was affected by lower profits from Comcap Resources Limited as a result of the imposition of the requirement for local agency representation in Saudi Arabia. Also in that year, the results in Germany showed exceptional progress. This was partially due to the Group being able to take advantage of particularly favourable market conditions, in which investment grants were available to owners of computer equipment. These grants, which ceased to be available at the end of 1983, enabled the Group to enlarge significantly its portfolio of leased equipment and to expand further its range of customers.

The taxation charges shown in the above table have been adjusted where appropriate to reflect the recent changes outlined in the March 1984 Budget and have been provided on the basis of the taxation charge which would have been made in respect of each year assuming the present proposed legislation. The taxation charges relate principally to the UK companies and at present the Company has provided for the full potential liability for deferred taxation which may arise in the UK as the Directors intend this policy to be the most prudent until the full extent of the recent tax changes are known. At the end of the current year the Directors will reassess this policy in the light of any further developments.

ASSETS

The Accountants' Report in Appendix I shows that the consolidated net assets of Comcap as at 31 December 1983 amounted to £1,734,000. After taking into account the net proceeds of the Offer for Sale receivable by the Company, estimated to amount to £2,935,000, the pro forma balance sheet of Comcap as at the same date, contained in paragraph 10 of Appendix I, shows consolidated net assets of Comcap of £4,669,000, equivalent to 27.8p per share on the basis of the 16,772,300 shares in issue following the Offer for Sale.

EARNINGS PER SHARE AND DIVIDENDS

Earnings per share For the twelve months ended 31 December 1983 the consolidated net profit after taxation attributable to shareholders of the Company, after deduction of minority interests and before tax on the profits of the subsidiary, was £1,399,000. After applying a corporate tax charge of 40 per cent to Comcap's actual profit before taxation, the profits attributable to shareholders, after deduction of minority interests and before extraordinary gains, would have been £736,000.

On the basis of the 16,772,300 Ordinary shares which will be in issue following the Offer for Sale, earnings per share in the year ended 31 December 1983 would have been, assuming the taxation charge outlined under Taxation, 7.22p representing a price/earnings ratio of 16.6 times at the Offer for Sale price. If these earnings were calculated after a notional corporate tax charge of 50 per cent the resultant earnings would be 4.4p per share representing a price/earnings ratio of 27.3 times. No adjustment has been made to show any notional benefit to the earnings of the Company from the investment of the net proceeds of the Offer for Sale.

Dividends

In the absence of unforeseen circumstances, the Directors expect to pay an interim dividend of 0.4p per share (equivalent to 0.57p gross with the related tax credit) in December 1984 and to recommend a final dividend of £1.00 per share (equivalent to 1.26p gross with the related tax credit) in or about June 1985. Such dividends take account of the fact that Comcap will have been a listed company for only part of 1984. The Directors of Comcap (other than Lord Seldson) and their wives have undertaken to waive their entitlement to the interim and final dividends (other than to a nominal 0.01p per share per annum) payable in respect of the two years to 31 December 1985, on the 11,272,300 shares in issue which will be held by them immediately following the Offer for Sale.

In respect of a full year in which a level of profit similar to that for the year ended 31 December 1983 was earned, the Directors would expect to recommend dividends totalling 1.5p per share (equivalent to 2.14p gross with the related tax credit). At the Offer for Sale price of 120p this would represent a gross yield of 1.79 per cent and would be covered 4.8 times by the earnings for the year ended 31 December 1983 of £1,211,000. It is intended that in future years an interim dividend will be paid in December and a final dividend in June.

REASONS FOR THE OFFER FOR SALE

The 5,500,000 Ordinary shares offered for sale represent 32.79 per cent of the issued share capital of the Company. The shares being sold are new shares, which will raise an estimated £2,935,000 net of expenses for the Company. Comcap intends to utilise the proceeds of the Offer for Sale to expand its existing business in its current markets and elsewhere within Europe and to broaden the scope of its business by acquisition and the development of complementary services required by IBM users. An enlarged capital base will enable Comcap to continue to expand its business by investment in equipment in the early years of an IBM product cycle. The Directors also anticipate that a listing on The Stock Exchange will itself assist the development of Comcap's business within Europe.

The listing of the Company's shares will further increase the attractions offered to Comcap's management and staff by the option arrangements and share option scheme referred to above. This will provide them with further incentive to build up the profitability of their companies and thereby increase the profitability of the Group.

Following the Offer for Sale, the shareholdings of the Directors of the Company and their families will together amount to 67.21 per cent of the issued share capital of the Company. This excludes any shares which Lord Seldson may apply for under the terms of the Offer for Sale.

PROSPECTS

Comcap has established a European network of companies and an able management team. Within this existing framework, Comcap foresees significant scope for growth. It is anticipated that the expansion of Comcap's presence in Europe will continue with a view to extending Comcap's network of operating subsidiaries and its coverage of the market for IBM equipment and, as a first step, diversification into the recruitment and placement of specialist computer staff. The Directors are currently investigating the demand for additional services capable of being readily marketed to Comcap's customer base and Comcap may acquire other complementary businesses.

Although it is too early to make a profit forecast for the year to 31 December 1984, the Directors anticipate that Comcap's business will continue to develop strongly in the future and progress in the year to date is encouraging. As residual values begin to be realised from late 1984 onwards, the Directors expect Comcap to generate additional positive cash-flow which will be reflected in profits and will be available for reinvestment.

ACCOUNTANTS' REPORT

The following is the text of the report to the Directors of Comcap plc and Wansley London Limited from Thomson McLintock & Co, Chartered Accountants.

The Directors, Comcap plc and The Directors, Wansley London Limited
3 May 1984

1 Introduction

1.1 We were appointed auditors of Comcap plc ("the Company") on 23 November 1983. The Company was incorporated on 3 November 1983. It established a wholly-owned sub holding company, Computer Capital International Limited on 20 November 1983 and acquired 75 per cent holding in Comcap Resources Limited on 23 December 1983. On 3 May 1984, the Company issued 4,000,000 shares in acquisition of the issued share capital of Comcap Holding AG. The Company and its subsidiaries, after giving effect to the above, are hereafter collectively referred to as "the Group".

1.2 We have been auditors (or joint auditors) in the principal subsidiaries of the Group for the year ended 31 December 1983 and as reporting accountants we have examined the financial statements of the Group for the five years ended 31 December 1983.

1.3 The information set out in paragraphs 2 to 10 below is based on the financial statements of the Group after making such adjustments as we consider appropriate for inclusion in our report in the Offer for Sale to be dated 4 May 1984.

1.4 On 6 October 1981 Comcap Holding AG purchased a majority holding in Comcap Holding B.V. which owned the subsidiaries of the Group at that time. On 5 May 1983 the Group sold its subsidiary Comcap Srl for cash of Italian Lire 59 million. On 30 December 1983 the Group sold its 33.4 per cent interest in CMA Comcap AB for cash of Sw.Kr. 1.5 million and purchased a 70 per cent interest in CMA Comcap AS for cash of Sw.Kr. 1.5 million. The results of both CMA Comcap AB and Comcap Srl have been excluded from the financial information set out in this report because of their disposal and the immateriality of their results.

1.5 On 3 May 1984, the Company issued 1,657,010 shares to acquire the 30 per cent minority interest in C.C. Computer Capital Limited and issued a further 1,657,010 shares to acquire the 25 per cent minority interest in CC Computer Capital GmbH. On 18 April 1984 the senior executive of Comcap AG acquired a 40 per cent shareholding interest in that company from Comcap Holding AG for S.Fr. 200,000 which was left outstanding as a loan. On 27 April 1984 the senior executive of Comcap B.V. acquired a 30 per cent shareholding interest in that company from Comcap Holding AG for D.Fr. 36,158 which was left outstanding as a loan. There is no other significant post balance sheet adjusting events.

1.6 The consolidated financial information has been presented as if the Group structure, as currently constituted, existed in all accounting periods. Thus the results and source and application of funds for the five year period from 1 January 1979 include those companies that are now part of the Group. On the same principle, the balance sheet as at 31 December 1983 reflects the present Group structure.

1.7 In our opinion, the information set out in paragraphs 2 to 10 below gives for the purposes of the Offer for Sale a true and fair view of the results and source and application of funds of the Group for the five years ended 31 December 1983 and of the state of affairs of the Company and the Group at 31 December 1983.

1.8 No current cost information has been incorporated in this report because any current cost adjustments would not be material.

1.9 No audited financial statements of the Company or any of its subsidiaries have been prepared in respect of any period subsequent to 31 December 1983.

2 Accounting policies

2.1 Accounting convention The financial information has been prepared under the historical cost convention.

2.2 Principles of consolidation The assets and liabilities of foreign subsidiaries have been translated at exchange rates prevailing at the balance sheet date. Profits and losses on trading transactions of foreign subsidiaries have been translated as average rates of exchange for the accounting period. The gains on exchange arising on the translation of net assets of foreign subsidiaries have been recorded as movements in reserves.

2.3 Translation of foreign currencies

2.4 Turnover Turnover includes rental income from operating leases, the discounted value of the minimum lease payments receivable from finance leases, proceeds of equipment sold outright and under arranged leases, the consideration currently receivable from the sale of future rights to equipment and the fees receivable from recruitment activities. Turnover is exclusive of VAT and sales taxes.

2.5 Stock

2.6 Investment in leased assets and related revenue The Group's accounting policies for investments in leased assets and related revenue comply, where applicable, with Exposure Draft Number 29 ("Accounting for Leases and Hire Purchase Contracts") issued by the Consultative Committee of Accountancy Bodies, with the possible exception that, due to the uncertainty in determining the future value of computer equipment and for reasons of prudence, no value has been attributed to the residual interests in equipment placed on Finance or Arranged leases as defined below. Where the Exposure Draft does not specify an accounting treatment the Directors have, where applicable, based the Group's accounting policies on current authoritative pronouncements on the subject by the Financial Accounting Standards Board in the USA.

(a) Arranged leases

Arranged leases arise where equipment is purchased by the Group and sold to third party lessees such as banks or other financing institutions together with the benefit of a lease negotiated by the Group with its customer. The funding of these leases is without recourse to the Group and the Group has no further financial interest in such leases except that it has an option to repurchase the equipment (normally for 0.5 per cent of the original cost) at the end of the primary lease period. The Group provides management and marketing services during the period of the primary lease. The profit, which is recognised in the date of sale of the equipment to the third party lessor, is the sale proceeds received from the third party lessor less the cost of the equipment together with the provisions made for the repurchase option and future administrative and marketing expenses.

(b) Finance leases

Leases where the minimum lease payments receivable, discounted at a commercial interest rate, constitute more than the purchase price and for which the lease term is greater than 24 months are accounted for as finance leases.

Any excess of the minimum lease payment receivable, discounted at a commercial interest rate, over the cost of the equipment supplied by the Group is recognised as a dealer profit at the inception of the finance lease. Cost, for these purposes, includes a provision for future administrative and marketing expenses to be incurred in servicing the leases over the period of the lease. The investment in finance leases is stated at the net present value of the minimum lease payments receivable and the discounted minimum lease payments receivable represents finance income which is recognised over the period of the lease so as to give a constant rate of return on the investment in the lease. In the profit and loss account, finance income is offset against interest payable.

The investment in finance leases is stated at the total of the minimum lease payments receivable under such leases, less finance charges to the lessee allocated to future periods and less amounts due to third party financing institutions.

(c) Operating leases

All other leases are classified as operating leases. Equipment on operating leases is stated at cost less accumulated depreciation and less amounts due to third party financing institutions. Depreciation is provided on a straight-line basis to write off the cost of the equipment over the related lease term or 48 months, whichever is the greater. Rentals from operating leases are credited to income as they become due.

2.7 Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is provided on a straight-line basis to write off the cost of the assets over their estimated useful lives as follows:

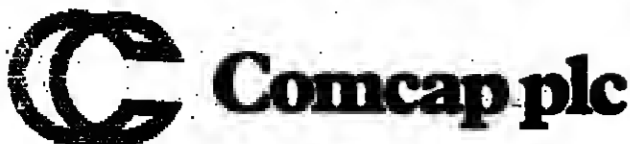
Motor vehicles	4 years
Office equipment, fixtures and fittings	3-12 years
Leasehold improvements	life of lease

2.8 Deferred taxation

Deferred taxation has been provided on all timing differences which are expected to reverse in the foreseeable future using the relevant rates of taxation in each country. The provision in the UK reflects the recent changes outlined in the March 1984 Budget and has been made at 35 per cent on the basis of the taxation charge which would have been made at each year end assuming the proposed changes had been then in effect.

3 Consolidated profit and loss accounts

Notes	Year ended 31 December				
	1979	1980	1981	1982	1983



4.7 Taxation

The taxation charge is based on the profit for the year and comprises:

	Year ended 31 December				
	1979	1980	1981	1982	1983
UK corporation taxation	—	2	9	(6)	—
UK deferred taxation	—	42	22	205	201
Overseas taxation	—	—	10	18	23
Overseas deferred taxation	—	—	—	20	66
	2	44	41	237	290

The taxation charge has been reduced in respect of:

	Year ended 31 December				
	1979	1980	1981	1982	1983
Investment grants in Germany	—	—	—	82	447

4.8 Extraordinary items

Extraordinary items in 1983 comprise:

	£'000
Profit arising on disposal of Comcap Srl	19
Profit arising on disposal of CMA Comcap AB	129
	148

4.9 Earnings/(loss) per share

The earnings/(loss) per share have been calculated on the basis of the profit/(loss) on ordinary activities after taxation and minority interests, divided by the 16,772,300 shares which will be in issue following the Offer for Sale.

4.10 Dividends

Apart from inter-company dividends, which have been eliminated on consolidation, no dividends have been recommended or paid in respect of any of the accounting periods covered by this report.

5 Reserves

The movements in the reserves of the Group for the five years under review are set out below:

	£'000
Deficit as at 1 January 1979	(45)
Residual profit/(loss) for the year to 31 December:	
1979	(7)
1980	19
1981	10
1982	392
1983	1,359
Consolidation goodwill arising in the five years under review and pre-acquisition profits included above	(690)
Exchange differences on translation of overseas subsidiaries	6
Reserves as at 31 December 1983, all of which are distributable	1,044

6 Consolidated statements of source and application of funds

	Year ended 31 December				
	1979	1980	1981	1982	1983
	£'000	£'000	£'000	£'000	£'000
Source of funds					
Profit/(loss) before taxation and minority interests	(5)	63	51	625	1,548
Add/(deduct) items not involving the movement of funds:					
Increase in provisions for repurchase options and future expenses	20	35	22	210	448
Depreciation of fixed assets and equipment on operating leases	7	14	29	194	658
Foreign currency translation differences	—	(26)	(5)	19	4
Total funds from operations	24	86	99	988	2,658
Other sources:					
Issue of shares	237	—	—	—	50
Proceeds of loan	—	—	—	—	106
Total sources of funds	261	86	99	988	2,814
Application of funds					
Movement in investments	—	(7)	194	1	(85)
Increase to fixed assets	25	13	33	83	68
Increase/(decrease) in finance leases	—	140	(12)	(70)	799
Increase in operating leases	—	35	65	1,127	2,469
Taxation paid	—	—	—	13	3
	25	181	280	1,148	3,214
Increase/(decrease) in working capital	236	(95)	(181)	(160)	(400)
Movement in working capital					
Debtors (including lease payments receivable within one year)	217	384	22	1,950	2,198
Creditors (including lease obligations payable within one year)	19	(655)	(230)	(2,177)	(2,916)
Stock	—	220	180	(199)	231
	236	(281)	(28)	(366)	(487)
Movement in net liquid funds					
Cash	4	209	(2)	423	63
Bank loans and overdrafts	(4)	(23)	(151)	(217)	24
	—	186	(153)	206	87
	236	(95)	(181)	(160)	(400)

7 Consolidated balance sheet at 31 December 1983

	Notes	£'000	£'000
Fixed assets			
Tangible fixed assets	8.1	167	167
Investment in operating leases	8.2	2,933	2,933
Investment in finance leases	8.3	811	811
Current assets			
Stocks		432	432
Debtors	8.4	2,964	2,964
Lease payments receivable within one year	8.3	1,889	1,889
Cash		749	749
		6,034	6,034
Current liabilities			
Creditors	8.5	4,201	4,201
Lease obligations payable within one year	8.2, 8.3	2,102	2,102
Bank loans and overdrafts		371	371
		6,674	6,674
Net current liabilities			(640)
Loan due after one year	8.6	(106)	(106)
Provisions	8.7	(1,306)	(1,306)
Minority interests		(125)	(125)
		1,734	1,734
Share capital and reserves			
Called up share capital	8.8	690	690
Share premium		1,044	1,044
Reserves		1,734	1,734

8 Notes to the consolidated balance sheet at 31 December 1983

8.1 Tangible fixed assets

	Cost	Aggregate depreciation	Net book value
	£'000	£'000	£'000
Leasehold improvements	73	17	56
Office equipment and motor vehicles	159	48	111
	232	65	167

8.2 Investment in operating leases

	£'000
Cost of equipment on operating leases	7,052
Aggregate depreciation	(601)
Net book value of equipment on operating leases	6,451
Lease obligations payable after one year	(5,218)
	2,933

Lease obligations payable within one year are shown under current liabilities.

8.3 Investment in finance leases

	£'000
Minimum lease payments receivable after one year	10,152
Finance charges allocated to finance periods	(2,062)
Gross investment in finance leases	8,090
Lease obligations payable after one year	(7,279)
	811

Minimum lease payments receivable within one year and lease obligations payable within one year are shown under current assets and current liabilities respectively.

8.4 Debtors: Amounts falling due within one year

	£'000
Trade debtors	1,414
Prepayments and accrued income	308
Other debtors including investment grants receivable and VAT receivable	1,242
	2,964

8.5 Creditors: Amounts falling due within one year

	£'000
Trade creditors	2,175
Other creditors including taxation and social security	1,323
Accruals	503
	4,001

8.6 Loan due after one year

This comprises a Danish Kroner loan repayable over five years with each instalment corresponding to a series of lease rental payments. The rate of interest is 5.5 per cent above the Danish Central Bank rate which is currently 8 per cent per annum. The loan is secured on contracts for leased equipment.

8.7 Provisions

	Repurchase options and future expenses	Deferred taxation	Total
	£'000	£'000	£'000
Balance at 1 January 1983	303	291	594
Movement in year	448	264	712
Balance at 31 December 1983	751	555	1,306

Deferred taxation balances at 31 December 1983 arise from:

	£'000
Accelerated capital allowances	554
Other timing differences	29
Losses	(28)
	555

Full provision has been made for deferred taxation on all potential timing differences throughout the Group. The provision related principally to the UK. The policy will be reassessed at the end of 1984 when the full implications of the recent taxation changes are understood.

8.8 Share capital

	£'000
Authorised—Ordinary shares of 5p	1,100
Issued, called up and fully paid—Ordinary shares of 5p	690
Initial share subscription (£100)	—
Subscription on becoming a public limited company	—
Shares issued on merger with Comcap Holding AG	474
Shares issued for minority interests in C.C. Computer Capital Limited and CC Computer Capital GmbH	166
	690

8.9 Capital expenditure

At 31 December 1983 there were no outstanding contracts placed for capital expenditure. Capital expenditure had been authorised by the Directors for which contracts had not been placed amounting to £40,000.

8.10 Details of subsidiaries

The Group consisted of the following companies at 3 May 1984:

	Group holding (per cent)	Country of incorporation	Date of incorporation
Computer Capital International Limited	100	England	3 Nov 1983
Comcap Resources Limited	75	England	4 Dec 1980
C.C. Computer Capital Limited	100	England	3 May 1978
Comcap Group Services Limited	100	England	18 Apr 1980
CC Computer Capital GmbH	100	West Germany	6 Nov 1980
Comcap Holding AG	100	Switzerland	2 Jan 1971
Comcap Financial Services AG	100	Switzerland	17 Jan 1977
Comcap AG	80	Switzerland	21 Mar 1983
Comcap B.V.	70	The Netherlands	27 Jul 1978
CMA Comcap AS	70	Denmark	8 Aug 1980
CMA Danmark AS*	49	Denmark	2 Nov 1982
CMA Computers AS*	52.5	Denmark	1 Nov 1983

*CMA Danmark AS and CMA Computers AS are respectively 70 per cent and 75.1 per cent owned and controlled by CMA Comcap AS. CMA Computers AS is currently registered under the name ApS HVBPD 6, number 706.

9 Company balance sheet at 31 December 1983

The audited balance sheet of the Company at 31 December 1983 comprised:

	£	£
Cost of investment in subsidiary companies		7,252
Current assets:		
Cash at bank	205	
Current liabilities		
Creditors	7,357	
Net current liabilities		7,152
Share capital		100
Called up share capital		100

The investment in subsidiary companies as at 31 December 1983 consisted of a 100 per cent shareholding in Computer Capital International Limited and a 75 per cent shareholding in Comcap Resources Limited.

10 Consolidated pro forma balance sheet at 31 December 1983 after the Offer for Sale

The consolidated pro forma balance sheet of the Group at 31 December 1983 below adjusts the consolidated balance sheet at 31 December 1983 to reflect the proceeds of the Offer for Sale. Cash has been increased by £2,935,000, called up share capital by £149,000 and share premium by £2,786,000. No other adjustments have been made.

	£'000	£'000
Fixed assets		
Tangible fixed assets	167	167
Investment in operating leases	2,933	2,933
Investment in finance leases	811	811
Current assets		
Stocks	432	432
Debtors	2,964	2,964
Lease payments receivable within one year	1,889	1,889
Cash	3,684	6,617
	8,969	8,969
Current liabilities		
Creditors	4,201	4,201
Lease obligations payable within one year	2,102	2,102
Bank loans and overdrafts	371	371
	6,674	6,674
Net current assets		2,295
Loan due after one year		(106)
Provisions		(1,306)
Minority interests		(125)
		4,669
Share capital and reserves		
Called up share capital		839
Share premium		2,786
Reserves		1,044
		4,669

Yours faithfully,

THOMSON McLINTOCK & CO

Chartered Accountants

Appendix II

STATUTORY AND GENERAL INFORMATION

1 The Company

(i) The Company was incorporated in England on 3 November 1983 with registered number 1766905 as a private company with limited liability under the Companies Act 1948 to 1981 with the name of Bechtold Limited. The name of the Company was changed to Comcap Limited on 2 December 1983. On 28 March 1984 the Company was re-registered as a public limited company with its present name.

(ii) The Company was incorporated with an authorised share capital of £100 divided into 100 Ordinary shares of £1 each of which two such shares were subscribed for cash at par. On 30 November 1983 98 Ordinary shares of £1 each were issued for cash at par.

(iii) By or pursuant to a Special Resolution passed on 21 March 1984—

(a) each existing Ordinary share of £1 was sub-divided into 10 Ordinary shares of 10p each;

(b) the authorised share capital of the Company was increased from £100 to £2,500,000 by the creation of 24,999,000 Ordinary shares of 10p each;

(c) the Directors were generally and unconditionally authorised, pursuant to section 14 of the Companies Act 1980, as altered relevant securities (as defined in that section) up to an aggregate nominal amount of £2,499,000, such authority to expire on 20 March 1989;

(d) the Directors were empowered until the conclusion of the Annual General Meeting in 1985 to allot equity securities (as defined in section 17 of the Companies Act 1980) pursuant to the authority referred to in (c) above as if section 17(1) of the Companies Act 1980 did not apply to the allotment, provided that such power is limited to—

(1) the allotment of equity securities in connection with a rights issue in favour of the holders of Ordinary shares (excluding shares held by or on behalf of the Company or any of its subsidiaries) or in connection with the exercise of any preemptive rights or other rights attaching to or exercisable in respect of any securities of the Company; and

(2) the allotment (otherwise than pursuant to (1) above) of equity securities up to an aggregate nominal amount of £249,000;

(iv) the Company was converted into a public company, changed its name to its present name and made consequential alterations to its Memorandum of Association; and

(v) new Articles of Association of the Company were adopted.

(vi) On 21 March 1984 499,000 Ordinary shares of 10p each were allotted for cash at par.

(vii) By or pursuant to a Special Resolution passed on 3 May 1984—

(a) 14,000,000 of the unissued Ordinary shares of 10p each were cancelled with the result that the authorised share capital of the Company was reduced to £1,100,000;

(b) each of the issued and remaining unissued Ordinary shares of 10p was sub-divided into two Ordinary shares of 5p each;

(c) the Company adopted the Comcap Share Option Scheme 1984 (details of which are set out in paragraph 8 below);

(d) the authority given pursuant to section 14 of the Companies Act 1980 referred to in (iii) (c) above was varied so as to reduce the aggregate nominal amount of relevant securities which the Directors were authorised to allot to £1,050,000; and

(e) the power granted to the Directors referred to in paragraph (iii) (d) (2) above was limited to an aggregate nominal amount of £348,456 of which £35,000 will remain unutilised immediately following the Offer for Sale.

(viii) On 3 May 1984—

(a) 9,480,000 Ordinary shares of 5p each were issued by way of consideration for the acquisition by the Company of the issued share capital of Comcap Holding AG pursuant to the agreement referred to in paragraph 11 (vii) below; and

(b) 1,657,010 Ordinary shares of 5p each were issued by way of consideration for the acquisition of 30 per cent of the issued share capital of C.C. Computer Capital Limited pursuant to the agreement referred to in paragraph 11 (vii) below.

(c) conditionally on the Ordinary shares of the Company, issued and to be issued, being admitted to the Official List by the Council of The Stock Exchange not later than 16 May 1984, the Directors allotted 2,978,280 new Ordinary shares of 5p each to Winstley London Limited ("Winstley") pursuant to the Offer for Sale Agreement referred to in paragraph 6 below and granted to employees of the Group options to subscribe for a total of 375,000 Ordinary shares of 5p each of the Company exercisable at the Offer for Sale price of 120p per share under the Comcap Share Option Scheme 1984;

(d) 1,657,010 Ordinary shares of 5p each of the Company were issued by way of consideration for the acquisition of 25 per cent of the issued share capital of CC Computer Capital GmbH pursuant to the agreement referred to in paragraph

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of American stock exchange closing prices, listing various stocks with columns for 12-month high/low, current price, and change.

Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York stock exchange closing prices, listing various stocks with columns for 12-month high/low, current price, and change.

Notes: Figures are unofficial. Yearly high and low reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.

WORLD ECONOMIC INDICATORS every Monday in the Financial Times

WORLD STOCK MARKETS

OVER-THE-COUNTER

Nasdaq national market, 3pm prices

Table of over-the-counter stock prices with columns for Stock, Sales, High, Low, Last, and Change. Includes various stock symbols and their corresponding market data.

Table of international stock markets including Austria, Germany, Norway, Australia, and Japan. Columns include Stock, Price, and Change. Includes sub-sections for Belgium/Luxembourg, Denmark, France, Italy, Netherlands, and Switzerland.

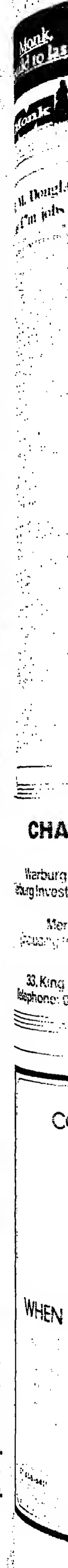
Table of Toronto stock prices at 2:30 pm on May 7. Columns include Stock, Price, and Change. Includes various Canadian stock symbols.

AMERICAN STOCK

Table of American stock prices with columns for 12 Month High/Low, Stock, Div. Yld., P/E, and Change. Includes various US stock symbols.

NEW YORK-DOW JONES

Table of New York-Dow Jones indices with columns for Date, High, Low, and Change. Includes various index symbols and their values.



AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Abbey Unit Tr. Mgrs. (a), Abbey Unit Tr. Mgrs. (b), etc., with columns for name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including Crown Unit Trust Services Ltd., Covent Union Unit Mngt. Ltd., Legal & General Unit Tr. Mngs. Ltd., etc., with columns for name, manager, and other details.

Table listing insurance companies and their products, including Aviva, British Insurance, etc., with columns for name and details.

INSURANCES - continued

Table listing insurance companies like Albany Life Assurances Co Ltd, 3 Darke Lane, Potters Bar, etc., with columns for name and details.

INSURANCES - continued

Table listing insurance companies like Friends' Provident Life Office, 100, 101, 102, etc., with columns for name and details.

INSURANCES - continued

Table listing insurance companies like St George Assurance Co Ltd, 100, 101, 102, etc., with columns for name and details.

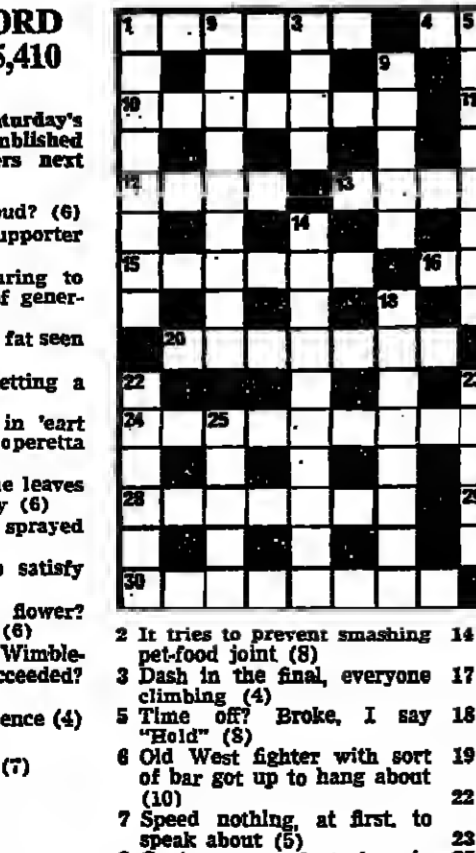
INSURANCES

Table listing insurance companies like AA Friendly Society, 100, 101, 102, etc., with columns for name and details.

F.T. CROSSWORD PUZZLE No. 5410

ACROSS

- 1 One counting out loud? (6)
2 Stable worker—a supporter of 80 (8, 5)
3 Miser, confused, daring to embrace first sign of generosity? (7)
4 Some surrounded by fat seen about the neck? (7)
5 It's a turnabout, getting a drink (4)
6 Old Paddy's purer in heart in song rendered for operetta (9)
7 Thin ice cracked one leaves for kind of minority (6)
8 Foolish—dicey when sprayed round one (7)
9 Col Mest Life Insurance (Anonimous)
10 Man who is 100 (10)
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98 Foolish—dicey when sprayed round one (7)
99 Col Mest Life Insurance (Anonimous)
100 Man who is 100 (10)



DOWN

- 1 Cornish place to give colour to an upper-class girl (8)
2 It tries to prevent smashing a pet-foot joint (8)
3 Dash in the final, everyone climbing (4)
4 Time off. Broke, I say "Hold" (8)
5 Old West fighter with sort of bar got up to hang about (10)
6 Speed nothing at first to speak about (5)
7 Contemporary doctor's ruin (8)
8 Spanish farewell, said perhaps about ring (8)
9 Heaped-up waterway's a forceful punch (4-6)
10 Animal giving one mouth on back? (6)
11 Ripe with almost added scent endlessly diffused (8)
12 One who discloses drink in clergyman—no end (8)
13 Obliquely enquire of worker (6)
14 Small beheaded fish (5)
15 In which ruyepes (not English) could be? (5)
16 Tutor always includes kind of exam (4)

INSURANCES - continued

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INSURANCE & OVERSEAS MANAGED FUNDS

Main table containing financial data for various insurance and overseas managed funds, including company names, fund names, and numerical values.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including fund names, managers, and performance metrics.

NOTES

Notes section providing additional information and disclaimers regarding the fund data and market conditions.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar threatens to disappoint

BY COLIN MILLHAM

The dollar appeared to have disappointed its supporters as last week drew to a close, but Dr Henry Kaufman of Salomon Brothers came to its rescue and proved to be still as considerable influence on the markets. His comments that although a sharp rise in U.S. interest rates is not imminent, next year could see a spectacular increase to record levels reversed the dollar's downward drift on Friday, and left it slightly firmer on the week. It rose to DM 2.7205 from DM 2.7060 on the week, but there are several chart resistance points around this level, and it is by no means clear the dollar is capable of maintaining this sort of value after conspicuously

falling to advance to the DM 2.75 level. It fell to a low of DM 2.6550 on Friday, before Dr Kaufman's predictions, and at that time the market was only prepared to suggest that the dollar could be trading at anywhere between DM 2.65 and DM 2.75 this week. It began last week quite well, ignoring economic figures such as the first fall in U.S. leading economic indicators since March 1982. This led to a general belief that the market was once again only concerned with interest rates, since the dollar had already shrugged off the record March trade deficit of \$10.29bn, and appeared to be surging ahead.

May Day holidays in Europe kept trading quiet on Tuesday, but with the D-mark out of favour because of the strike threat by German engineering workers, there seemed little to stand in the dollar's way until the chart watchers became disillusioned on Thursday. The latest money supply figures, showing a greater than expected fall in weekly M1, were also a depressing factor, but it will be interesting to see how the market regards today's monthly UK money supply, and

the likely influence on sterling. The pound ended the week on a firm note, and there were suggestions the Bank of England may have intervened from time to time to prevent too sharp a rise against Continental currencies. A volatile dollar and nervousness about the D-mark tended to make a strong possibility of a range currency.

£ in New York

Spot	May 4	Prev. close
1 month	81.4018-4025	81.4164-4105
3 months	82.2-2.5	81.0-1.0
6 months	83.0-3.0	81.5-1.5
12 months	84.0-4.0	82.5-2.5

2 forward rates are quoted in U.S. cents discount.

FORWARD RATES AGAINST STERLING

Spot	1 month	3 months	6 months	12 months
Dollar	1.4025	1.4110	1.4184	1.4277
0-Mark	3.573	3.6271	3.6948	3.7717
French Franc	11.72	11.8200	11.8750	11.9300
Swiss Franc	5.1725	5.1759	5.1794	5.1828
Japanese Yen	350.0	315.1	317.8	315.3

BANK OF ENGLAND TREASURY BILL TENDER

May 4	April 27	May 4	April 27		
Bills on offer	£100m	£100m	Top Accepted	5,5454g	5,5699g
Total of applications	£280m	£100m	rate of discount	5.5454g	5,5699g
Total allocated	£100m	£100m	rate of discount	5,5454g	5,5699g
Minimum accepted bid	£97.81g	£97.81g	at exact tender	£100m	£100m
Allocation level	78%	82%			

EMS EUROPEAN CURRENCY UNIT RATES

Currency	% change from central	% change from DM	Divergence
Belgian Franc	44.5008	4.6088	+1.88
Dutch Guilder	3.14104	3.20472	+0.78
German 0-Mark	2.26184	2.23784	-0.09
French Franc	77.80-73.30	73.15-73.25	-0.15
Irish Punt	2.82585	2.82201	-0.10
Italian Lira	0.72289	0.720182	-0.37
Spanish Peseta	169.4	169.5	+0.1

THE POUND SPOT AND FORWARD

May 4	Spot	Close	One month	% Three months	% Six months
U.S.	1.4070-1.4170	1.4080-1.4100	0.25-0.27c	-0.08	-0.07
Canada	1.8160-1.8240	1.8200-1.8210	0.26-0.26c	-2.01	-0.80
Netherlands	4.2590-4.2550	4.21-4.32	1-1c	3.13	3-3c
Belgium	77.80-73.30	73.15-73.25	0-2c	-2.82	-4.43
Denmark	13.58-14.04	14.0250-14.0800	2-3c	5-5c	5-5c
France	11.72-11.78	11.72-11.78	0-4c	-3.70	-1.11c
Italy	162.3-165.0	162.3-165.0	0-2c	-0.12	-0.12
Portugal	192.75-195.00	192.75-195.00	1-1c	-13.02	-4.45c
Spain	166.2-171.0	166.2-171.0	0-2c	-8.12	-4.45c
Switzerland	2.00-2.00	2.00-2.00	0-2c	-0.12	-0.12
Yen	350.0-350.0	350.0-350.0	0-2c	-0.12	-0.12

THE DOLLAR SPOT AND FORWARD

May 4	Spot	Close	One month	% Three months	% Six months
U.S.	1.4070-1.4170	1.4080-1.4100	0.25-0.27c	-0.08	-0.07
Canada	1.8160-1.8240	1.8200-1.8210	0.26-0.26c	-2.01	-0.80
Netherlands	4.2590-4.2550	4.21-4.32	1-1c	3.13	3-3c
Belgium	77.80-73.30	73.15-73.25	0-2c	-2.82	-4.43
Denmark	13.58-14.04	14.0250-14.0800	2-3c	5-5c	5-5c
France	11.72-11.78	11.72-11.78	0-4c	-3.70	-1.11c
Italy	162.3-165.0	162.3-165.0	0-2c	-0.12	-0.12
Portugal	192.75-195.00	192.75-195.00	1-1c	-13.02	-4.45c
Spain	166.2-171.0	166.2-171.0	0-2c	-8.12	-4.45c
Switzerland	2.00-2.00	2.00-2.00	0-2c	-0.12	-0.12
Yen	350.0-350.0	350.0-350.0	0-2c	-0.12	-0.12

OTHER CURRENCIES

May 4	£	DM	DM	DM
Argentina Peso	54.10-54.18	89.28-38.31	Austria	56.80-57.10
Australia Dollar	1.5410-1.5320	1.0795-1.0800	Belgium	72.80-80.00
Brazil Cruzeiro	1.0410-1.0400	1.0410-1.0400	Canada	100.00
Finland Markka	0.0020-0.0005	5.7075-5.7425	France	11.70-11.82
Greek Drachma	151.25-151.85	106.90-107.20	Germany	3.51-3.56
Hong Kong Dollar	0.8180-0.8160	0.8180-0.8160	Italy	162.3-165.0
Indian Rupee	122.50	87.00	Japan	315.0-315.0
Israeli Sheqel	0.4180-0.4160	0.4180-0.4160	Netherlands	4.20-4.25
Kuwait Dinar	0.4180-0.4160	0.4180-0.4160	Norway	10.80-10.85
Lebanese Lira	1.5000-1.5000	1.5000-1.5000	Portugal	192.75-195.00
Malaysian Ringgit	0.3400-0.3400	0.3400-0.3400	Spain	166.2-171.0
New Zealand Dollar	0.6500-0.6500	0.6500-0.6500	Sweden	11.72-11.78
Saudi Arab. Riyal	0.2500-0.2500	0.2500-0.2500	Switzerland	2.00-2.00
Singapore Dollar	0.6500-0.6500	0.6500-0.6500	Yugoslavia	195.2-195.2
South African Rand	1.5000-1.5000	1.5000-1.5000		
U.A.E. Dirham	0.1800-0.1800	0.1800-0.1800		

CURRENCY MOVEMENTS

May 4	Bank of England	Morgan Guaranty	Index	Change
Sterling	90.5	-10.5	90.5	-10.5
U.S. Dollar	129.6	+18.0	129.6	+18.0
Canadian Dollar	119.5	-8.5	119.5	-8.5
Australian Dollar	119.5	+8.5	119.5	+8.5
Japanese Yen	129.6	-10.5	129.6	-10.5
French Franc	129.6	-10.5	129.6	-10.5
German 0-Mark	129.6	-10.5	129.6	-10.5
Italian Lira	129.6	-10.5	129.6	-10.5
Spanish Peseta	129.6	-10.5	129.6	-10.5
Portuguese Escudo	129.6	-10.5	129.6	-10.5
Swiss Franc	129.6	-10.5	129.6	-10.5
Dutch Guilder	129.6	-10.5	129.6	-10.5
Belgian Franc	129.6	-10.5	129.6	-10.5
Irish Punt	129.6	-10.5	129.6	-10.5
Yen	129.6	-10.5	129.6	-10.5

FINANCIAL FUTURES

LONDON

Three-month Eurodollar	Close	High	Low	Prev
June	82.74	82.80	82.73	82.81
Sept	82.18	82.27	82.17	82.26
Dec	81.77	81.85	81.77	81.86
March	81.43	81.57	81.43	81.51
June	81.11	81.17	81.11	81.21
Volume	6,258	(2,514)		
Previous day's open	15.521	(15.521)		

CHICAGO

U.S. Treasury Bonds (CBT) 8% \$100,000 32nds of 100%	Close	High	Low	Prev
June	82.16	82.19	82.07	82.18
Sept	82.00	82.07	81.90	82.01
Dec	81.76	81.82	81.60	81.77
March	81.43	81.57	81.43	81.51
June	81.11	81.17	81.11	81.21
Volume	6,258	(2,514)		

U.S. TREASURY BILLS (MM) \$1m points of 100%

Close	High	Low	Prev	
June	82.16	82.19	82.07	82.18
Sept	82.00	82.07	81.90	82.01
Dec	81.76	81.82	81.60	81.77
March	81.43	81.57	81.43	81.51
June	81.11	81.17	81.11	81.21

U.S. TREASURY BILLS (MM) \$1m points of 100%

Close	High	Low	Prev	
June	82.16	82.19	82.07	82.18
Sept	82.00	82.07	81.90	82.01
Dec	81.76	81.82	81.60	81.77
March	81.43	81.57	81.43	81.51
June	81.11	81.17	81.11	81.21

STERLING (LHM) \$m per £

Close	High	Low	Prev	
June	1.4070	1.4170	1.4080	1.4100
Sept	1.3990	1.4090	1.3980	1.4000
Dec	1.3910	1.4010	1.3900	1.4000
March	1.3830	1.3930	1.3820	1.3900

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WEEKLY CHANGE IN WORLD INTEREST RATES

Country	Rate	Change
U.S.	11.75%	+0.05%
U.K.	11.75%	+0.05%
Germany	11.75%	+0.05%
France	11.75%	+0.05%
Italy	11.75%	+0.05%
Japan	11.75%	+0.05%
Canada	11.75%	+0.05%
Australia	11.75%	+0.05%
South Africa	11.75%	+0.05%
India	11.75%	+0.05%
China	11.75%	+0.05%
USSR	11.75%	+0.05%
Other	11.75%	+0.05%



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Floating Rate Notes Due May 1985/86

Holders of Floating Rate Notes of the above issue are hereby notified that for the first interest period from May 9, 1984 to November 9, 1984 the following information is relevant:

1. First applicable interest rate: 11 1/4% per annum
2. Interest payable on first interest payment date: US\$ 590.97 per US\$ 10,000.00 nominal
3. First interest payment date: November 9, 1984

May 4, 1984 BA Asia Limited Reference Agent

EXCHANGE CROSS RATES

May 4	£	DM	DM	DM
U.S. Dollar	1.4070	1.4100	1.4080	1.4100
Canadian Dollar	0.7000	1.0795	1.0800	1.0800
Australian Dollar	0.6500	1.0795	1.0800	1.0800
Japanese Yen	350.00	315.00	315.00	315.00
French Franc	11.72	11.72	11.72	11.72
German 0-Mark	3.57	3.57	3.57	3.57
Italian Lira	162.3	162.3	162.3	162.3
Spanish Peseta	166.2	166.2	166.2	166.2
Portuguese Escudo	192.75	192.75	192.75	192.75
Swiss Franc	2.00	2.00	2.00	2.00
Dutch Guilder	3.60	3.60	3.60	3.60
Belgian Franc	40.33	40.33	40.33	40.33
Irish Punt	0.78	0.78	0.78	0.78
Yen	350.00	350.00	350.00	350.00

CURRENCY RATES

May 4	Bank of England	Morgan Guaranty	Index	Change
U.S. Dollar	129.6	+18.0	129.6	+18.0
Canadian Dollar	119.5	-8.5	119.5	-8.5
Australian Dollar	119.5	+8.5	119.5	+8.5
Japanese Yen	129.6	-10.5	129.6	-10.5
French Franc	129.6	-10.5	129.6	-10.5
German 0-Mark	129.6	-10.5	129.6	-10.5
Italian Lira	129.6	-10.5	129.6	-10.5
Spanish Peseta	129.6	-10.5	129.6	-10.5
Portuguese Escudo	129.6	-10.5	129.6	-10.5
Swiss Franc	129.6	-10.5	129.6	-10.5
Dutch Guilder	129.6	-10.5	129.6	-10.5
Belgian Franc	129.6	-10.5	129.6	-10.5
Irish Punt	129.6	-10.5	129.6	-10.5
Yen	129.6	-10.5	129.6	-10.5

EURO-CURRENCY INTEREST RATES (Market closing rates)

May 4	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Kroner
Short term	8 1/4	8 1/4	10 1/4	6 1/2	2 1/4	5 1/2	12 1/2	11 1/4	11 1/4	6 1/2	12 1/4
Three months	8 1/4	8 1/4	10 1/4	6 1/2	2 1/4	5 1/2	12 1/2	11 1/4	11 1/4	6 1/2	12 1/4
Six months	8 1/4	8 1/4	10 1/4	6 1/2	2 1/4	5 1/2	12 1/2	11 1/4	11 1/4	6 1/2	12 1/4
One year	8 1/4	8 1/4	10 1/4	6 1/2	2 1/4	5 1/2	12 1/2	11 1/4	11 1/4		

FINANCIAL TIMES SURVEY



LEFT: HAMAD NEW TOWER, NEAR MANAMA (SEE PROFILE ON NEXT PAGE). CENTRE: THE AMIR, SHEIKH ISA BIN SULMAN AL-KHALIFA. RIGHT: THE CAUSEWAY TO SAUDI ARABIA (SEE PAGE ELEVEN). Photographs for this Survey by Terry Kirk

Bahrain

Bahrain's prosperity is being maintained by Gulf neighbours anxious to minimise the effects of the Iran-Iraq war and of falling oil prices. The island's position as a service centre for the region is under challenge, however, as other states develop their own facilities.

By Patrick Cockburn

IN THE FIVE years since Ayatollah Khomeini came to power Bahrain has lived under the shadow of the Iranian revolution. The extent to which the island's rulers take the threat seriously varies, but the Iran-Iraq war provides an ominous background to all political and economic developments.

The impact of the revolution and the war is often underestimated by visitors to Bahrain or by Bahrainis themselves. It has not disrupted commercial life or punctured confidence in the prosperity of the island, and there is little enough that Bahrain can do to determine the outcome of the conflict to the north.

The battles now being fought around Basra and further north will, nevertheless, determine the shape of the world in which Bahrain lives. Moreover, the Iran-Iraq war has already had a greater effect on the island than on neighbouring states.

With limited oil exports Bahrain is very dependent on its position as a regional centre. Pan-Arab institutions have been attracted by its central location and the availability of skilled local labour.

The outbreak of the Iran-Iraq war in 1980 has forced the smaller Gulf oil states, led by Saudi Arabia, to have closer political and economic links. This tendency was institutionalised in 1981 by the formation of the six member Gulf Co-operation Council and Bahrain has been the greatest benef-

iciary of the new alliance. Saudi Arabia has a stake in ensuring that Bahrain's prosperity is sustained. It is paying for the causeway which will link the island to the Kingdom's eastern province by the end of next year. It has also ensured that the production level of the vital Abu Safa oil field which is shared by Bahrain and Saudi Arabia but operated by Aramco will sustain its output at a high level—a vital consideration for the Bahraini Government which is dependent for 40 per cent of its revenues on this offshore field.

Other members of the GCC have also proved generous. Bahrain is to benefit from the establishment of a \$1bn GCC defence fund to pay for arms and equipment for the 2,700-strong Bahrain Defence Force. At the same time three major pan-Arab projects—petrochemicals, iron and steel, and aluminium rolling mill plants—will be completed on the island over the next or three years.

Given that the island only has a population of 350,000, of whom 240,000 are Bahraini citizens, these injections of money and investment ensure that the economy is booming.

Overall Government outlays in consequence have been kept very small. The 1982-85 development plan has been stretched by an extra two years, but none of the projects contained in it have been cancelled. Power, water and housing get priority.

The political priority which Saudi Arabia, Qatar and Abu Dhabi give to funding projects on the island is all the more im-

portant because as a commercial entrepot Bahrain is facing another set of difficulties. Much of its original success as a regional centre in the past was based on the fact that it started earlier—all was discovered in 1931—and its schools were producing educated Bahrainis before education had made much headway in neighbouring states.

Today all the other members of the GCC have built their own airports and docks, and can largely cater for their own markets. Bahrain is no longer necessary as a way to circum-

vent a range of supply bottle-

necks in commerce and banking. As a service centre Bahrain's position is static or declining.

Yet even when the causeway is open it is doubtful if Bahraini merchants will find new markets. Prices on the mainland are considerably lower than in Bahrain and the flow of goods may well be the other way. Bankers are also feeling the pinch. The economy of Bahrain itself is booming but their wider ambitions in the region have been hit by a series of problems, mostly stemming from the fall in oil revenues. There is a slump in business in Saudi Arabia's eastern pro-

vince and in the financing needs of the Saudi private sector. The war has forced austerity on Iraq and in the United Arab Emirates contractors are waiting a long time to get paid. Kuwait is still feeling the results of the Souq al-Manakh stock market crash.

Inevitably, the wider growth aspirations of banks are being curtailed in this colder business climate. "I shall certainly read what you write," a banker told this correspondent, courteously. "It is not as if I had much else to do."

Such gloom among some bankers is a measure of pre-

viously exaggerated expectations. The local market is extremely buoyant, though there is continual debate about the manner in which the opening of the causeway will change the economic and social face of Bahrain when completed at the end of next year.

"Anybody who knows what the impact of the causeway will be could make a lot of money, or at least not lose a lot," said one banker. Saudi influence and presence will clearly increase as they take advantage of the somewhat more liberal atmosphere of the island, but the most important change will be through the movement of people, not goods. Mr Yusuf Shirawi, the Development and Industry Minister, says he expects Bahrainis will go to work in Saudi Arabia, and Bahraini developers are optimistic that Saudis will buy villas on the island.

The changes brought about by the causeway may not prove as dramatic as some imagine, however, and they are, in any case, a reinforcement of the existing trend for Saudi influence to increase on GCC members.

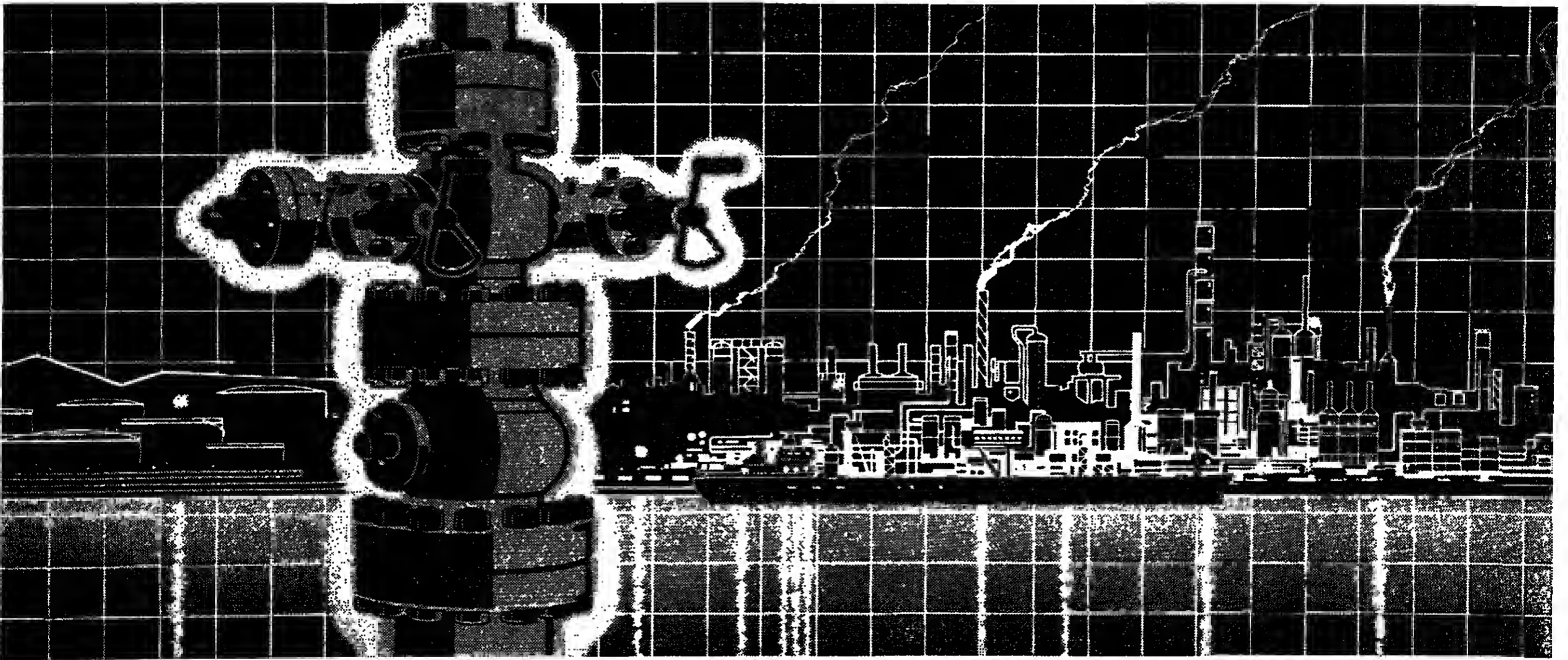
The desire for powerful allies is also strong in the case of Bahrain's rulers because of the sectarian division on the island. The majority of the population are Shia Muslims while the Khalifah ruling family is Sunni. In December 1981 an armed

conspiracy against the Government was broken up, and internal security has been tightened in the years since. There were some further arrests this year.

Too much can be made of these events. Bahrain, like most of the oil states, is largely a caste society with the majority of the labour force drawn from the expatriate communities. These are not of the same size as in Abu Dhabi or Dubai, but their presence ensures that the real social and political dichotomy on the island is between Bahrainis and non-Bahrainis and is not along sectarian lines.

Much of the discussion of the chances of the Iranian revolution spreading to the smaller oil states ignores the way in which these societies on the western side of the Gulf wholly differ from Iran, and these differences are increasing. There is a vast economic and social gulf between the condition of a Shia Muslim in the slums of south Tehran and the Shia in the villages around Manama.

Nevertheless, Bahrain, along with the rest of the GCC has an acute sense of its own vulnerability as Iran secures itself as the great power of the Gulf. It recognises that there is no way that this tide can be reversed, and it lives in Tehran's shadow, but so far its worst fears have not been realised.



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BAHRAIN 2

Generous friends keep growth high...

Economy
KATHY EVANS

BAHRAIN'S ECONOMY has come through the challenge presented by the decline in oil prices, if not entirely unscathed, then at least with its basic stability maintained. The generally good performance of the economy has been due to a number of factors. The oil sector, though responsible for 75 per cent of Government revenue, accounts for only 28 per cent of GDP. Aid, mainly from Saudi Arabia, has been maintained at high levels, and the authorities, too, have been quick to replace major projects. Growth has in consequence been maintained over the last two years at a steady rate of around 6 per cent a year, despite a loss of some \$2m to \$10m a month in revenues following the Opec realignment of prices last year. Total government revenue, helped largely by the contributions of aid and non-oil income, fell from an estimated BD 642m to 607m a comparatively modest 6 per cent fall.

The approach of the authorities—which has generally favoured Bahrain's merchant community—has been to stretch out major projects over longer periods rather than to cancel. The 1982-85 development plan, for instance, has been extended to 1987. Capital expenditure envisaged during the year was cut from BD 325m to BD 274m as projects were postponed, and the social services ministries have suffered a slight trimming in budgets.

The budget included, however, items such as a heavy oil plant which is now being given relatively low priority. Petrol prices were also doubled during the year, easing the BD 17m bill in subsidies previously being paid, and consumers have also had to pay more for their water. Each ministry had, in fact, only been able to spend about 65 per cent of their allocations each year anyway. The cutbacks did not therefore have as

marked an effect on business activity generated by the government as might have been expected. (By the end of the plan, the government hopes to be able to improve this ratio to 80 per cent).

This underspending by the government enabled Bahrain to emerge out of 1983 with a small surplus. Budget surpluses had been dwindling for the previous two years. In 1981 it stood at BD 160m and a year later it was half that.

The Bahrain economy is, nevertheless, very much dependent on the rest of the G.C.C. The island receives substantial amounts of aid from Saudi Arabia, Kuwait and Abu Dhabi, directly into the budget through grants and loans, or to particular projects.

Ambitions

Direct aid is expected to run to BD 55m this year and next. On top of this, substantial assistance was voted at the last beads of state meeting in Doha towards improving Bahrain's defence facilities. Bahrain is sharing a U.S. Fifth defence plant set up by the council with Oman, though its own share has not been revealed.

In addition to this help Saudi Arabia is also footing the bill for the massive desalination plant at Al Durr and Abu Dhabi is paying for the water plant nearing completion in Sitra. The Bahrain-Saudi causeway is also being entirely paid for by the ministry of finance in Riyadh. Kuwait, for its part, is financing an ambitious school building programme on the island. Government revenues in 1984 are projected to total BD 545m of which oil revenues will account for BD 370m. Of

PUBLIC EXPENDITURE ESTIMATES
(in BDM)

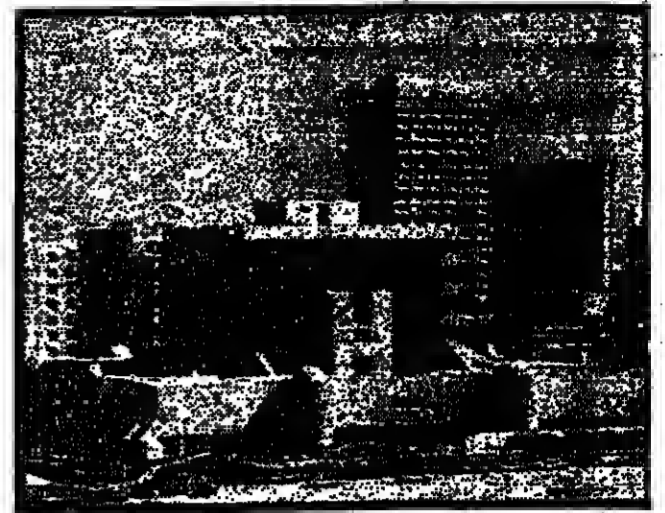
	1984	1985
Manpower costs	201	21
Services costs	34	38
Consumer goods costs	33	35
Capital goods costs	12	12
Maintenance costs	15	16
Transferred	28	41
Accrued interest and loan repayment	10	10
Total of recurrent expenditure	243	264
Construction expenditure (development programme)	202	211
Total of state budget expenditure	545	575

this, only BD 127m will be coming from revenues from Bahrain's own oil fields. With the field facing exhaustion in 20 years' time, this level will dwindle gradually. (The 1985 figures show a drop to BD 118m.)

The island's refinery suffered losses at the end of last year, but government economists say it is picking up slightly this year. Despite a depressing world products market, Bahrain opted for higher production throughout in order to lower the fixed costs on each barrel produced. With some processing contracts, the refinery was able to run at full capacity of 250,000 b/d.

The aluminium plant, Alba, had slightly better year, ending up with a \$30m profit at the end of 1983, and a 30 per cent increase in sales.

Government officials are reluctant to discuss the returns they have been getting on the massive investments made in industry. They do stress industry's importance in providing employment and upgrading local skills. Industry is, however, going to have to play a greater role in providing revenues in future, if Bahrain is to avoid the necessity of adjusting its expectations in the light of declining output from its own field.



Rather than cancel projects, the authorities are stretching them out over longer periods. Above: the Diplomatic City in Manama, large sections of which are still under construction.

GROSS DOMESTIC PRODUCT
(in BDM)

Sectors	1980	1981	1982
Agriculture and Fishing	14.9	16.2	18.9
Mining and Quarrying	484.4	433.5	496.7
Manufacturing	298.5	237.7	297.8
Electricity and Water	12.1	12.5	12.9
Construction	97.9	113.6	126.7
Transport	112.4	137.4	164.6
Trade, Hotels and Restaurant	163.1	166.7	194.7
Services	74.2	90.4	104.3
Banks and Insurance	67.2	82.3	103.3
Government	94.6	98.0	117.8
Gross Domestic Products ...	1,422.5	1,497.5	1,740.1
Annual Growth Rates % ...	39.7	13.0	8.2

The industrial sector as a percentage of the GDP actually dropped from 13.7 per cent in 1981 to 12.3 per cent in 1982, but will increase again as the Gulf aluminium rolling mill and petrochemical and steel plants come into operation. All these projects have been financed with participations from Bahrain's GCC partners.

The next two years will see steady increases in both capital and current expenditures. The cost of the development programme will rise from BD 201m to BD 210m, while recurrent ex-

penditure will go up from BD 345m to BD 363m.

The overall increase in the budget from BD 545m to BD 575m will on current plans be largely funded through development bonds and Bahrain officials say they have no intention of increasing medical or electricity costs unlike other Gulf states. Water costs have already edged up slightly, and foodstuffs subsidies will remain intact, officials say. They warn, however, that apart from food subsidies, this policy is subject to regular review.

... but testing time ahead for business

The next 18 months in Bahrain will see frenzied preparations for the next major development to affect the economy—the opening of the Bahrain-Saudi causeway.

Already, local merchants have embarked on a building spree, and apartment/office blocks and residential compounds are springing up all over the island. Land prices near to the proposed motorway which will link with the causeway have tripled in the last three years, and local land brokers are predicting that there will be no let up in the increases in land values.

Surprisingly, it has been the Kuwaitis, rather than the Saudis, who have dominated land sales, but local brokers say it is just a matter of time before their immediate neighbours begin showing an interest in buying weekend homes on the island.

Most of these developments have been financed out of cash, although bank credit for construction is already accounting for some 39 per cent of the total. This reliance on land developments is taking place against a backdrop generally of falling rents, but most merchants are optimistic that the causeway, when opened, will take up the slack.

The slack is, in fact, considerable. Local estate agents estimate that in the next three years some 150,000 sq metres of office space will be on the market, almost doubling the current supply. Even if the annual take-up of 20,000

sq metres is maintained, this will leave enough residual supply for four to five years. In other words, Bahrain property developers are counting on a boom to be generated by the causeway.

Some agents suggest that a decline in rents has its brighter side, for lower rents had reached the levels of Mayfair in London. Bahrain rents are still well above Saudi prices—in the case of an office, it costs 100 per cent more to rent a square metre in Bahrain than in Dammam.

The Bahraini business community is hoping for further benefits from the causeway other than to local hoteliers and landlords. The causeway will in many ways merge the two markets into one, though there is no clear-cut view about which community is going to benefit the most. Much will depend on GCC policy on customs barriers between member states, which according to council resolu-

tions should be removed swiftly. Yet Bahraini merchants fear that lower capital costs, volume discounts and larger government subsidies will mean that Saudi consumer goods will continue to be cheaper, and therefore many Bahrainis will be tempted to drive over to the mainland to buy expensive consumer items.

Profit margins will, therefore, have to be trimmed in Bahrain, and business will have to adapt to a more competitive climate. Some observers are already suggesting that the small fry in the merchant community will continue to get smaller, while those large Bahraini companies with Saudi connections, will continue to expand even more quickly. Already, some of the major trading families in Bahrain say that 85 per cent of their business is coming from the mainland. This optimistic view of commercial activity in the

period running up to the opening of the causeway contrasts with a waning in enthusiasm about Bahrain among the banking community. Many of the offshore banks in Bahrain were set up with an operational eye suited to boom conditions, and now, with the restrictions in lending introduced by the Saudi authorities, staffing levels look swollen.

Adjustment

There have not been any wholesale departures from Bahrain by the banks, but all will have to adjust. Local financiers believe that some of the latecomers and the smaller private sector banks may find the going tough, particularly if their management is not up to the challenge of adjustment and of creating new areas of activity. Nevertheless, to many banks, Bahrain functions as a tax haven for looking loans.

Bahraini officials say they do not expect any further restrictions in OBU activity from the Saudis in future. However, each banking community in the Gulf is upgrading its services to customers and becoming more sophisticated.

As the economies in the region begin to stabilize rather than boom, each community is likely to try to

protect its own market from outsiders. Bahraini officials are hoping that the specialist-commissioned IMF report on the subject will demonstrate the complementary, rather than competitive, role that the island's offshore banking community plays in the region.

Like other Gulf states, Bahrain is also taking the first careful steps towards the establishment of its own stock exchange. With the benefit of hindsight gained from Kuwait's own stock market disaster on the Manama exchange, tighter rules are now being drawn up. At present, stock prices are at rock bottom levels, and if the Gulf war continues, confidence is likely to return only very gradually. Others believe that the current low prices will enable the small investors to enter the market, for until the present downturn, the stock market was strictly "a rich man's game."

Stock prices have remained untouched by the downturn of 10 to 40 per cent declared for last year by Bahraini local companies. The exempt companies, which would form the nucleus of a Gulf exchange, continue to struggle out of the maelstrom of the Manama disaster. Many are still hampered by post-war dated cheques, the value of which is still largely unknown.

Patrick Cockburn profiles Hamad new town

Spreading the population burden

DRIVING south west from Manama, the low white houses of the new town of Hamad, which will ultimately have a population of 60,000, do not stand out from the low hills around it.

Hamad itself looks rather bleak with no grass or trees, not even the leafless and dying palms which are typical of the scenery in the north of Bahrain. Roads are still being built but much of the housing construction is complete and soon the first families will start to move into the town.

Medinat Hamad is being built to alleviate an acute lack of accommodation on the island. At present there is a five year waiting list for Bahrainis looking for a house and all over the north of the island construction work is going on.

Loans

The development of a white new town, begun in 1972, is part of a process by which the centre of gravity of the island's 350,000 population is shifting south of Manama. Five major neighbourhoods have been built or are planned.

None of the new housing is for the expatriate population. It will be entirely given over to the 240,000 Bahrainis, one-third of whom have received houses, flats, loans or land from the Ministry of Housing, says the Ministry's

Under Secretary Dr Abdel Latif Kanoo.

Established in 1975, the Ministry is devoting almost all its funds to construction of Hamad town, the total budget for which is BD 260m. Capital spending this year will be BD 50m.

By 1987 the town should have 12,000 houses, some 8,000 of which will be built by the Ministry and the remainder on land provided to prospective owners. This will do something to relieve the pressure for more houses but the Bahraini population of the island is increasing by about 3 per cent a year. In addition the extended families living together are tending to break down into nuclear family groups. Some of these have been housed in low blocks of flats but these are now full.

All this has provided steady work for 60 local construction and supply companies. The private sector is also expected to ensure that local shops and other facilities are established, without which the area still has the air of a ghost town.

But the island of Bahrain is so small that when people have moved into Hamad they will still be only 15 minutes from Manama. The town will also be close to the new Gulf University and the industries to the east. The desirability of living on the west side of the island may also increase once the causeway to Saudi Arabia is completed in 1986.



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AS AT 31 DECEMBER 1983

Authorised Capital	US\$500,000,000
Paid-up Capital	US\$289,605,512
Total Assets	US\$464,797,123
Shareholders' Equity	US\$304,446,953

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TEL 245123 TELEX 9284 GIC BN

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BAHRAIN 3

'Every day that passes is another day without the war spilling over'

BAHRAIN is more dependent on its neighbours than the other oil states on the western side of the Gulf. It shares their problems stemming from small size and limited population, but without the financial resources of Abu Dhabi or Qatar.

The island therefore has a great need for regional co-operation and this has influenced its foreign policy and defence attitude.

In the respect the outbreak of the Iran-Iraq war in 1980 has been something of a mixed blessing. It has underlined the vulnerability of Bahrain but also strengthened the solidarity of the smaller Arab oil states.

All over the island there are visible signs of neighbours' largesse. The Gulf Co-operation Council and other pan-Arab institutions have all seen Bahrain as the obvious site for the construction of industries and the headquarters for pan-Arab institutions.

Its defence forces are also receiving a massive transfusion of financial assistance to allow them to expand and buy equipment.

The problem is that however much money is spent on strengthening the defences of the GCC states their combined populations remain only a third of Iran's. They will never be able to withstand a full-scale attack unsupported by outside powers.

Bahrain is particularly sensitive to the Iranian threat because some 60 per cent of its population is Shia Moslem and only about 40 per cent Sunni.

But, despite the island's vulnerability, the potential threat is less immediate than might at first appear. The Iranians are concentrating all their efforts on the war with Iraq and while they do so the GCC states have plenty of room to manoeuvre.

The very foundation of the GCC in 1981 came about not only because of the threat from Khomeini but because Iraq was no longer in a position to veto the establishment of the new grouping.

In any event, there is not much Bahrain can do except wait and see what happens on

the battlefield around Basra and to the north. "Every day that passes is another day without the war spilling over," says Mr Tariq al-Moayed, the Bahraini Information Minister. "I don't think there is an overall escalation," he adds when asked about the heavy fighting earlier this year.

With only a total Bahraini population of 240,000 and an army of 2,700 there is clearly a limit to the amount of resistance which Bahrain or its neighbours can put up to any outside attack. The GCC plan is to ensure that a tripwire is established. It will make sure that there is "substantial rather than negligible resistance," says Mr al-Moayed.

Foreign policy

PATRICK COCKBURN

The ultimate sanction for the GCC is U.S. intervention or its threat. On this prospect Bahrain is more sympathetic to the U.S. than any other members of the GCC except Oman. "We will co-operate with those countries that seek help to see that the Strait of Hormuz remains open"—and this includes the U.S., says Sheikh Mohammed bin Mubarrak al-Kalifa, the Bahraini foreign minister.

The U.S. already has docking facilities in Bahrain, where a small flotilla is based. The U.S. Army Corps of Engineers is arranging for the design contract for a major airbase to be built in the south of the island which, it is reported, will have the longest runway in the Gulf. In an emergency this could clearly be used by any U.S. intervention force as well as other Gulf air forces.

At present Bahrain has no fixed-wing aircraft though the well-equipped 2,500-strong paramilitary police have seven helicopters. Bahraini pilots are receiving training in Saudi Arabia.

The establishment of a small interceptor air force ran into trouble when Bahrain became involved in a complicated sales

effort by Northrop to sell the Tigershark or F-20. This was a short range air defence fighter specially designed by Northrop, though based on the F-5, to be sold outside the U.S.

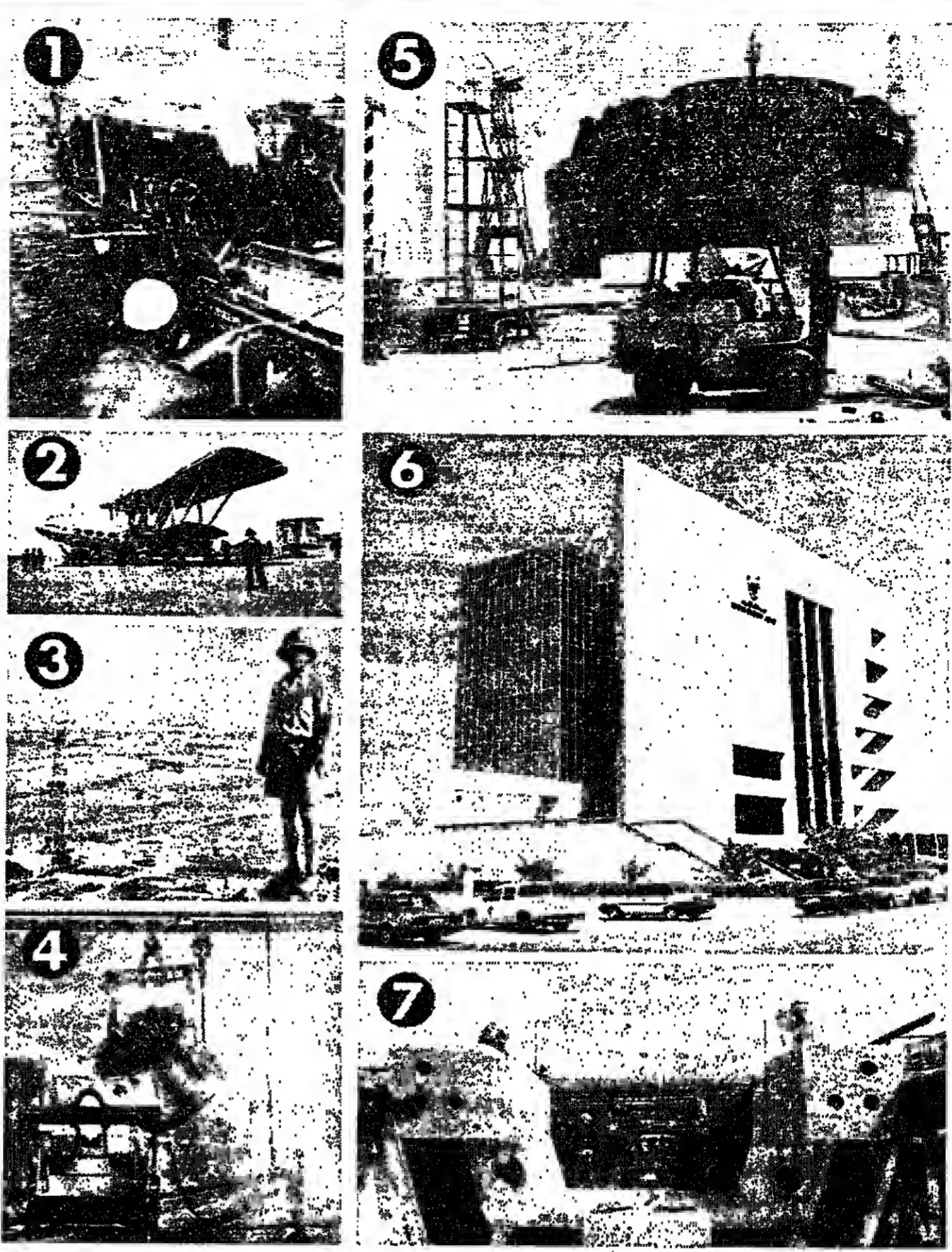
Although air experts say it is a good aircraft Northrop found no buyers apart from Bahrain, making a production run less likely. Lack of orders has also inflated the price of the aircraft. At the end of 1982 Bahrain decided against buying the four aircraft and two trainers they had agreed to buy. Bahrain is said to have asked for the more advanced F-15 made by McDonnell-Douglas.

The cost of these new armaments and military facilities will total \$700m over the next three years, but the budget for defence remains at about \$D 50m this year. Almost all the funding will come from the rest of the GCC or directly from its member states. Kuwait, for instance, has paid for new Furzen patrol craft.

The GCC as a whole established a \$1m fund last year to finance arms purchases by Bahrain and Oman. The Omanis balked at some proposals that would have given the GCC headquarters substantive control of procurement. Bahrain is less sensitive. Most procurement decisions for the Defence Force will be reached in Riyadh—the GCC headquarters—in future say diplomats in Manama.

In political terms the threat at home and abroad stemming from the Iranian revolution has made Bahrain more reliant on Saudi Arabia and therefore on the U.S. as the Saudis' chief protector. This has somewhat reduced British influence on the island, though it has never been as strong as it is in Oman.

This shift towards the Saudis and the U.S. is likely to continue, but there is a limit to the defence which can be created however much money is spent. Populations are too small and the level of skills too low. The future of the Gulf is in any event likely to be decided by the battles now being fought by Iran and Iraq, on the outcome of which Bahrain and its neighbours have little influence.



Seven stages in the Island's evolution

Stage 1: pearl diving, early twentieth century. In the pre-industrial era pearls were one of the main sources of income and as much as half the male working population was involved in finding and marketing them.

Stage 2: airstrip in operation early 1930s, enabling the island to build on its reputation as a communications centre for the region. The photograph shows an Imperial Airways Hannibal, preparing for take-off.

Stage 3: oil production begins, 1932, with exports following two years later. Reserves are limited but today oil constitutes 25 per cent of GDP. The photograph shows American Edward A. Skinner, who arrived in 1931 to drill the first well, standing beside the fruits of his labour.

Stage 4: aluminium production begins, 1971, Bahrain's first major industrial venture other than oil.

Stage 5: the Arab Ship-building and Repair Yard opens, 1977. Built by Bahrain and six other Oapec members, it strengthens the island's position as a regional centre.

Stage 6: development as financial centre, mid-1970s onwards. The Bahrain Monetary Agency, housed in the building pictured, supervises the sector, which now includes 77 offshore banking units.

Stage 7: the causeway to Saudi Arabia, scheduled to be completed late next year.

Photograph 1 by W. G. Wilcox, and 5, 6 and 7 by Terry Kirk. Photographs 2 and 3 by courtesy of BAPCO, 4 by courtesy of ALBA.

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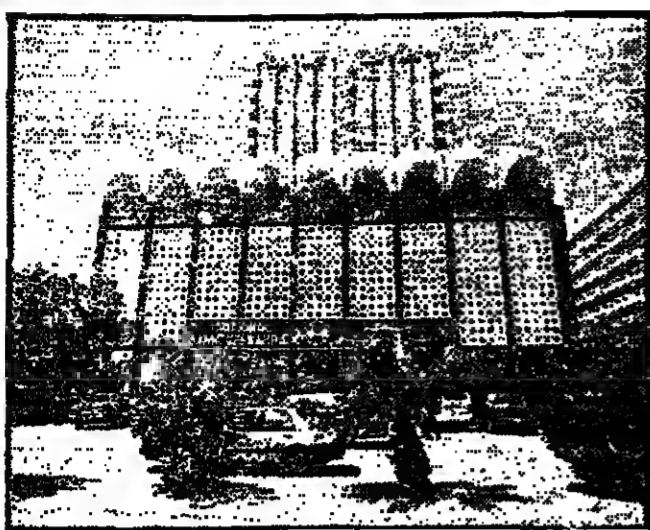
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BAHRAIN 4



Profits of the National Bank of Bahrain (headquarters above) were \$33.1m last year, \$3.1m up on those of 1982.

PROFILE: BANKERS' TRAINING CENTRE

Getting into full swing

THE AVAILABILITY of qualified staff has always been an inhibiting factor on the growth of offshore banking centres, and one way Bahrain is trying to secure a long term future as a banking centre is by training bankers as well as encouraging the foundation of banks.

Its Bankers Training Centre was founded three years ago and is now in full swing. During the last academic year 943 participants took part in over 55 courses. About 90 per cent of them were Bahrainis and a third were women.

By far the most important part of its activities is the provision of introductory courses in banking for new entrants to the profession. Last year nearly half its students were enrolled in such courses, normally on a day release basis.

The courses cover subjects such as basic bookkeeping, accounting computer fundamentals and programming. But there are also practical courses in bank operations such as letters of credit and foreign exchange as well as financial analysis and special seminars for senior management.

The centre is funded by the banking community itself through a 1 per cent payroll

levy and the banking community also plays an important part in its administration. Mr Abdulla Saif, Governor of the Bahrain Monetary Agency, is its chairman, while its director, Mr Albert Woodhouse, is a commercial banker with a long experience of training who is on secondment from Chase Manhattan Bank in New York.

Two instructors are also seconded from outside—one from Barclays Bank and the other from Arthur Andersen, the accountancy firm.

The Bankers Training Centre contributes to the general improvement in banking skills in the Gulf, both through admitting other Gulf nationals to its courses and through co-operation with other regional training efforts.

Another spin-off which is gaining importance is the way in which it helps banks to become familiar with new techniques developed in other markets. Last month, for example, it sponsored a special series of courses on Financial Futures in conjunction with the London International Financial Futures Exchange (LIFFE).

P.M.

Economic and banking difficulties worldwide, increased competition and regulation have checked the growth of the financial sector. New and more sophisticated services are emerging, however

Waiting for the Saudis' next step

RECORD TOTAL assets at the end of last year cannot mask the fact that hard times have hit the 75 offshore banking units (OBUs) operating from Bahrain.

A combination of regional economic downturn and worldwide international banking malaise has called in question the future of this once-thriving banking centre, and while many local bankers are now inclined to excessive pessimism, the offshore banking industry does seem likely to face several years of consolidation as it moves towards a new and broader base.

After nearly a decade of exponential growth total assets of the offshore banks have now stopped rising strongly. Already at the end of 1982, growth had faltered. By last April the total figure was only \$65.6bn compared with a peak of \$81.1bn in August 1982.

Since then, the assets have grown again to close 1983 at a record \$82.7bn, but much of this was window-dressing and in January they fell back to \$69bn. In retrospect it is easy to claim that such a break in the growth pattern merely represents a natural maturing of the banking centre. Similar developments have been observed elsewhere; in Luxembourg, for example, where the Banking Commissioner, Dr Pierre Jaans, claims that a natural "cruising altitude" has now been reached.

As with Luxembourg, Bahrain has now managed to attract most of the big names in international banking, and with 75 offshore units in operation there may be no room for many, or any more. As new arrivals cease to flood in, growth in assets naturally comes to a halt.

But in Bahrain's case this process has been complicated by a number of outside factors. The most far-reaching of these is the growing uncertainty about Saudi Arabia's attitude to this banking market on its doorstep.

Project lending into Saudi Arabia has been one of the mainstays of many OBUs, but with the drop in the oil price and cuts in Saudi spending such loan opportunities have now diminished.

At the same time Saudi Arabia has been taking steps to develop its own banking market in a way that some bankers

fear could be detrimental to business in Bahrain. Withholding tax on interest paid by Saudi borrowers to foreign lenders has now begun to be enforced, albeit patchily. Banks leading Saudi Riyal syndications have to seek the permission of the Saudi Arabian Monetary Authority (SAMA) before inviting foreign lenders in.

In February, SAMA began to mop up excess liquidity in the Kingdom by calling for special 90-day deposits from local commercial banks. The amounts

Offshore banks

PETER MONTAGNON

involved are not large—about SR 400m a week is now being absorbed—but bankers in Bahrain fear that these steps will lead first to a drop in Riyal liquidity on the Bahrain market and second to a curb on their opportunities for lending into the Kingdom.

Already lending in regional currency (mostly Riyals) has dropped as a proportion of total assets of OBUs. In December last year it was only 17.2 per cent, compared with 18.3 per cent a year before.

True, there was a slight increase last year in the proportion of regional currency deposits to total liabilities (from 22.5 per cent to 23.9 per cent), but one of the clearly stated aims of Saudi Arabia is to limit the internationalisation of its currency.

This would throw Bahrain very much back at the mercy of the broader international market. But here the downturn in Saudi business has come at a most unfortunate time. It is probably no coincidence that the total assets of OBUs first started to fall in August 1982—the very month the Mexican debt crisis exploded on an unsuspecting banking world.

Since then the international interbank money market has passed through a period of severe contraction and consolidation as the money markets began to apply the concept of country risk more rigorously than before.

Despite its well-established record as a banking centre, Bahrain does not come out of any country risk examination unscathed. Its Monetary Agency has a relatively good reputation for the quality of its supervision, but it cannot act as a lender of last resort to any bank that happens to get in trouble. Moreover, international banks tend to look at the Middle East as a single region.

The war between Iran and Iraq and the collapse of the Kuwaiti Stock Exchange in 1982 have not helped to boost Bahrain's image as a risk-free haven for deposits. For some banks funding is now harder than before.

The result is a new and growing fashion for what might loosely be termed investment banking business. Starved of opportunities to lend, banks are now hoping to use their skills to earn fees by arranging deals. Says Mr K. J. A. Katchadourian, general manager of Bahrain Middle East Bank: "One answer is giving advice on how to manage companies better, how to merge them and in some instances how to secure their future."

His bank was recently asked to act as adviser on the proposed merger between two United Arab Emirates companies, Fujairah Cement Industries and Emirates Clinker Industries, which is believed to be one of the first transactions of its kind in the region.

Other new forms of banking are being tried in Bahrain. United Gulf Bank is developing portfolio management business, and Arabian Investment Banking Corporation (Investcorp) is now seeking out international investment opportunities for local investors.

The idea, explains its Chief Executive, Mr Nemir Kirdar, is to have an Arab-owned institution that will offer secure long-term investments to Gulf investors, many of whom have had their fingers burned internationally or on the unofficial Kuwait Stock Exchange.

"There is a large gap in direct Arab financial intermediation," adds Mr Henry Azzam, Economist at United Gulf Bank. "Bahrain's OBUs could play an important role in bridging this gap and achieving a better finan-

PERFORMANCE OF MAJOR BAHRAIN-BASED BANKS

1983 (with 1982 results in brackets)

1. DOLLAR-BASED BANKS (in U.S.\$m)

	Equity base	Return on av. equity %	Assets excl. contra.	Return on av. assets	Loans	Ordinary profit
Arab Banking Corporation	1,028 (966)	16.77 (12.36)	8,782 (7,882)	1.29 (1.81)	3,858 (2,558)	107.4 (114.6)
Gulf International Bank	447 (413)	13.27 (15.70)	7,437 (6,161)	0.85 (0.95)	4,033 (3,344)	57.5 (56.5)
Arlabank International	236 (184)	8.44 (11.06)	1,723 (2,181)	1.20 (1.14)	1,238 (1,246)	17.3 (18.6)
Al-Baab	131 (96)	16.69 (22.54)	1,464 (1,387)	1.57 (1.81)	827 (824)	18.9 (18.2)
Gulf Riyad Bank	57 (53)	12.78 (20.75)	1,269 (1,243)	0.32 (0.35)	523 (474)	4.1 (4.7)
United Gulf Bank	252 (240)	16.00 (20.00)	1,389 (1,013)	2.00 (2.50)	475 (357)	34.2 (35.2)

* Includes \$25m subordinated loan on which interest is paid at market rates.
† Excludes subordinated loan. ‡ These ratios supplied by the bank on the basis of daily balances.

2. DINAR-BASED BANKS (in U.S.\$m equivalent)

	Equity base	Return on av. equity %	Assets excl. contra.	Return on av. assets	Loans	Ordinary profit
Bank of Bahrain and Kuwait	249 (225)	28.25 (21.00)	2,397 (2,266)	1.92 (1.81)	1,294 (1,158)	42.5 (34.5)
National Bank of Bahrain	149 (140)	23.11 (25.47)	1,492 (1,185)	2.49 (2.74)	586 (498)	33.1 (30.8)

NR. All results are consolidated

Table compiled by Mary Frings

cial equilibrium in the region." He says he would like to see Bahrain develop as an international bond centre, with bonds listed on its soon-to-be-founded stock exchange in much the same way as Luxembourg acts as a listing centre for Eurobonds in Europe.

But achieving the transformation from wholesale lending to investment banking is no easy matter. Regional currencies are, on the whole, too small to sustain their own bond markets and international bond markets tend to be driven from other centres.

In the Eurobond market, for example, Bahrain could not realistically hope to be much more than an appendage on European centres, such as London, although there is increasing local trading of Floating Rate Notes and Bahrain-based banks do occasionally appear as co-managers of individual issues.

Besides, investment banking requires a greater use of quali-

fed staff, who are expensive in a place like Bahrain. The result is that while these new activities might eventually add something to Bahrain's range of financial services they can never be expected to replace wholesale banking as the banks' primary source of income.

This might be a deeply depressing conclusion for those who have staked their future on Bahrain's prospects as an international financial centre. But such pessimism is easily overdone after a few bad years, for the fact remains that Bahrain is not about to die on its feet as a banking centre.

Opportunities in Saudi Arabia are fewer than they were, but they are still there, and the Saudi banking system itself cannot be expected to develop the capabilities to exploit them overnight.

Meanwhile, for the foreign banks in Bahrain there are still opportunities in correspondent banking with Saudi institutions,

though here the competition is getting very tough.

Saudi Arabia has indicated that it wants to preserve Bahrain's role as a regional financial centre. The offshore banks are a source of strength for the region "and none of us wishes to disturb their presence here," Mr Mohamed Abal Khalil, Saudi Finance Minister, told a banking conference in Bahrain last winter.

But actual growth prospects for Bahrain now seem limited unless a new round of oil prices produces a new burst of construction projects in Saudi Arabia or the Gulf war ends bringing new opportunities to send for reconstruction in Iraq.

Meanwhile, though few if any foreign banks will leave, most are expected quietly to scale down their operations. Faced with a continuing loan famine, some of the smaller local banks might also have to be absorbed by their larger brethren as the banking community becomes leaner and more sober-minded.



NATIONAL BANK OF BAHRAIN

P.O. Box No 106 Manama, Bahrain Tel:258800 Telex 8242 NATBNK BN

Statement of Income, Expense and Appropriations for the year ended 31st December 1983

(All figures in Millions)	1983		1982	
	BD	US\$	BD	US\$
INCOME				
Interest Earned	51.91	138.06	56.55	150.80
Less: Interest Expense	36.78	97.82	41.45	110.53
Net Interest Income	15.13	40.24	15.10	40.27
Other Income	3.54	9.41	4.20	11.20
TOTAL INCOME	18.67	49.65	19.30	51.47
EXPENSE				
Staff Expense	3.73	9.92	3.53	9.41
Other Items	2.40	6.61	4.36	11.63
TOTAL EXPENSE	6.13	16.53	7.89	21.04
Net Income Before Exceptional Income	12.54	33.12	11.41	30.43
Exceptional Income	—	—	8.93	23.81
NET INCOME AFTER EXCEPTIONAL INCOME	12.54	33.12	20.34	54.24
APPROPRIATIONS (Subject to Shareholders' Approval)				
Distributions:				
Dividend at 30% (1982—20%)	8.40	22.34	4.20	11.20
Directors' Remuneration	0.07	0.19	0.06	0.16
Donations and Contributions	0.62	1.65	0.57	1.52
	9.09	24.18	4.83	12.88
Retentions:				
Statutory Reserve	—	—	9.00	24.00
General Reserve	3.45	8.94	6.51	17.36
	3.45	8.94	15.51	41.36
TOTAL APPROPRIATIONS	12.54	33.12	20.34	54.24

Statement of Condition at 31st December 1983

(All figures in Millions)	1983		1982	
	BD	US\$	BD	US\$
ASSETS				
Cash and Due from Banks	16.55	44.02	18.90	50.40
Reserve Deposited with Bahrain Monetary Agency	5.17	13.75	5.32	14.19
Time Deposits with Banks	285.44	759.15	210.21	560.56
Loans, Advances and Overdrafts	220.41	586.20	179.99	479.97
Other Assets	11.42	30.37	9.64	25.71
	538.99	1,433.49	424.06	1,130.83
Investments	17.26	45.90	15.35	40.93
Fixed Assets	4.70	12.50	5.05	13.47
TOTAL ASSETS	560.95	1,491.89	444.46	1,185.23
LIABILITIES				
Current, Saving and Others Demand Accounts	77.09	205.03	78.67	204.45
Due to Banks on Current Account	12.93	34.39	8.47	22.59
Time Deposits from—Banks	175.17	465.88	91.89	245.04
Non Banks	218.53	581.19	199.38	531.68
Directors' Remuneration (Subject to Shareholders' Approval)	0.07	0.19	0.06	0.16
Dividend Proposed (Subject to Shareholders' Approval)	8.40	22.34	4.20	11.20
Other Liabilities	12.77	33.96	11.25	30.00
TOTAL LIABILITIES	504.96	1,342.98	391.92	1,043.12
SHAREHOLDERS' EQUITY				
Share Capital	28.00	74.47	21.00	56.00
Reserves	27.99	74.44	31.54	84.11
TOTAL SHAREHOLDERS' EQUITY	55.99	148.91	52.54	140.11
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	560.95	1,491.89	444.46	1,185.23

Ahmed Ali Kamoo
Chairman

Im Abdulla Borzabdi
First Deputy Chairman

Hassan Ali Juma
General Manager

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Chairman, Mohammed Abdulla Al Zamil,
General Manager, R.J. Wild
(previously manager of the commercial branch of Grindlays Bank in Bahrain)

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BAHRAIN 5

Monetary agency moves to stimulate competition

Lending rates under pressure

Domestic banks
PETER MONTAGNON

ON THE surface it seemed a rather innocuous move when the Bahrain Monetary Agency wrote to the state's domestic banks at the end of March asking them to start publishing their best lending rates.

Such publication is a routine matter for banks in most industrial countries. But in Bahrain the request provoked a storm of controversy which says much about the way banking business is done in this tiny state.

The monetary agency decided to ask banks to publish their rates to stimulate competition among banks and in an effort to nudge interest rates gently lower. After taking a close look at the books of the state's 10 commercial banks it decided that their profit margins were too high.

In this they differ sharply from the 75 offshore Banking Units whose profitability has been severely hit by the downturn in Saudi Arabia and the general malaise in international banking.

"There have been several complaints that banks tended to overcharge their clients," says Mr Abdullah Sal, Governor of the monetary agency. Although the agency cannot dictate the level of margins that a bank applies, it can make the public more aware of the possibility of negotiating a better rate. "Hopefully," lending rates will fall for good credit risks," he adds.

At the same time the agency hopes that publication of prime lending rates will encourage banks to differentiate more fairly between their customers. Put bluntly, they will have to explain to customers who are being charged several points over prime why they are regarded as a bad risk. That in turn should lead them to lend less in the form of a blanket overdraft and more for specifically productive economic purposes.

But to judge by the reactions of senior commercial bankers in Bahrain the monetary agency is trying to drive a coach and horses through the way in which banking business is traditionally carried out in this small nation state.

"The business culture is different here," said Mr Georgey Kirkorian, General Manager of Al-Ahli Commercial Bank. "You can't push a modern business culture overnight into a society that is not readily adaptable."

Among problems that bankers

foresee when rates start to be published this month is a wholesale switching of clients from one bank to another as they seek out better rates. This will inevitably lead to paring of margins as loan rates are cut for some borrowers, but the competition will not necessarily be fair.

National Bank of Bahrain, for example, has a guaranteed source of cheap funds in the form of deposits by the Government. Other banks, particularly the smaller ones with a limited branch network, have to rely heavily on the expensive wholesale money market for their deposits, so they have less scope for reducing their lending rates and might lose customers when prime rates start to be published.

Besides, says one senior banker, high margins are needed in a place like Bahrain where the cost of doing business is also high. Even the mark-up on desk-top calculators can be several hundred per cent over their cost in New York.

Beyond this, the move by the monetary agency also shows up the tight constraints under which it has to operate monetary policy in Bahrain. The total money supply is very small with the broad measure of M3 standing at only BD 957m at the end of last year.

No currency as tiny as this can float freely, and the Dinar has been effectively pegged to the U.S. dollar at a central rate of 376 fils per unit of U.S. currency since 1979.

Theoretically, this should also mean that interest rates on dinars move in tandem with those on dollars, but the steep increase in U.S. rates in recent years would have wreaked havoc if it had been fully followed through in a domestic economy already vulnerable to the softer oil price.

Ceilings

The monetary agency resists the natural upward drift of local rates by imposing ceilings on the rates that banks can pay to a customer. Currently the maximum is 8.5 per cent on 15-month deposits, although large Certificate of Deposit issues and longer-term deposits can pay more.

Normally this works without any major withdrawals of bank deposits in dinars so long as the deposit rates are little more than 2 per cent below those on dollars, though it does mean that banks have to work hard to attract and keep dinar deposits.

It also means that the monetary agency has little freedom of action when it judges local interest rates too high for the

well being of the domestic economy. Theoretically, local liquidity could be increased through higher government sales of foreign currency against dinars which would then be placed in the local banking system.

But the resulting trend to lower rates would be quickly cancelled out through outflow of private funds seeking higher interest remuneration elsewhere.

The monetary agency does routinely offer banks dinar liquidity through swaps of dollars against dinars, but these swaps are carried out at par, which means that the effective cost to the banks is the same as that on borrowing dollars and the interest effect is therefore negligible.

To achieve reduction in interest rates the monetary agency is therefore forced to try to influence just those on the lending side of banking to more productive purposes at lower rates without forcing a corresponding reduction in deposit rates. A cut in deposit rates would in any event be totally unworkable at a time when U.S. dollar rates are rising.

Because the cost of borrowing dinars is lower than that of borrowing U.S. currency there is also a heavy demand for the limited amount of dinar credit available. By asking banks to publish their prime lending rates, the agency hopes that available credit will be steered to more productive purposes at lower rates without forcing a corresponding reduction in deposit rates. A cut in deposit rates would in any event be totally unworkable at a time when U.S. dollar rates are rising.

The agency may well be right to argue that banks can afford some reduction in their interest margins. Last year the National Bank of Bahrain reported higher profits of \$3.1m compared with \$30m for 1982.

Although its return on average equity fell slightly to 23.11 per cent and its return on average assets slipped to 2.49 per cent, both figures show that it was doing much better than the Offshore Banking Units.

Among the top five OBU's the best performer in relative terms was Al-Baab with a return on equity of only 15.69 per cent and a return on assets of 1.57 per cent.

Bank of Bahrain and Kuwait by contrast had a return on equity of 18.23 per cent and on assets of 1.92 per cent, while return on assets at Al-Ahli, the smallest of the big three locally-owned banks was 1.87 per cent.

This year the major commercial banks are also forecasting good results.

BAHRAIN'S DOMESTIC BANKS

(ranked by size of assets on December 31 1983)

In BDM (BD=\$2.63)

	Assets	Contras	Advances	Net profit
National Bank of Bahrain*	254.4	253.5	154.4	12.07
Bank of Bahrain & Kuwait*	200.7	51.7	170.7	8.53
Chartered Bank*	147.3	22.9	75.4	1.48
Al-Ahli Commercial Bank	136.7	38.8	82.6	2.39
British Bank of the ME*	96.6	22.9	56.4	1.97
United Bank Ltd	39.6	10.1	17.8	0.77
Habib Bank Ltd*	31.9	2.1	15.7	0.24
Bank Mellat Iran	28.9	0.2	23.6	nil
National Bank of Abu Dhabi*	22.6	3.9	11.7	0.05
Arab Bank Ltd*	22.1	4.4	7.4	0.24
Fariba*	21.9	8.1	15.9	0.15
Griensays Bank Ltd*	14.9	17.7	9.5	0.19
Bank Saderat Iran*	11.7	0.3	11.2	nil
Algemeene Bank Nederland*	11.4	1.9	7.4	0.09
Citibank*	10.9	5.4	6.2	0.46
Raddain Bank	9.7	2.7	6.8	nil
Banque du Caire	4.6	1.2	2.2	(0.04)
Chase Manhattan Bank*	3.7	36.8	1.6	0.54

* Does not include OBU or overseas branch.

† After provisions for bad and doubtful debts.

Source: Bahrain Monetary Agency. Compiled by Mary Frings

Queue for special status dwindles

Exempt companies
MARY FRINGS

OFFSHORE companies have been eager to set up in Bahrain over the past year or more because it is a tax haven but because it is a good centre for regional operations—close to the important Saudi market, well served by international airlines and telecommunications, accustomed to foreigners and relatively free of bureaucratic red tape.

For the price of a BD 2,500 (U.S.\$96,600) annual registration fee and a minimum capital investment of BD 20,000 (U.S.\$393,000), a financially sound and politically acceptable entrepreneur can incorporate an "exempt" trading or service company in Bahrain, with or without local participation. The cost goes up appreciably for insurance and management companies, and banks, which must also obtain a licence from the Bahrain Monetary Agency. Special regulations govern public shareholding companies, which are limited in number and exclusively Arab-controlled.

The "exemption" is from provisions of the Commercial Companies Law which require majority Bahraini ownership or in the case of foreign branches, local sponsorship. But this privilege carries with it a bar to competing in the domestic market, and any EC wishing to supply goods into Bahrain must do so through an agent.

By the end of 1983, 152 ECs had been incorporated in Bahrain, including 13 public shareholding companies. Within the total are 15 insurance companies, 13 offshore banking units (OBUs) and 11 investment

banks, together with management and investment consultants and companies in the business of oilfield and industrial services, contracting, catering, transport and distribution of goods.

Six newcomers were registered in the first quarter of this year: National Catalytic Company (a Kuwaiti-U.S. joint venture with a number of industrial contracts in the UAE); TNT Management Bahrain (part of the Skypak group using Bahrain as a sorting and transshipment centre); Al Baraka Islamic Investment Bank; Stewart Wrightson M.E. (a subsidiary of the Bermuda-based insurance broking group); Overseas Management Group Holdings (owned by Hani Ahmed Zaki Yamani and a Sudanese partner, for the management of investment and business interests); and Jumbo Shipping M.E. (the subsidiary of a Swiss shipping company).

But the influx seems to be tailing off, and there are no more than three applications pending. Ministry of Commerce officials blame a combination of factors for this, from political instability in the region to the reduced prosperity of Arab oil producers and the collapse of Kuwait's unofficial stock market, the Souq al Manakh, which has hit business throughout the Gulf.

"It is not a healthy environment for investors to take risks," says Mr Ahmed Habbal, the Director of Commercial and Companies Affairs. To avoid frightening potential investors away he favours postponing stricter application of entry and reporting requirements until the economic outlook is more promising.

Mr Habbal says foreign investors do not have a clear picture of the nature and objectives of ECs, but critics argue that the fault lies with

the Ministry of Commerce itself, for not having a well-defined policy on the kind of companies it wants to attract and the degree of control it is prepared to exercise.

Despite the prohibition of "brass plate" companies when the EC concept was launched in November 1977, nearly all the Kuwaiti-controlled ECs function effectively from Kuwait.

The failure rate is at least 16 closed companies have gone into voluntary liquidation, in two cases following trading losses but more frequently because an EC proved to be the wrong vehicle or because there simply was not enough business. There is nothing in the EC regulations to compel applicants to study the market and prepare a long-term business plan or cash-flow forecast. If there had been, Gulf Consolidated Services and Industries (GCSI) might have been deterred from setting up a dozen subsidiaries, of which six are now being wound up, and Jumas Oil Corporation would not have made it to first base.

Jumas was set up to attract venture capital, on the strength of a glossy brochure illustrated with maps of its U.S. oil concessions and two photographs of the same "noddy pump" taken from different angles, but very few facts and figures. Gulf investors were not impressed and the company quietly slipped away from Bahrain leaving its funds on deposit and a few loose ends to be tied up by its auditor.

Whole chapters could be written on the public ECs, starting with the huge staggering operations which led to share issues being hundreds of times oversubscribed and ending with the kind of losses detailed on the accompanying table. The six companies listed all "played the Manakh," while Gulf Union

Insurance and Arab International Insurance (which have still to report) were shareholders long before they got to grips with their stated objective of insurance underwriting, and are also expected to come out with negative results.

Al Jazira Contracting and Investment Company is a special case, because its problems also stem from an unhappy involvement with the Abu Ghraib irrigation project in Iraq, on which the company declared a US\$19m loss in 1983. The auditors' report carries no fewer than four qualifications and the company's net worth (total shareholders equity) now stands at only 54 per cent of its paid-in capital of U.S.\$74m. A further loss of U.S.\$22m this year would make it a candidate for liquidation, with only 25 per cent of its capital intact.

The Bahraini-Kuwaiti Investment Group (BKIG) is the only one of the "Manakh players" to have been dignified with the award of an investment banking licence, although it appears to have no management structure, no current business except collecting on post-dated cheques, and no capital deposited in Bahrain.

BKIG has underwritten itself a U.S.\$300m syndicated loan by liquidating the capital deposit against which the loan was secured. A special first quarter report reflecting this new situation quotes the written-down value of assets at U.S.\$161m, of which U.S.\$159m is in a Kuwaiti investment portfolio comprising Kuwaiti and Gulf shares and post-dated cheques.

Although settlements have been agreed for U.S.\$124m, payments will be staggered over the next two years and the company's current assets amount to no more than U.S.\$2m.

The five public ECs which have not so far been mentioned are fortunately in better shape, although Bahrain Middle East Bank (BMB) had some initial problems to overcome and Bahrain International Bank (BIB) seems to be still wrestling with them.

Investcorp steered well clear of the Manakh and reported a US\$10.2m profit for its first 18 months of operation. United Gulf Bank had already established a profitable track record when it went public in July 1982, and has since increased its strength. Meanwhile Arab Iron and Steel Company has made good progress on its US\$300m pelletising plant, for commissioning in December this year.

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"As for Kairouan and Sijilmassa... rich caravans leave Sijilmassa constantly for the Sudan, and bring great profits to the inhabitants of that town... I myself have seen at Adughast (near Sijilmassa) a record in which a man of Sijilmassa acknowledged that he owed a person of the same town 40,000 dinars. When I spoke about this later in Khurasan and in Iraq, the fact was regarded as unique."

Ibn Hawqal, Book of Routes and Kingdoms, c977 AD



Gold Dinar struck in Sijilmassa by Abu Bakr in AD 1076/7 (AH 469). From the collection of The Arab Investment Company.



THE ARAB INVESTMENT COMPANY S.A.A.
AMMAN · BAHRAIN · CAIRO · KHARTOUM · RIYADH · TUNIS

AUDITED POSITION STATEMENT AS AT 31st DECEMBER 1983

	1983 US\$'000	1982 US\$'000
Assets		
Cash and deposits	113,976	164,883
Certificates of deposit	76,819	77,327
Bonds and notes	32,064	33,676
Bills discounted	30,204	14,204
Short term loans	30,104	4,373
Loans outstanding	252,799	150,354
Equity investments	70,412	76,563
Accrued income	13,562	12,276
Accounts receivable	6,294	7,059
Fixed assets*	21,228	21,907
	647,462	562,622
Liabilities		
Accounts payable	2,410	1,576
Accepted deposits	286,403	212,071
Accrued interest charges	4,337	3,386
Deferred income	1,459	977
Provision for staff end of service indemnity	2,372	1,780
	296,981	219,790
Shareholders' Equity		
Share capital paid up (Authorised US\$300 million)	288,140	288,140
Exchange equalisation	(3,332)	(3,247)
Surplus	65,673	57,939
	350,481	342,832
Commitments and Contingent Liabilities		
Commitments		
Loans and others	135,835	6,804
Equity investments	14,600	18,014
Contingent liabilities		
Confirmation of letters of credit	134,644	144,663
Contractors' bonds	136,429	42,848
Letters of guarantee	10,846	16,915
	432,354	229,244

Shareholders: The Kingdom of Saudi Arabia The State of Kuwait
The Democratic Republic of The Sudan The Arab Republic of Egypt The State of Qatar
The United Arab Emirates (Abu Dhabi) The State of Bahrain The Syrian Arab Republic
The Republic of Iraq The Hashemite Kingdom of Jordan The Republic of Tunisia
The Kingdom of Morocco The Socialist People's Libyan Arab Jamahiriyah
The Sultanate of Oman The Arab Republic of Yemen



THE ARAB INVESTMENT COMPANY S.A.A.
AMMAN · BAHRAIN · CAIRO · KHARTOUM · RIYADH · TUNIS

The rise and fall of Kuwait-controlled public offshore investment companies

Public issue	X over subscribed	Company	1981 Profit	1982 Profit (loss)	1983 Profit (loss)	1982 Net worth	1983 Net worth
Nov 78	4	Al-Jazira Contracting & Investment Co.	6.4	2.3	(38.5)	68	40
Apr 79	11	Arab International Development Co.	2.1	7.6	(10.0)	35	26
May 79	106	Pearl Investment Co.	35.0	29.8	(23.8)	183	158
Oct 79	1,262	Gulf Investment Co.	63.9	40.0	(58.9)	380	304
Nov 80	281	Gulf Consolidated Services & Industries Co. (GCSI)	24.4	3.0	(31.6)	162	131
Feb 82	348	Bahraini Kuwaiti Investment Group	—	42.2	(30.7)	192	161

Table compiled by Mary Frings

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Tel: 01-623 9393 Ext. 4467 Telex: 888401

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BAHRAIN 6

Help for the young and fit as well as the old and infirm

The state pension fund

PETER MONTAGNON

SOCIAL SECURITY is a relatively new concept to Bahrain. Legislation introducing a social insurance system was only enacted in 1976, and because the Government insisted that the state pension scheme be self-funding the first pensions will not be paid out for another two years. There is no unemployment insurance, basically because the Government believes there is no unemployment in Bahrain.

The state pension scheme, which is run by the General Organisation for Social Insurance (GOSI), now embraces workers in all companies employing more than 10 people. Employees pay 7 per cent of their monthly salary and employers contribute a further 11 per cent. The scheme only applies to Bahrainis, but all workers including expatriates are covered against accidents at work. For this employers contribute a further 3 per cent of their payroll.

About 100,000 people are covered by the scheme but only just over 20,000 are Bahrainis who will eventually be entitled to pensions. The rest are expatriate workers who are only covered against industrial accident. Since the scheme started in 1978 GOSI has amassed nearly BD 100m in contributions.

But it is a rare animal among state-run social insurance schemes in that it is not even prospectively in deficit once pensions start to be paid in 1986. Contributors receive pensions based on the length of their contributions with a maximum of 75 per cent of final salary or BD 350 a month whichever is less (a limit which is likely to increase soon). For this GOSI calculates that it would need an annual return on its investments of 51 per cent whereas so far it has obtained a return of over 10 per cent.

GOSI thus has large funds at its disposal which make it a valuable force within the Bahraini economy and give it something of the favour of a development fund as well as a pension scheme. It likes to think that it already uses its money to help economic growth and development within the country. "This money has been taken from the working people of Bahrain," says Sheikh Issa bin Ibrahim al Khalifa, GOSI director. "We believe that they should have a benefit as well—not just when they are old or sick but now while they are fit."

What GOSI likes to convey is the impression of a benevolent investor with the well-being of the economy at heart. Investments include the construction of shopping and other amenities, low-cost housing estates. Sheikh bin Ibrahim is now working on the most ambitious project of all. He wants to set up a bank whose profits would



The busy International Foreign Exchange dealing room of the Gulf International Bank in Manama's Diplomatic Area. See profile below right.

Current GOSI policy is to invest no more than 10 per cent of its assets abroad, although actual placements abroad account for only about half that sum. The rest is invested in Bahrain, basically in real estate, public and private companies, government bonds and bank deposits. As the fund has grown, some of it has been directed towards purposes which would normally be the cause of state intervention in other countries—namely the rescue of ailing industries or companies.

Controversial

This has been one of the more controversial aspects of its operation. Over the years, for example, GOSI has lent to two hotels—the Holiday Inn and the Diplomat—when they were financially squeezed. Both loans have been repaid, but there is a tenuous question about whether such investments are suitable for a long-term pension fund.

Sheikh bin Ibrahim argues that this is simply one way of helping the economy of Bahrain to prosper. He adds that GOSI never goes into a rescue operation without a government guarantee or without making its own independent assessment. "We don't go into any company without a feasibility study. We have to check it out here and its organisation."

What GOSI likes to convey is the impression of a benevolent investor with the well-being of the economy at heart. Investments include the construction of shopping and other amenities, low-cost housing estates. Sheikh bin Ibrahim is now working on the most ambitious project of all. He wants to set up a bank whose profits would

be paid out not as a dividend to GOSI but as low-interest loans to individuals with special social needs who cannot afford to raise money from commercial banks.

It remains to be seen whether the Bahrain Monetary Agency will sanction the creation of such a bank in Bahrain's already over-banked market. If it does Sheikh bin Ibrahim believes he will have satisfied two objectives. The first will have been an improvement in social welfare within Bahrain; the second will be the creation of a vehicle that he feels can be used to maximize the return on GOSI's overseas investments. For as the fund grows in size there seems little doubt that these will have to increase.

In fact, while GOSI's investment policy is officially determined by factors such as the economic needs of Bahrain, there is little doubt that one of its problems—and this would be one facing other small countries too—is that there is a shortage of the type of quality investment in Bahrain that would best suit pension funds.

Very few government bonds have been issued and GOSI took up BD 5m of the BD 30m Development Bond issue last year.

Supporters of a better developed capital market in Bahrain could argue that GOSI's need for investments might help create one, though it would always be restricted by the limited availability of dinars. Looked at one way, GOSI is an investor that has outstripped its own market. Looked at another, it is a welfare fund in the rare position of actually being rich enough to offer unstinting help to the disadvantaged.

Aspiring to a bigger regional role

IT IS now exactly 30 years since the first truly Bahraini company was formed in Bahrain as a result of a Government imposition of mandatory insurance for taxi drivers. The British insurance companies who were then operating there threatened to drive the taxis off the road with high premiums, and a group of local businessmen formed their own co-operative company to handle taxi insurances. This still exists.

Nowadays, however, insurance is widely seen as an important complement to Bahrain's position as an international banking centre. Insurance would be a natural addition to banking services as well as a contributor to the development of the financial sector through premium investment in local markets.

Although the local insurance market is small—Al Ahlia Insurance Company estimates that in 1982 premium income in the national market was only BD 18.5m—the large market in Saudi Arabia offers considerable opportunities for offshore companies. Total Saudi non-life premium income was estimated in 1980 to be between \$800m and \$1bn, according to a recent speech by Mr Loay Al-Naqib, Vice-President for Marketing of the Arab Insurance Group.

According to the Bahraini Ministry of Commerce 16 offshore companies are registered in Bahrain to do foreign business, mostly in Saudi Arabia. The Saudi market itself has no national insurance regulations and no national companies, but demand is met by agencies for foreign or mixed companies registered abroad. This means that there is also no regulation of premium levels and competition is very fierce, although the market did improve last year, specialists say.

Recently the Bahraini Ministry of Commerce began collecting information from insurance companies registered in Bahrain with a view to drafting an insurance law that may be introduced this year. At the moment

little is known about the activities of the offshore companies and the Government feels that Bahrain's image as an insurance centre would be enhanced if it were properly regulated.

Among other things the legislation is likely to impose restrictions on certain forms of investment—for example in share issues in Kuwait's unofficial stock exchange—and it may also place a limit on the number of operators in the domestic market which is generally reckoned to be oversupplied with insurance companies. But its main approach to regulation will be a passive one through its disclosure requirements. Government appointed inspectors are also expected to visit each insurance company every year.

Insurance market

PETER MONTAGNON

It remains to be seen whether the introduction of proper regulation will help boost Bahrain's position as a regional centre. To date the development of insurance in Bahrain has lagged well behind that of banking. Kuwait further up the Gulf has a better developed insurance market and is keen to retain its share of regional business.

One important boost to Bahrain's aspirations in the insurance world has, however, been the establishment in Manama of Arab Insurance Group (ARIG), a potentially mammoth reinsurance company owned by the government of Kuwait, Libya and the United Arab Emirates.

ARIG has an authorised capital of \$3bn, and although only \$150m of this is paid-up it is still a sizeable sum by any standards for an insurance or reinsurance company. But ARIG's actual potential is still difficult to gauge four

PROFILE: SULTAN AL-SUWAYDI, General Manager of Gulf International

Cautious man at the top

THERE IS something of the young conservative about Mr Sultan Al-Suwaydi—not in the party political sense but in a literal one. At 32 he has just been made general manager of Bahrain's second largest bank, Gulf International, but unlike most other young executives he is hardly driven by a desire to sweep the past aside.

In fact he seems happy to continue the basic thrust of the operation. He has inherited from Dr Khalid Al-Fayez who was general manager from the time of the bank's foundation in 1975 by the governments of Bahrain, Iraq, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates.

Dr Al-Fayez steered it to its present size—total assets of \$7.44bn and a loan portfolio of just over \$4bn. He has now moved to Kuwait to run the newly formed Gulf Investment Corporation. "It's a well run bank," says Mr Al-Suwaydi. "Its future is to grow within the activities of the present with a little more emphasis on services to customers such as portfolio management and corporate finance."

There could be little more striking contrast with Mr Abdullahi Saad, the extrovert Chief Executive of Arab Banking Corporation (ABC), Bahrain's other giant. In March Mr Saad surprised the banking community with the purchase of Banco Atlantico from the stable of the troubled Spanish Rinasca group.

At a stroke this opened new vistas for Arab Banking—expansion by acquisition and a diversification of its deposit bank in a way that happens to include retail banking.

Up till now ABC has concentrated on wholesale business.

Mr Al-Suwaydi seems much more cautious, more concerned with fundamental innovations. He is, for example, unimpressed by the opportunities offered by Floating Rate Notes, the latest fad of the international capital markets.

Syndicated loans will remain a major activity, he says. "What we are going to do in FRNs is what the market and profitability would allow. The FRN market is limited and cannot offer good profitability. The margins have become very slim. There is no substitute for syndicated lending in FRNs."

A graduate in business administration of the U.S. International University in California, Mr Al-Suwaydi is no stranger to the world of banking. He has been a director of Gulf International since 1981, when he was succeeded by Abu Dhabi Investment Corporation as General Manager where he restructured the entire organisation. Before that he was involved with the financial and administrative side of the Abu Dhabi Investment Agency.

At Gulf International his cautious approach seems to have the full support of the board. "I think it very sensible to have a thorough understanding of the next move. There is a lot at stake," says its chairman, Mr Abdullahi Saif, who is also Governor of the Bahrain Monetary Agency.

P.M.

BAHRAIN 7

Eleven dry holes have been sunk in the past 30 years

Fresh reserves elude drilling programme

AFTER INVESTING more than \$200 million in the past three years in the search for oil, the Bahrain Government has still to take a decision on whether the seismic evidence justifies an exploratory drilling programme.

Neither the intensive survey of the marine concession area completed in 1982 by Western Geophysical, nor last year's deep onshore survey by France's Compagnie Generale de Geophysique (CGG), seem to indicate a major new field, and the delineation of possible oil-bearing structures has occupied the Bahrain National Oil Company (Banoco) for many months.

Third-party consultants, including Elf-Aquitaine and Chevron, have been brought in to interpret various aspects of the seismic data. Final assessments should be ready by August, but these must be set against the record of 11 dry holes which have been put down onshore and offshore over the last 30 years.

Another failure would be more painful this time. Bahrain is footing the exploration bill rather than a foreign concessionaire, and it can ill afford to gamble. Yet the oil industry's powerful incentives to go ahead with a series of test wells, if the odds on a discovery are better than even.

"I think we will drill," says Mr Yousef Shirawi, the Minister for Development and Industry. But he makes rapid sketches to explain how easy it is to miss a very small hydrocarbon trap.

At the same time, proven reserves are not far away. The Aramco-operated Abu Safa field, just 40 miles off the island's north west coast on the edge of the marine concession area, is pumping out over 100,000 barrels a day.

One small offshore exploration area, adjacent to Abu Safa, was assigned last December to the Kuwait Foreign Petroleum Exploration Company (KUFPEC), under a 35-year production-sharing agreement which after recovery of costs,

gives Bahrain 80 per cent of any oil or gas found. The operating agreement with KUFPEC calls for new seismic surveys and the drilling of two exploratory wells within three years. One of these wells will go down to 13,000 feet, passing through the Khuff zone which already provides Bahrain with an important source of natural gas.

Oil and gas production

MARY FRINGS

Three unproductive wells have already been drilled in this 2,672 square kilometre block, by Superior Oil Company which first took up the concession in 1970, and by the U.S. consortium led by Union Texas which relinquished it in March last year. The Kuwaitis hope for better access by using more advanced survey techniques than were available 10 years ago.

The big red and white Santa Fa rig which has been rumbling away to the west of Awall village over the past four months is drilling not for oil but for gas. It is close to completing Well No. 370, reaching 11,000 feet down into the Khuff formation.

THE BAHRAIN NATIONAL OIL COMPANY

100 per cent state-owned. Established in 1976 with authorised capital of BD 100m (\$260m) of which BD 5m is currently issued. Chairman: Yousef Ahmed Shirawi, Minister of Development and Industry.

Acting general manager: Mohamed Saleh Shaikh Ali. Banoco's first responsibility was the local marketing of refined products and the operation of filling stations. The state acquired 100 per cent ownership of its oil pro-

duction facilities in 1979, and Banoco took over full responsibility for oilfield management in January 1982.

It is also responsible for exploration activities onshore and in Bahrain's territorial waters, except for a 660,000-acre block operated by the Kuwait Foreign Petroleum Exploration Company (KUFPEC).

An internal sales division to market the government's share of product from the Bapco refinery was set up in 1983.

Superseded The Bahrain Petroleum Company Limited (also known as Bapco), a Canadian-registered company formed in 1929 by Standard Oil of California (Socal) to set up an oil industry in Bahrain. With the creation in 1936 of Caltex Petroleum Corporation by Socal and Texaco, Bapco became a wholly-owned subsidiary of Caltex.

In 1981 the Bahrain Government took a 60 per cent participation in those oil industry assets which it did not already own, ie, the 250,000 b/d refinery and related facilities.

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Mr Yousef Shirawi, Minister for Development and Industry

city Department (BSED) took 94 per cent of the available 378 mmcf. Banoco's four-year gas development programme has been designed to keep pace with the increasing number of power stations and the aluminium rolling mill, and to feed the petrochemicals industry.

Four new Khuff gas wells were drilled in 1982-83, bringing the total in production to 15. Another four are due for completion this year, each yielding an average of 60 mmcf, and two the year after. By 1986 gas production will have risen nearly 80 per cent, to 670 mmcf, and development until 1989 while it assesses the performance of the 21 wells.

Failing a new oil strike, gas may be all Bahrain has left by the turn of the century. But right now, Banoco's major preoccupation is to get the best out of the ageing oilfield, and 1983 production of just over 15m barrels was very close to that of the previous year, from a total of 252 producing wells.

Enhanced recovery methods which will inevitably add to production are now under discussion, but the Government wants to be sure of a worthwhile return on its investment.

Since Bahrain is an exporter of products, not of crude oil, extra barrels produced at home mean lower volumes of purchased crude to keep the 250,000 b/d refinery running at economic levels. And in prevailing market conditions, the "home" barrels are the only money-makers.

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A TOTAL COMMITMENT



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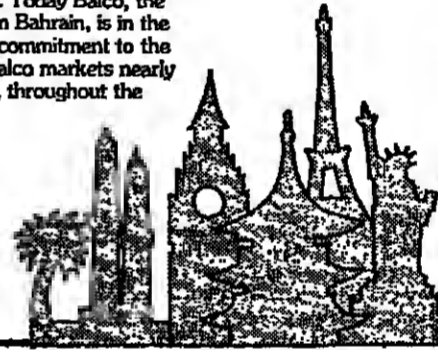
Balco

P.O. Box 20070
Bahrain.
Telephone: 234154
Telex: 9110 BALCO BN
Cable: Balco
C.R. No. 8232

بالكو

ص.ب. رقم ٢٠٠٧٠
البحرين
الهاتف: ٢٣٤١٥٤
الفاكس: ٩١١٠
البرقية: بالكو
البريد: ٨٢٣٢
م.ب. رقم ٨٢٣٢

الشركة الوطنية للتجارة والمهنة
Bahrain Saudi Aluminium Marketing Co. B.S.C. (Closed)



BALCO-84-2AE

Opec price tie hits profits

THE BAPCO refinery is passing through the most difficult period in its 48-year history. This is because, in the words of one oil industry official, "You cannot run a profitable refining operation any more by buying crude oil. You need to have it."

Bahrain does not have enough of it to keep alive a 250,000 b/d refinery with nearly 4,000 employees. Domestic production now amounts to only 16 per cent of total throughput capacity and just over a quarter of the government shareholder's 60 per cent entitlement, and it is dwindling year by year.

Even before the 34-mile long Arabia-Bahrain (AB) pipeline was laid in 1945, crude oil was being imported by barge from the newer and richer Saudi fields. The discovery 20 years later of offshore oil resources at Abu Safa, which the rulers of Bahrain and Saudi Arabia agreed to share to avoid a dispute over territorial sovereignty, made no difference to the physical supply situation, since it was money and not oil which flowed into Bahrain from Abu Safa.

In those days crude oil prices were low and the margins on refining were attractive. Arabian Light was a money-spinner. As recently as 1981—the year after the Bahrain Government became majority owner of the Bapco refinery and a joint-venture partner with Caltex in running its Arabian Light was still the best value on the market, and both partners benefited as much as it as they could process. Average refinery throughput that year reached 259,000 b/d, one of the highest on record.

By 1982, Arabian Light at the Opec price of \$34 a barrel was beginning to be over-priced, and average daily throughput at the Bapco refinery was cut to 197,392 barrels—the first time in 18 years it had fallen below 200,000.

Last year there was a further reduction, just under 175,000 b/d, partly as a result of a "black February" during which the AB pipeline was shut down for all but a few days and the crude run dropped to an average of 96,000 b/d.

For most of the month, the government shareholder put in only the 42,000 b/d of Bahrain crude which it had at its disposal while Caltex put in nothing. March was almost as bad, but the subsequent \$5 cut in crude price offered at least temporary relief.

Because of a very cold winter in the U.S. and some nervousness over Iran's intentions to the Strait of Hormuz, there has not been a similar slump this year and throughput in the first quarter climbed to around 200,000 b/d. Product prices, however, remain depressed and refiners' margins continue to be in the factor pushing product prices down is the availability of discounted crudes on the

international spot market—Neither shareholder rules out the possibility of seeking a more economic source of supply, but neither has actually done it yet. Caltex, with 1.2m b/d of refining capacity worldwide and its own marketing outlets, has some room for manoeuvre.

It is also mitigating the loss potential of its Bahrain operation in repeat of last year's failed deal with the Indian Government, under which it processed for a fee just over 1.1m barrels of Bombay high crude over a 60-day period. The current contract is more extended and involves slightly higher daily volumes.

Oil and gas refining

MARY FRINGS

The Bahrain Government no doubt feels obliged to defend the Opec price structure as long as it can, and is being helped by the small but comfortable "cushion" of domestic crude and a degree of give-and-take with product exporters in Kuwait and Saudi Arabia.

The possibility of refining crude on behalf of Petromin was raised last year, and an offer of 10,000 b/d for a limited period is now understood to be under active discussion. It may materialise into a processing contract once an appropriate pricing mechanism has been worked out, but Bapco has not so far run any Saudi crude other than that purchased commercially by the shareholders.

The Government clearly did not foresee a world refining crisis when it signed the participation agreement with Caltex three years ago, and now that the agreement is up for review it may be thinking less of its sovereign rights and more of incentives to the foreign partner to stay in.

One straw in the wind is that last year the Government expressed the intention of "taking over" the profitable airport fuelling facility from Caltex and BP. Now it talks of negotiating to buy into its equity.

Today, Bahrain is an important staging post on the route from Europe to Australia and the Far East, served by nearly 30 airlines, and aviation fuel sales average 8,000 b/d.

Bapco has taken measures to cut expenses. It made savings of 15 per cent in 1982 and another 20 per cent last year, all without firing any employees. Although nearly 1,000 people will go over a four-year period, this will be achieved through retirement, redeployment, natural wastage and non-renewal of expatriate contracts.

Although the economy drive has not affected training the reduction in expenditure on routine plant maintenance must increase the risk of major shut-

downs. It was an accidental fire, however, which caused a four-month shutdown of No 2 Hydro Desulphurising Unit last year, together with the death of two employees. This delayed start-up of the \$31m Light Isomate Production Project (LIP), which finally went on line in September.

Although the purpose of the plant is to increase the yield of middle distillates (mainly diesel and naphtha), the market demand for these higher value products has not been as strong as was hoped.

This situation also has a bearing on the future of the Heavy Oil Conversion Company (HOCC) project, which was conceived as a joint-venture between Bahrain (40 per cent), Kuwait and Saudi Arabia (each 50 per cent). The company has already been incorporated in Bahrain with an interim capital of \$2m and C. E. Lummus of the U.S. completed a detailed techno-economic study in March 1983.

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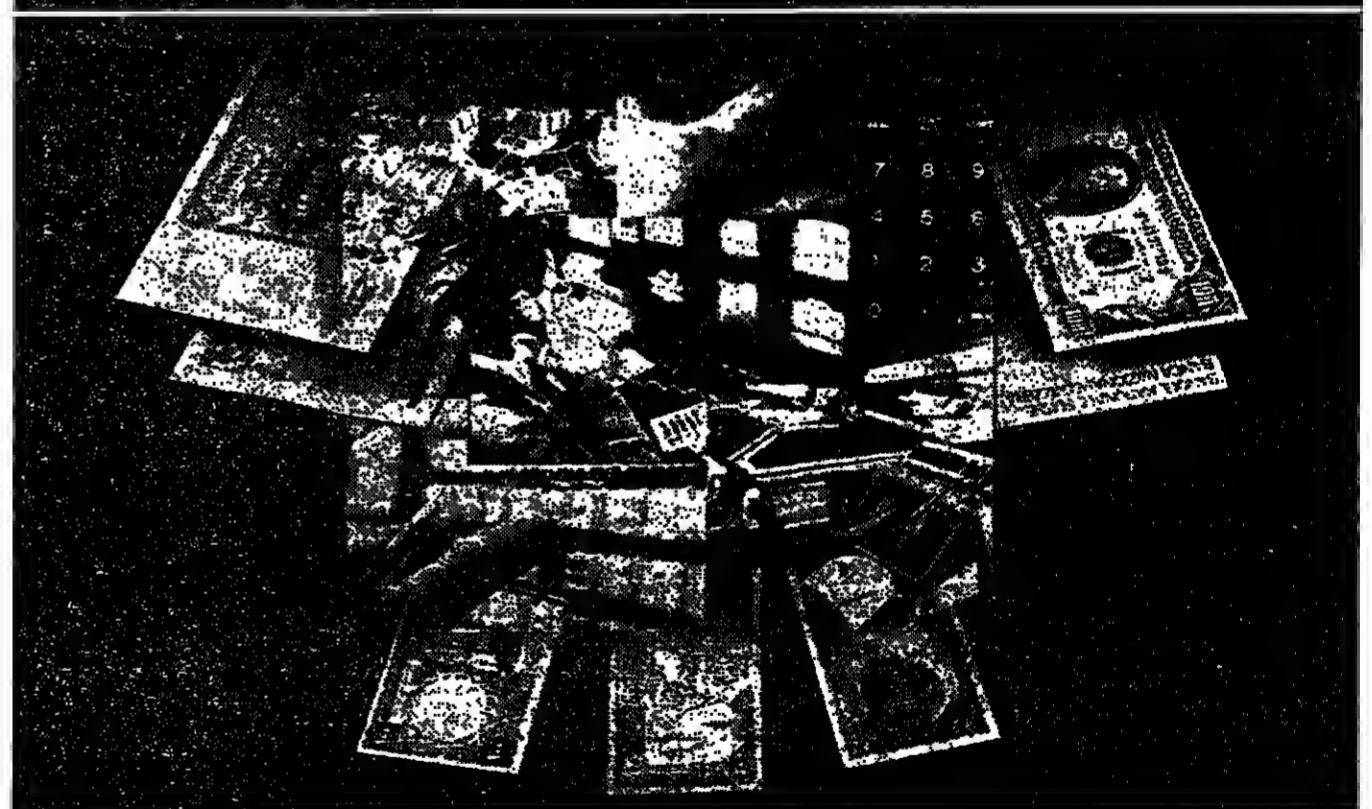
BANOCO

Bahrain National Oil Company
International Marketing
1983 Export Sales Volume
(Refined Products)

Destination	Barrels of sales	Percentage
Arabian Gulf (Gulf states, North and South Yemen)	12,935	41.0
Far East (India, Pakistan, Japan, Singapore, Thailand)	5,989	22.5
Africa (Including Egypt, Sudan, Djibouti)	3,224	10.3
Indian Ocean Islands (Mauritius, Seychelles, Malagasy)	2,082	6.8
Europe U.S.A.	1,550	4.9
1,414	4.5	
Australasia	1,234	4.2
TOTAL	31,528	100.0

(excluding bunker fuel and product exchanges)
Source: Banoco

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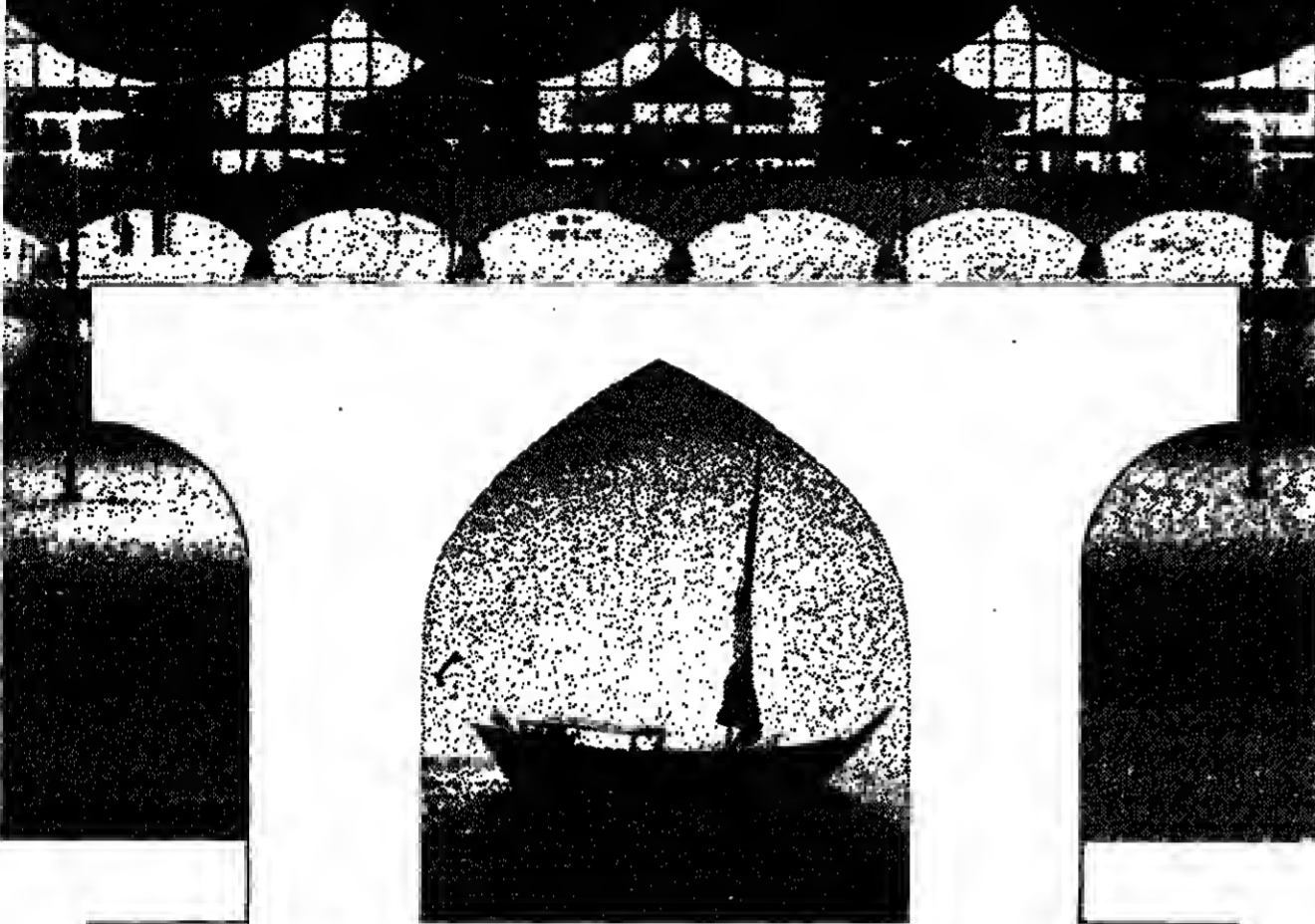
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Summarised Balance Sheet as of October 6, 1983 (SR)

Capital & Reserves	2,800	Billion
Deposits	43,993	Billion
Loans & Advances	21,216	Billion
Total Assets	51,112	Billion
Total Liabilities	52,889	Billion
Net Profit for the Year	544	Million

US\$ 1 = SR 3.48 approximately

البنك الأهلي التجاري السعودي
THE SAUDI NATIONAL COMMERCIAL BANK
 Head Office: King Abdul Aziz Street, Jeddah P.O. Box 3553 Telex: 401102/401086 Cable: Banksaudi
 Bahrain Office: Zayani House, P.O. Box 2563 Tel: 231182 Telex: 9298 NCB GNBV 9299 FX

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U.S. \$40,000,000



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AlBahrain Arab African Bank (E.C.) "AlBaab"

Gulf International Bank B.S.C.

The Industrial Bank of Kuwait K.S.C.

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Saudi International Bank
 Al-Bank Al-Saudi Al-Ahmed Limited

Sumitomo Finance (Middle East) E.C.

Svenska Handelsbanken Group

27th February, 1984

BAHRAIN 8

On this and the next two pages Mary Frings outlines the ownership, capacity and marketing policies of 11 top companies

The major manufacturing and service industries

Gas sector

BAHRAIN NATIONAL GAS COMPANY
 Ownership and construction: 75 per cent Government of Bahrain, 12½ per cent Caltex, 12½ per cent Arab Petroleum Investment Corporation (Apicorp).
 Capital: BD 8m (\$24m)

Plant completed at the end of 1979 at a cost of \$90m, on basis of preliminary feasibility study (1977) by Caltex and McDermott Hudson Engineering. Contractors were McDermott (process design), Kaiser Gasolene Company (mechanical design and main contract), Daehim of South Korea (construction sub-contract).

Financed by seven-year commercial loan of \$60m, signed in 1978 and repaid in July 1981, and further \$50m in short-term facilities through the medium of promissory notes.

Raw materials: associated gas from the Bahrain oilfield.

Payment for raw materials: Baboco supplies gas without charge. But the 46 per cent income tax payable to the Government on gas (not on gas products) could be regarded as a form of payment for raw materials.

Capacity and products: design capacity is 110m standard cubic feet a day (mmscfd), but in 1983 throughput averaged 127 mmscfd and is currently up to 140 mmscfd.

The company is evaluating ways of handling the extra gas more efficiently, and a de-bottlenecking project costing \$3m (not requiring the duplication of any major equipment) is likely to go ahead this year. This will take capacity to 145 mmscfd. The company is being asked to study the economic feasibility of further expansion.

Gas liquids sold in 1983 (1982 in brackets): propane—80,104 mt (71,701 mt); butane—33,794 mt (39,070 mt);

naphtha—1,210,423 net barrels (1,139,922 net barrels).

In addition, residue gas was piped to the ALBA smelter at an average rate of 108 mmscfd.

It is now estimated that with the existing plant capacity, associated gas will be available as feedstock until the year 2,000. But the admixture of increasing quantities of leaner Khuff gas (see article on oil and gas production) means a reduction in molecular weight.

Marketing: residue gas is transferred to Baboco for sale to ALBA at the government selling price. Gas liquids are purchased by Caltex, which sells them mainly to Japan, although small volumes are also going to NW Europe, Italy, India, Lebanon.

Pricing of product: no sales value is put on the residue gas transferred to Baboco. The Caltex purchasing agreement is linked to Petroleum posted prices, which reflect long-term contractual sales from the Gulf to Japan. Caltex may of course sell spot or to other destinations, and picks up any differential which may exist above or below Petroleum prices. These declined in 1983 by 10 per cent on propane and naphtha and 6 per cent on butane.

Government income: in 1983 Babagas made a profit before tax of \$60.4m (1982—\$57m; 1981—\$66m). Out of this the government net-back amounted to \$27.2m in income tax, plus 75 per cent of the \$33.2m dividend to shareholders.

GULF PETROCHEMICAL INDUSTRIES COMPANY

(under construction, operational 1985)

Ownership and construction: owned equally by the governments of Bahrain, Kuwait (through PIC) and Saudi Arabia (through SABIC). Authorised capital of BD 60m (\$160m) is fully paid up.

Reclamation of 600,000 square metres of land from the sea near the Sitra oil

terminal started in 1981 and construction work on site in 1982.

Project consultants: Uhde of W. Germany (process technology), with methanol technology sub-licensed from ICI; King Williams International BV (engineering, project and construction management); Cowi-Consultant (dredging and reclamation).

Contractors include: Snamprogetti (Main construction contract \$90m, equipment cost-reimbursable); Salsip (civil and mechanical sub-contract); Van Oord BV (dredging and reclamation \$13m); Motherwell Bridge (supply of storage tanks \$10.5m). Total project cost: \$450m (\$380m for construction, rest for start-up and operational working capital).

Financed mainly by a \$300m syndicated loan and guarantee package arranged in December 1982 with 23 banks, covering export credits of up to \$160m from Italy, \$13m from Japan and \$20m from UK. A \$159.6m purchasing facility for bills issued to Snamprogetti was signed with another syndicate of 31 banks in December 1983.

Raw materials: non-associated Khuff gas.

Payment for raw materials: at the government selling price.

Capacity and products: 1,000 mt a day of ammonia, 1,000 mt a day of methanol.

Marketing: there is no local demand for either product. PIC of Kuwait has agreed to handle exports of ammonia for the first five years of production, and SABIC is expected to make similar arrangements for the marketing of methanol.

Government income: estimates for gas sales revenue from GPIC do not yet appear in the state budget. A one-third share of any profits will accrue to Bahrain, but dividend policy has not yet been stated.

Aluminium sector

ALBA, ALUMINIUM BAHRAIN

Ownership and construction: owned 57.9 per cent by Government of Bahrain, 20 per cent by Government of Saudi Arabia (through SABIC), 17 per cent by Kaiser Aluminium and 5.1 per cent by Breton Investments (a subsidiary of Eckhard-Werke of West Germany).

Between 1974 and 1976 the Bahrain Government bought out four of the original shareholders (Guertel Cable, Elektrokoppar, British Metal, Western Metal) and increased its stake from 19 per cent to 77.9 per cent. A 20 per cent stake was sold to the Saudis in 1979.

In 1971 authorised capital was BD 5m (\$13m) with BD 5m issued and paid up. Another BD 1m was issued during 1979, and in 1981 authorised, issued and fully paid capital was increased to BD 25m (\$66m).

The smelter was built by British Smelter Constructors (a consortium of Wimpey, Amari and John Brown Engineering) between 1969 and 1973, at a cost of BD 90m (\$240m). Limited production started in 1971.

Construction was financed primarily by ECGD-supported loans of \$33m, arranged by Williams and Glyn's Bank. Another BD 5m was raised from three locally based banks, and \$8m from Orion Bank, followed by a \$20m revolving credit facility for working capital, through the medium of promissory notes.

● A 40 per cent expansion of production capacity involving construction of two new potrooms and an additional powerhouse with five turbines, was completed in 1981 at a cost of \$120m. Partly financed by a \$70m syndicated loan.

Contractors included Norway's Ardal og Sunddal Verk ASV (process technology); Kaiser Engineers (design and construction management); Ewbank and Partners (power station consultants); John Brown Engineering (turbines).

● In 1983 billet capacity was doubled at a cost of \$4m.

● The four original potrooms (458 pots) will be modernised in a three-phase retrofit programme over the next six years, if trials prove successful. Total cost \$93m.

Phase I will equip two test pots with computerised alumina and fluoride point feeders, by December this year. Phase II takes in a further 10 pots, but also adds pot hoods and gas cleaning equipment, and increases amperage. The programme aims to increase metal production by up to 15 per cent for the same power consumption, improve working conditions in the potrooms and reduce manpower. Contractor is ASV.

Raw materials: for one year's metal production, 340,000 tonnes of alumina (from Australia); 6,000 tonnes of fluoride and 3,100 tonnes of cryolite (Italy, Japan); alloys for billet and rolling slab (mainly Europe); 88,000 tonnes petroleum coke (U.S.) and 23,000 tonnes of pitch (Australia, Germany).

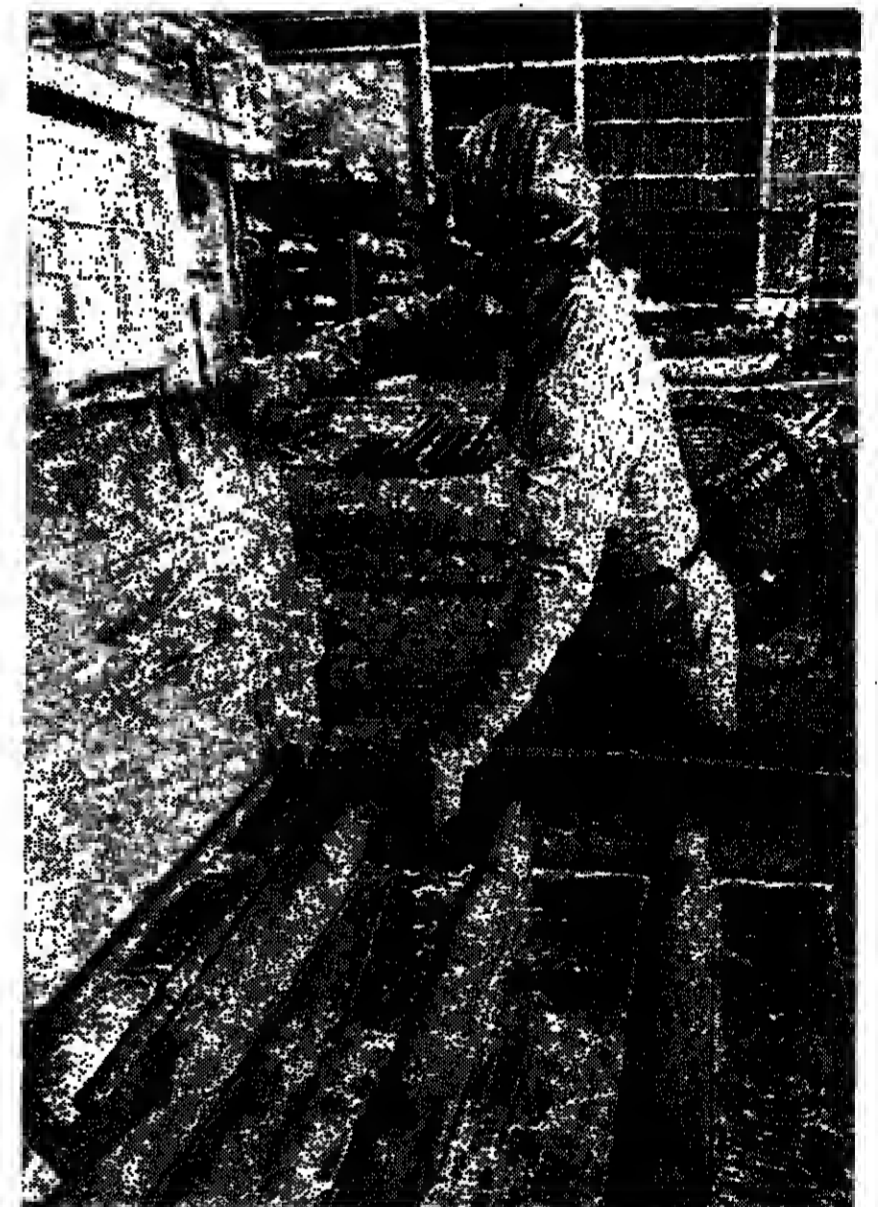
Payment for raw materials: at world prices. Alumina is purchased under a 20-year contract with Alcoa, running until 1990.

Capacity and products: design capacity after expansion 170,000 mtpy (from 120,000 mt). Power station 400 MW. 1983 production 171,694 mt (1982—170,980 mt).

The major product is standard ingot, but ALBA also has a billet capacity of 60,000 mtpy and rolling slab capacity of 16,000 mtpy. Also produces T-ingot and delivers hot metal to local downstream industries (Bahrain Atomisers and Madal Cables).

Marketing: Kaiser and Breton Investments each market their own share of ALBA production. The Bahrainian Saudi shareholders' annual off-take of about 133,000 mt is sold by their joint marketing company BALCO, or stockpiled according to market conditions. In 1983 stock was reduced from almost 100,000 mt to 50,000 mt. Total shipments during the year (including Kaiser and Breton metal) topped 215,000 mt.

BALCO made deliveries to 122 customers in 22 countries. Sales revenue at \$288.5m was 52 per cent up on 1982,



The cast house at ALBA where molten metal is delivered by crucibles to mixing furnaces, treated, alloyed and cast into ingots and billets

whilst tonnage of metal sold increased by 27 per cent to over 175,000 mt. Sales distribution by region was: Middle East 29 per cent; Far East 59 per cent; S.E. Asia, 8 per cent; Indian sub continent, Europe, Oceania, Africa each 1 per cent.

In the first quarter of this year Japan stopped buying on the spot market but the U.S. is coming in.

Pricing of product: the transfer price of metal from ALBA to the shareholders is based on budgeted total cash outflows, including loan repayments and capital expenditure. In this way shareholders underwrite production costs and provide cash twice monthly.

BALCO's sales prices are geared to the international spot market. Ingot prices jumped from a low of \$1,950 a tonne at the start of 1983 to \$1,800 by the third quarter, but fell back 6 per cent by year-end. Prices have remained below their peak but are expected to recover during 1984.

Government income: BALCO made a profit of \$20.5m in 1983, covered with a record loss of \$22.2m in 1982. Until now, profits have been distributed monthly, 74 per cent to Bahrain and 26 per cent to Saudi Arabia, rather than in the form of an annual dividend.

The state budget projects an annual revenue of \$12.5m from sales of natural gas to ALBA.

BAHRAIN ATOMISERS INTERNATIONAL ALUMINIUM POWDER PLANT

Ownership and construction: owned 51 per cent by Government of Bahrain, 49 per cent by Breton Investments. Built 1972. Breton was process consultant. Contractors: Wimpey in association

with local contractor Abdulla Nass. Construction cost BD 250,000.

Raw material: molten aluminium from ALBA.

Payment for raw material: the shareholders obtain their metal from ALBA at the current transfer price. BALCO is purely a tolling company which processes the metal on their behalf.

Capacity and products: throughput capacity 7,000 mtpy. In 1983 throughput was 4,000 mt (1982—3,500 mt). For several years the Bahrain Government did not utilise its capacity entitlement and the output was entirely Breton metal.

This changed in 1984 and the input is now 50-50. Throughput is currently up to 75 per cent of capacity (over 5,000 mt).

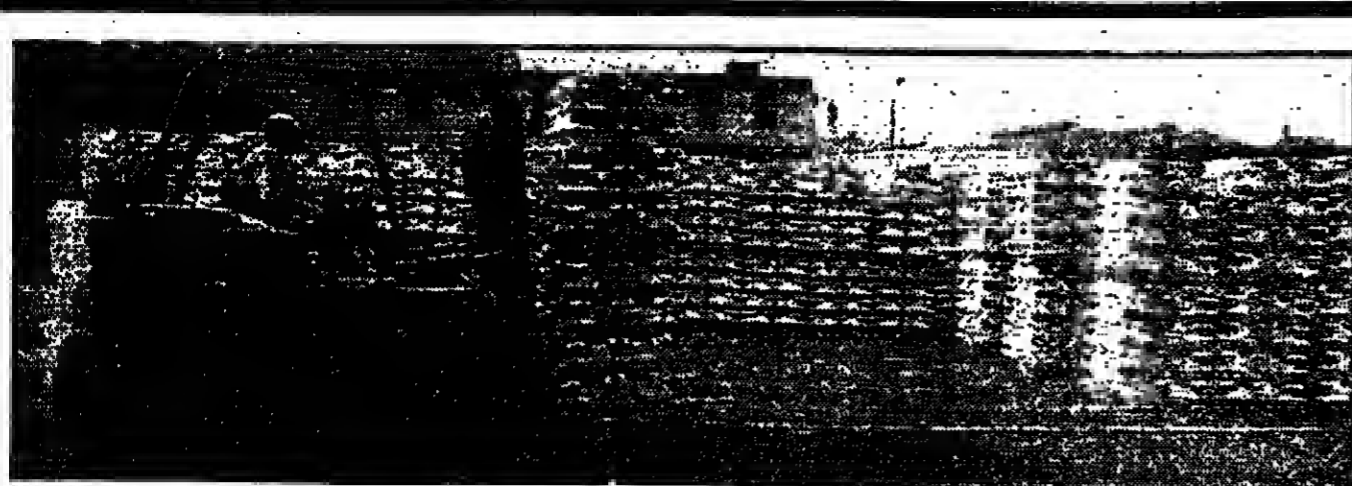
Marketing: orders are now pooled and production and profits are shared equally, irrespective of which shareholder actually obtained an order. Japan is the most important market, although sales to UK and the U.S. are growing. There is no regional demand as yet, but samples have been sent to a local quarrying company, and to new projects for the manufacture of industrial explosives in Riyadh and Oman.

Pricing of product: according to the world market.

Government income: none over the past few years. From 1984, 50 per cent of any added value obtained on powder, after deduction of the atomiser's operating costs.

CONTINUED ON NEXT PAGE

BAHRAIN 9



The finished product: ALBA workers stacking ingots outside the Sitra complex in preparation for their world-wide delivery.

Aluminium sector

CONTINUED FROM PREVIOUS PAGE

BAHRAIN ALUMINIUM EXTRUSION COMPANY (BALEXCO)

Ownership and construction: 100 per cent by government. Equity capital BD 6.3m (\$18.7m) after capitalisation of loans. Built 1977 at a cost of \$10m. Design and construction contractor was Aluisse, with local sub-contractor.

Project financed by issued capital of BD 2.5m, plus BD 1.9m in soft loans from the Government for start-up and working capital. A BD 250,000 expansion completed in November 1983 increased capacity by 25 per cent.

Raw materials: extrusion billet manufactured by ALBA and purchased from BALCO.

Payment for raw materials: a long-term contract which is geared to spot market rates. The company subsidises the "arm's length" nature of its dealings with BALCO, with no subsidies or concessions on raw material costs.

Capacity and products: press capacity of 6,000 mt a year, anodising capacity of 4,500 mt a year.

Manufactures under licence the French Technical architectural systems and AS-200 curtain walling (Aluisse). Full range of extrusions for construction and general engineering use, either mill-finished, anodised or (from June) paint-finished by Al Zamil.

Recently produced a trial order of 5-metre aluminium streetlighting columns for BSED (state electricity department), for performance comparison against steel columns currently in use.

Marketing: own marketing division. 1983 sales 4,400 mt of which 700 mt was mill-finished (1982-4,192 mt/500 mt mill finished).

Customer breakdown: Bahrain 43 per cent (1982-34); Saudi Arabia: 26 per cent (28); Kuwait 10 per cent (9); Qatar 12 per cent (17); UAE/Oman 5 per cent (5); Iraq, Pakistan and other 3 per cent (7).

Although the Bahrain market cannot be expected to grow at the same level, 1984 started strongly and Balexco has full order books for the first half of the year.

Supplies more than 20 assembly workshops in Bahrain, of which Al Zamil is the biggest. Seeks to take a small share of each of the GCC markets now that tariff barriers within the community have been removed, but would like to see concerted action against uncontrolled foreign dumping - perhaps through import quotas.

Pricing of product: market rates - against extreme competition from five extrusion plants within the GCC (2 in Kuwait, 2 Saudi Arabia, 1 Dubai) and from producers in the rest of the world (especially Brazil, Greece, Turkey, Lebanon, Korea, Taiwan, Japan) dumping into the area.

Government income: none directly, except for supply of energy. Turnover for 1983 was BD 5.8m (\$2-85m) and the company is said to be making "a fair return on capital employed," but all profits have so far been re-invested in plant expansion.

However, the company saved Bahrain nearly \$8m in imports last year, and foreign exchange earnings amounted to \$7.5m; about 80 per cent of production costs are incurred in Bahrain.

MIDAL CABLES

Ownership and construction: owned 51 per cent by Zayani Investments of Bahrain, 25 per cent by Saudi Cables Company of Jeddah and 20 per cent by Olex Cables of Australia. Shareholders equity \$7m. Built in 1977-78 at a cost of \$4m. Project supervision and process technology by Olex Cables, civil contractor Gulf Construction Co.

Construction financed by the original shareholders (Zayani and Olex) working capital provided by local banks.

Raw materials: molten aluminium

from Alba. Steel wire from Japan, PVC from UK and Ireland, timber for cable reels from UK.

Payment for raw materials: the bot metal is purchased from Balco on quarterly contract, at prices reflecting spot market rates. The company is constantly pressing for more favourable terms, since it is a captive customer, and enjoys no protection against foreign dumping in the products market.

Capacity and products: metal throughput capacity is 18,000-20,000 tonnes a year depending on the product mix. Metal throughput in 1983 was about 13,000 mt for the manufacture of 17,000 mt of finished products.

As part of a \$1m expansion project, a contract was signed last month for a second rod mill with product capacity of 20,000 tpy. This could be used solely for aluminium alloy, which Midal will be producing by the end of the year.

With the addition of new holding and tilting furnaces, rod capacity will be increased to 40,000 tpy and cable-making capacity to 24,000 tpy.

Product range: aluminium, aluminium alloy and steel reinforced bare overhead conductors, and PVC insulated cables for overhead power transmission and distribution. Insulation was introduced only last year and already accounts for 4 per cent of sales turnover (which is estimated at over \$25m a year).

Midal will be the first cable-maker in the Gulf to make its own aluminium alloy.

In addition to aluminium conductors Midal produces EC grade aluminium re-draw rods for the electrical and wire industries.

Marketing: mainly in Saudi Arabia (80 per cent of sales) in conjunction with Saudi Cables Co. There is a small potential demand in Bahrain but currently all output is exported. Midal is seeking to diversify its market and has made deliveries to 16 countries outside Saudi Arabia; in 1983 the most important were Indonesia, India, Oman and Kuwait.

Pricing of product: added value about 20 per cent. As a specialist producer Midal believes it can compete internationally in quality and price, under realistic trading terms, but has a serious problem with dumping into the region from Europe, South America and the Far East.

Government income: none directly. Midal is 100 per cent privately-owned and is said to be making a modest profit. The only government revenue comes from sales of gas and electricity (\$210,000 a year) and nominal site rental.

AL ZAMIL ALUMINIUM FACTORY

Ownership and construction: a member of the privately-owned A. H. Al Zamil and Sons group of companies, which has an annual turnover in Bahrain and Saudi Arabia of \$400m. Group chairman is Mohamed Al Zamil who lives in Bahrain. Factory built in Mina Sulman Industrial Area in 1974, but the company is now investing \$1.5m in a much bigger factory in Sitra for polymer powder, paint, finishes (to aluminium and steel) with an aluminium fabrication shop alongside. Opening in June.

Automated spray guns for the painting process supplied by Theord of UK.

Raw materials: aluminium extrusions from Balexco, some imported accessories. Paints from Corro-Coat of Norway.

Payment for raw materials: prevailing market prices.

Capacity and products: 600 tonnes a year of aluminium extrusions, for all types of architectural components (doors, windows, balustrades, shopfitting, etc). The paint-line will have the capacity to apply a range of 12 stock colour finishes (with others available) to 12,000 tonnes a year of metal, working one shift.

Marketing: for aluminium fabrications - mainly local. There are about two dozen smaller assembly shops on the island, but Al Zamil has a 35 per cent market share. Occasionally, the Bahrain factory fulfils contracts for the bigger Saudi factory in Dammam.

For painting, Al Zamil will work in conjunction with Balexco, but is also

bidding for outside contracts, particularly for treatment of mill-finished curtain walling. There is only one regional competitor, based in Sharjah.

Pricing of products: whatever the market will stand - there are as yet no tariff barriers against cheaper imported products. Material costs are estimated at 40 per cent of the selling price of a finished window assembly using anodised aluminium. The painting process will have about the same added value as anodising.

Government income: none, except the nominal charges for site and services.

Other projects: Al Zamil employs 450 in Bahrain. Although 300 are in the aluminium factory, which has a turnover of \$10m a year, it also has a Marble Factory (turnover \$2m and rising) and a Nails and Screws Factory, mainly to supply other group enterprises. A Commercial Division in Bahrain manages the group's investments and agency business.

GULF ALUMINIUM ROLLING MILL AND COMPANY (GARMCO) (under construction, operational November 1985)

Ownership and construction: owned by six member states of the Gulf Organisation for Industrial Consulting (GOIC). Bahrain, Kuwait, Saudi Arabia and Iraq each hold 20 per cent, Qatar and Oman 10 per cent. Authorised capital BD 24m (\$64m) of which BD 13.7m is currently paid up.

Project cost and working capital \$125m, financed about equal by equity and export credits from Japan. A \$91m commercial guarantee facility has been provided by a syndicate of local and international banks. Construction started September 1983.

Most of the equipment is being purchased from Japan. Working on the project are: Kaiser Engineers (engineering consultants); Kobe Steel of Japan (main contractor) and Kajima Corporation of Japan (civil engineering contractor).

Raw materials: primarily ALBA metal (rolling slab and small quantities of ingot) purchased from BALCO. But the company will deal with other suppliers to ensure it is in touch with market conditions and to have a yardstick for comparing metal quality. Some hardeners (concentrated alloys) will be imported.

Payment for raw materials: prices reflecting world market conditions to be negotiated with the main supplier.

Capacity and products: initial design capacity 40,000 tonnes a year (equivalent to 30 per cent of the Bahrain and Saudi governments' share of ALBA production).

Capacity can be expanded with additional finishing equipment, since basic plant such as the hot mill can handle up to 80,000 tpy.

Products cater to the construction, transport, packaging and general engineering markets, and include roofing and curtain walling for industrial buildings, sheet aluminium for truck bodies and road signs, canstock for beverage cans and foil stock.

Marketing: Garmco will set up its own marketing division, and expects to sell 45 per cent to 50 per cent of its output in the Gulf region. There is a beverage can factory in Saudi Arabia, plus two more under construction. A foil plant in Iraq is a potential customer once the war with Iran comes to an end. Truck bodies are made in both Kuwait and Saudi Arabia. Because of the lack of timber resources, aluminium is an important construction material throughout the region. Garmco could make use of Al-Zamil's painting facility or set up its own. Products with special income requirements will be marketed internationally.

Pricing of product: according to the world market.

Government income: profits are projected after 2 1/2 years of operation. The multi-national board of directors will then decide on distribution of a dividend or reinvestment. Some income will come from sales of gas and electricity, and nominal charges for site and services.

Letters of intent have also been received from Malaysia and Indonesia, offering useful back-loads for returning ore-carriers, and from Egypt. Negotiations with Hadeed and QASCO are still in progress.

Pricing of product: to compete in the world market. Steel prices have increased 5-10 per cent over the past year but there has been a 10 per cent decrease in the prices of ore and pellet. AISCO hopes to see a recovery in 1985 if steel prices remain firm, and volume is already up 10 per cent.

Government income: none directly, except through Khuff gas sales to fuel the furnace and power station turbines (estimated at \$40m a year at full production, at current cost levels).

In 1983 the company showed net income of \$7.9m (1982-\$6.5m) from return on invested capital. Operational break-even point is put at 2.7m tonnes a year production. A small percentage of any dividends will accrue to quasi-government shareholders (GOSI and NBB).

Contractors: Al Jazira Contracting and Investment Company, in conjunction with Ahmed Mansoor Al A'ali (dredging and land reclamation - \$15m); Kobe Steel (turnkey construction contract - \$207m); Balfour Beatty in association with Abdulla Nass (sub-contract for deepwater jetty, to berth bulk carriers of up to 100,000 dwt - \$14m).

Total project cost \$310m, financed by equity and by export credits, covered by a \$158m syndicated guarantee facility provided mainly by Arab banks.

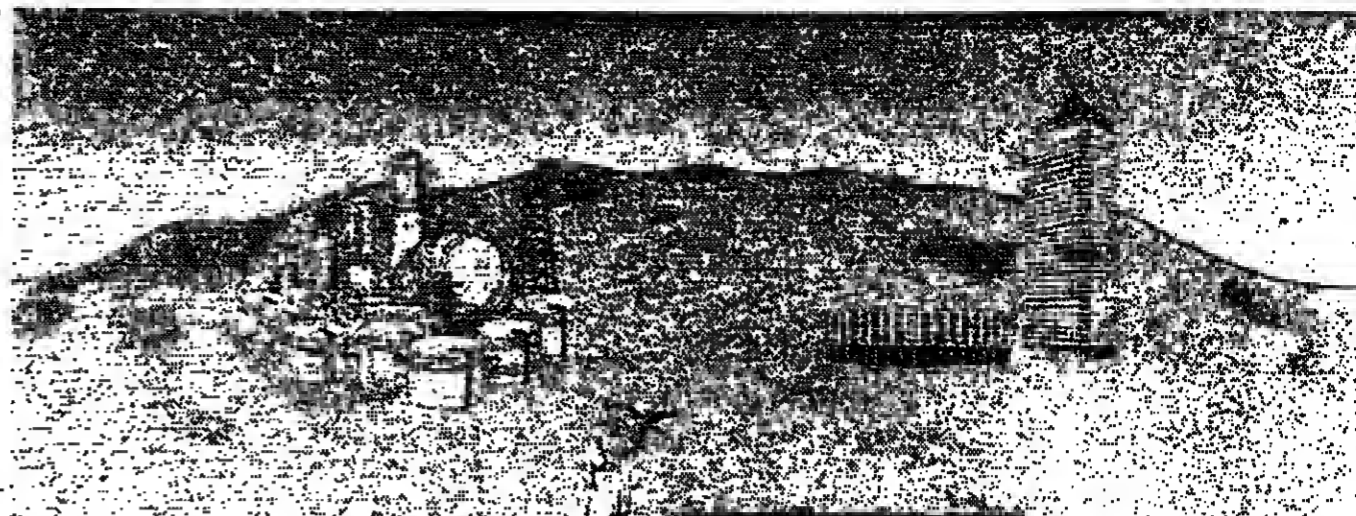
Apart from the pelletising plant, which uses the grate kiln system, there is a power station with 78 Mw installed capacity (3 turbines), a 3,000 cubic metres a day desalination plant and a 135,000 tonnes a year hydrated lime plant. The first ship is due in July.

Raw materials: iron ore fines from different sources (South America, India, Mauritania, Australia are potential suppliers).

Payment for raw materials: market rates. From the end of 1984 will start negotiating long-term contracts (probably 5 years).

Capacity and products: 4m tonnes a year of iron oxide pellet (11-16 mm) which meet the requirements of the HYL and Midrex direct reduction processes.

Nineteen Eighty-Four production is expected to be 400,000-500,000 tonnes, 1985 2.5m tonnes and 1986 4m tonnes. Ships will unload iron ore and load pellet for delivery to sponge iron plants at the rate of 3,000 tonnes an hour.



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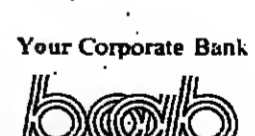
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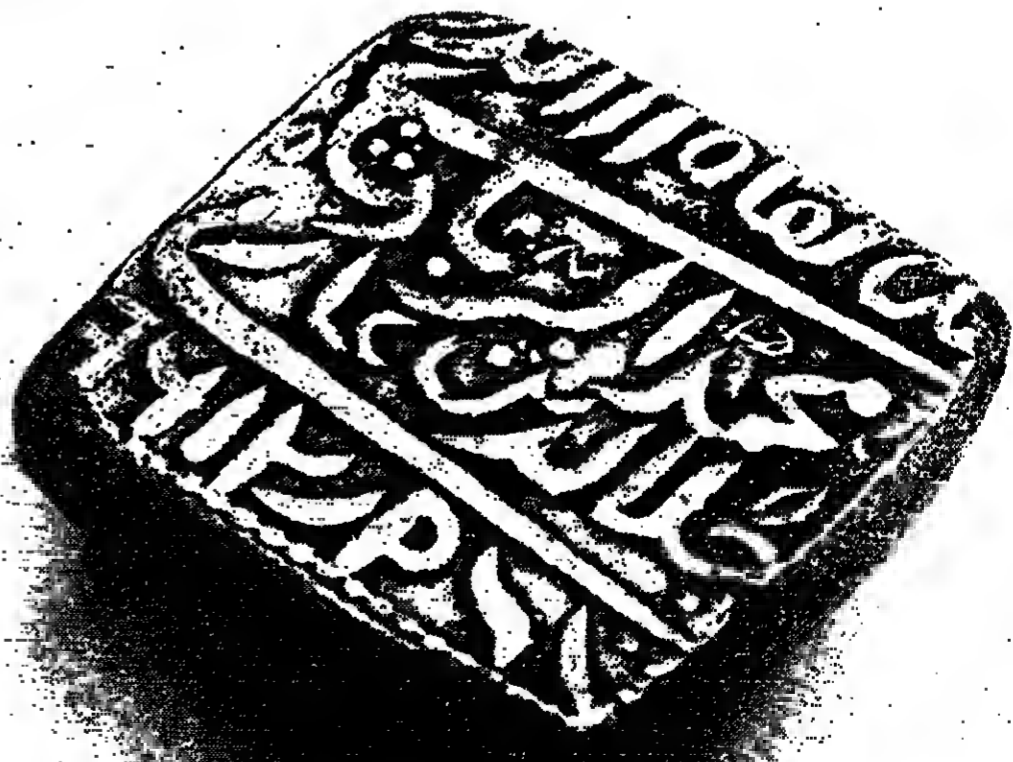
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Like the modern coins of today this priceless antique silver coin bears the name of an ancient Islamic ruler (c.15th Century A.D.) from the private collection of Mr Rashid Al Orafi.

Other industries

ARAB IRON AND STEEL COMPANY E.C. (AISCO) IRON ORE PELLETISING PLANT (under construction, operational late 1984)

Ownership and construction: an off-share public shareholding company incorporated in Bahrain, with authorised capital of \$160m, of which \$150m is issued and paid up. Founding shareholders include the Arab Mining Company (based in Amman, owned by several Arab governments - 10 per cent); Kuwait Foreign Trading, Contracting and Investment Company (KFTIC); Kuwait Metal Pipe Industries Company (GOSI); the Sharjah Group; Gulf Finance Centre; National Industries Company, Kuwait; National Bank of Bahrain; Bank of Bahrain and Kuwait; Al Ahl Commercial Bank, Bahrain. In September 1980 \$48m-worth of shares were offered to the public (Gulf nationals) and were 43 times oversubscribed.

Reclamation of 1.2m sq metres of land from the sea near the ASRY dock started in July 1981, and construction on site began a year later. Project consultants: Kuwait Engineering Operation and Management Company (Kenomac), with Sir Alexander Gibb as sub-consultant for the marine work.

CONTINUED ON NEXT PAGE

BAHRAIN 10

Bahrain. Once the centre of an ancient civilisation...



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Other Industries

CONTINUED FROM PREVIOUS PAGE

BAHRAIN LIGHT INDUSTRIES COMPANY (BLICO) FURNITURE FACTORY

Ownership and construction: a Bahraini public shareholding company with authorised capital of BD 10m (\$26m), of which BD 2.5m is issued and paid up. Major shareholders are Gulf Investment Company E.C. (48 per cent), General Organisation for Social Insurance (15 per cent), National Bank of Bahrain (11 per cent). The furniture factory is the first of several planned light manufacturing projects, including a galvanising plant for structural steel, and factories for cardboard packaging materials and welding electrodes.

It was commissioned in February this year at a total cost of BD 3.5m (\$9m). Project consultant: Motor Columbus of Switzerland. Contractors: Mohamed Jalal Contracting (construction—BD 2m); SCM Engineering of Italy (supply of machinery, initial management and training—BD 1.2m). Project financed by a 13-year BD 2m soft loan from the Abu Dhabi Development Fund, and a BD 1m letter of credit in Bahraini riyal from the National Bank of Bahrain.

Raw materials: imported timber and plywood. Payment for raw materials: market rates, as from next year on long-term tender.

Capacity and products: 65,000 pieces of furniture per year. Wooden and plywood furniture for residential, office, school and hospital use, initially to Danish designs. Will reach 80 per cent capacity in the first year, and full capacity by the end of 1985.

Marketing: expects to sell 45 per cent of full production to local market, where

major customer will be Government of Bahrain for housing, schools and hospitals. The rest will be marketed in the region.

Pricing of product: aims to be competitive with quality furniture.

Government income: non directly, apart from nominal charges for site and services (not estimated at BD 2,000 a year until 1990, doubled for the next 5 years). If, as projected, breakeven point is reached at 50 per cent of production capacity, dividends will accrue to quasi-government shareholders (GOSI, and NBB which is 49 per cent government-owned).

ARAB SHIPBUILDING AND REPAIR YARD

Ownership and construction: owned by 7 OAPEC member states: Saudi Arabia, Kuwait, Bahrain, UAE and Qatar each 18.84 per cent, Iraq 4.7 per cent and Libya 1.1 per cent. Chairman is Sheikh Daj Khalifa Al Khalifa, representing the State of Bahrain.

Managed (until end 1984) by Lisnave of Portugal; a new technical assistance contract is under negotiation.

Fully paid capital of \$340m equates with cost of construction, and no loan finance was involved. First feasibility study dates from 1968. In 1974 a 10-year management contract was signed with Lisnave. Reclamation of 450,000 sq metres of land on the edge of a tidal reef, and construction of a 7 km long causeway to the shore started the same year. The drydock was completed and flooded for test in May 1977. The first commercial docking (Italian-owned VLCC Ambrosiana, 231,000 dwt.) was in October 1977.

Joint consulting engineers: Gibb-Profabril (Sir Alexander Gibb with Gibb Petermuller for workshops and buildings, Profabril of Lisbon for the dock). Main construction contractor was Hyundai of South Korea.

Facilities: One 375m x 75m drydock designed to accommodate VLCC's up to 500,000 dwt. Two 170m x 21m finger jetties for the repair of four vessels alongside.

Five mobile cranes with 15-100 tonnes capacity, and a 200 tonne floating crane. Full range of mechanical, plate, pipe and electrical. A fleet of 6 tugboats of 32 tonnes bollard pull and a floating tank cleaning station.

Total staffing just under 1,000 (including 80 Lisnave personnel). Additional technical back-up available from Lisbon as required. ASRY has a wide range of service agreements, and joint-venture companies with Lips United BV (Asry-propel) and Castolin Eutectic of Switzerland (Asryweld) provide specialist propeller repairs and welding.

Marketing and prices: ASRYMAR (a London-based affiliate) and a network of agencies worldwide are responsible for attracting customers to a depressed and dangerously competitive market. European yards are now bidding as low as the traditionally cheaper Far East. Asry quotes in dollars and has been hit by the U.S. currency's relative strength. But despite the constraints of the Gulf war and a reduction of tankers on the route since the oil glut, ASRY claims to have repaired more VLCC's in 1982-83 than any other yard. Competition from Dubai may have an increasing impact.

Forty-one vessels were docked in 1983 (1982—49; 1981—61) and nine were repaired alongside (24, 36). But the reduction in numbers reflects the increasing work content of repairs as well as scarcity of ships. One of the smaller vessels handled, the Kuwaiti tanker Umm Al Roos (65,000 dwt) was in dock for a month and alongside for a further 10 days for damage repairs which consumed 225 tonnes of steel.

ASRY began to break into the steel fabrication market last year to utilise spare workshop capacity, and for the first time used more steel on landwork (1,145 tonnes) than on shiprepair (934 tonnes).

Government income: the shareholders agreed to fund losses up to end 1984. Budget projections are now being drawn up for the next six years but profits are not forecast in the immediate future, and further support will be required. An operating loss of \$9.7m was recorded for 1983, on sales revenue of \$28.4m. The loss quoted excludes depreciation of \$18.5m. Since then only sales revenue figures have been published: 1981—\$22m; 1982—\$32m; 1983—\$17.6m.

Business has improved in the early part of this year, with one repair job alone (on a jacking rig which does not take up dock space) worth \$3m to \$4m.

Government aims to stem flow of expatriates into prestige jobs

Bid to take Bahrainis up the employment ladder

Labour

KATHY EVANS

BAHRAIN IS the only Gulf state where the local government has drawn up specific laws and programmes to ensure the employment of its nationals. The country's economy is not awash with oil funds, and therefore it cannot rely on general prosperity to provide a growing number of opportunities for its people to enrich themselves. Nevertheless, at the moment there are more jobs than there are Bahrainis entering the labour force, and like other Gulf states the island has a growing number of foreigners in its work force.

Despite a certain stabilisation in the economy, the foreign component in the labour force has been steadily rising. In 1976, the boom year of development in the region, Bahrain granted 14,933 work permits to foreigners. By 1978, this number had soared to 33,837.

Although this figure subsequently dropped back to 26,109 and even further in the two subsequent years, it has been rising again since 1981. Last year, it was up to 31,944.

A large part of the increase last year was in the construction sector with the start of the aluminium rolling mill and petrochemical projects. Other sectors showed similar increases, indicating that foreigners are becoming more prominent in the services and professional categories.

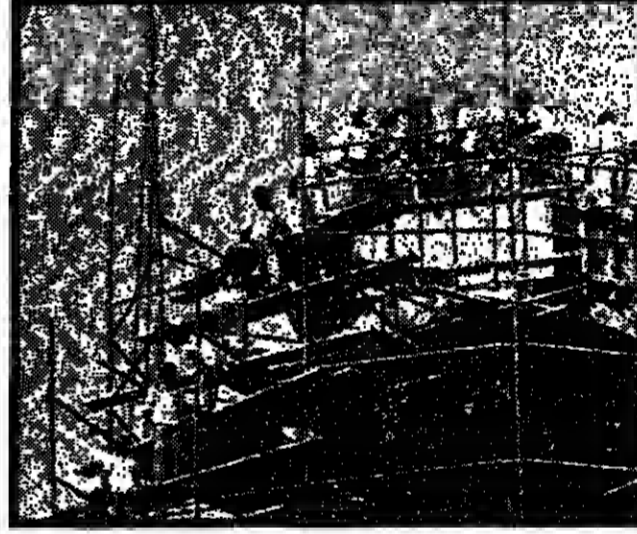
Expatriate workers now comprise around 58.5 per cent of the total labour force compared with 41.5 per cent for Bahrainis. In the private sector, the dominance of foreigners is much higher, for Bahrainis only constitute 25 per cent of the total.

Women's role

Predicting the future rate of participation of Bahrainis in the labour force depends largely on the economic growth in the country. The bulk of the island's population is very young, aged less than 24 years. They account for over 155,000 Bahrainis out of the total of 238,420. Thus any set of policy options should allow for an increase in Bahraini male employment from 49,300 in 1981 to about 79,000 in 1991.

The participation of Bahraini women in the labour force is growing more rapidly than in any other Gulf country. In 1981 they constituted 15.3 per cent of the labour force compared with only 3.8 per cent in 1971. Labour statisticians estimate that about 800 to 1,200 women workers will enter the labour force each year. Bahraini women are protected by one of the most pro-female labour laws in the region, guaranteeing 45 days full paid maternity leave and a further 15 days on half pay.

Therefore, in order to ensure the full employment of Bahraini nationals during the next decade, the country must produce about 30,000 jobs for men and between 8,000 and 12,000



Going up: a human chain lifts a bowl of cement to the top of a building under construction in Manama. The country needs to create another 49,000 jobs in the next decade to ensure full employment of Bahraini nationals.

jobs for women. The total number of Bahrainis employed should increase from 57,000 in 1981 to 99,000 in 1991.

It was against this background of a young population that various schemes were introduced to ensure training and employment of Bahrainis. Private sector employers are now given the option of operating their own training courses for nationals, or providing funds to finance such schemes.

On each employee a company pays a levy equal to 4 per cent for every foreigner and 2 per cent of the salary of every local worker. When a foreign worker finishes his contract, representations are made to each company to encourage them to take on a national as a replacement.

The Government also drew up the "10,000 jobs" scheme which endeavoured to identify 10,000 jobs done by foreigners and provide a suitably trained Bahraini to replace the foreign workers. The programme was also designed to upgrade the present standard of Bahraini employees to higher positions requiring additional skills.

"We want to take Bahrainis up the ladder," said one advisor at the labour ministry. "We want to make Bahraini typists into administrators, and clerks into managers."

Officials emphasise that they would prefer employers to identify suitable candidates for training, rather than have Bahrainis coming in to the Government for training and help in finding a job.

Despite these measures, there are still between two and five jobs for every Bahraini available. Employers grumble that they cannot recruit Bahrainis to come and work for them while many others complain that once you do, they train and leave.

Labour officials also concede that there is a lot of "target employment" amongst Bahrainis—jobs taken on so that a particular consumer item can be saved. Once the money is earned, he ceases work. Not surprisingly, some of the major industrial employers in Bahrain now require a Bahraini national to work one year before he is accepted to any apprenticeship scheme.

One of the characteristics of the Bahrain labour force which is noticeable immediately is the absence of Arabs. Of all the states in the region, Bahrain has by tradition, one of the strictest and most stringent security conscious policies concerning visas.

This policy has safeguarded the island's reputation as a trouble-free haven, and allowed it to remain relatively untouched by the turbulence of the Arab world. Bahrain has never been a refuge for those Arabs fleeing economic hardships in their own states.

Well educated

This is largely because the Bahrainis have always been better educated than most Gulf citizens—schools have been functioning for far longer. This early start in education has meant that Bahrain did not have to recruit thousands of teachers or engineers as other Gulf states did at the beginning of their own boom in development.

Bahrain's expatriate Arab community is therefore tiny—there are only 9,500 Palestinians living there (minute compared with other states) and a further 4,000 Egyptians. It is Asians and Westerners who dominate the foreign manpower component in the labour force. More Americans were granted the right to live in Bahrain last year than Levant Arabs.

Some 105 Americans and 1,128 Britons were given work permits in 1983 compared with 105 given to Jordanians, Lebanese, Syrians and Palestinians in total.

In addition, some 19,014 Indians and 3,900 Pakistanis found work in Bahrain, despite the official policy of "Arabisation" of the work force. Bahrain officials explain these figures by saying that the wages are lower in Bahrain than many other Gulf centres, so Arabs are not attracted. Most Bahraini private sector companies are fully aware of the existence of an unwritten list of "unacceptable" nationalities. They include Iraqis, Syrians, Lebanese, Palestinians and Jordanians. As one diplomat commented, "If you are Arab then you have really got to have a lot of connections to get a visa to live and work in Bahrain."

Reluctant

Most employers now do not even propose the employment of most Arab nationals out of reluctance to go through the lengthy and costly bureaucratic process of convincing the authorities to grant a visa. The problem has been highlighted with the development of Bahrain's role as a regional banking centre for the Gulf. Locally registered banks have to hire Arab economists and marketing experts conversant with the Arab language and culture. The current visa laws mean you have only Bahrainis and Egyptians to choose from, commented one foreign bank executive. (Egyptians are deemed a "safe" nationality in the Gulf.)

Occasionally, some of the leading regional banks have tried to get over the problem by employing Arab Americans. However, they have found that the visa laws refer not only to current nationality, eligibility of the governed by place of birth. U.S. officials in Bahrain say there have been a number of Americans of Arab origin who have been refused visas.

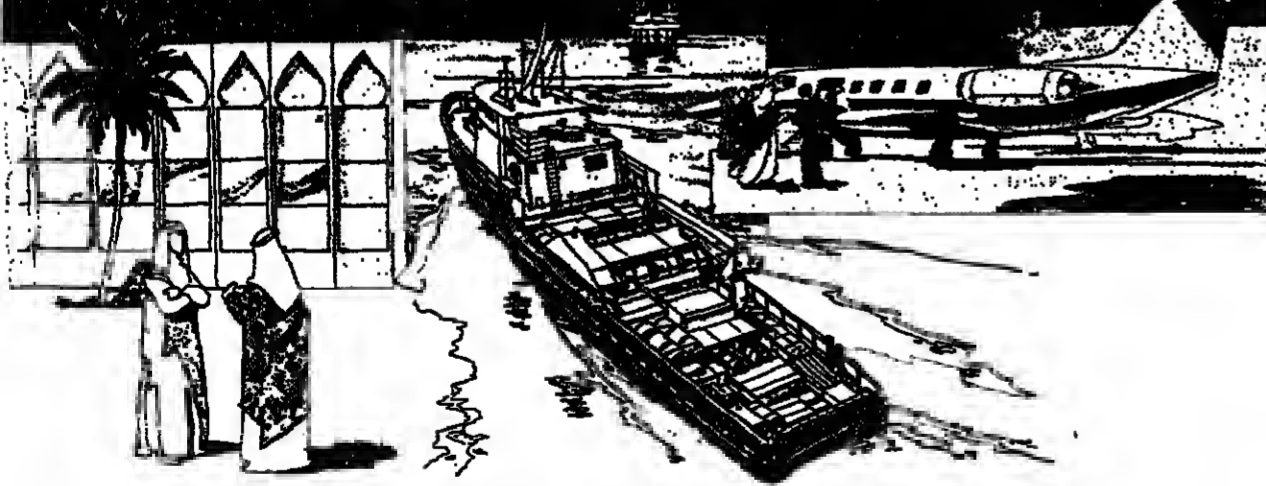
The matter was taken up, say officials, but when the banks stepped back from the confrontation, it was laid to rest. The banks decided that you do not make money out of grumbling," commented one diplomat.

Occasionally, Bahrainis also have experienced difficulties with visa regulations in the course of their own business. A member of the governing board of the local chamber of commerce repatriates visitors with the story of the time he used to invite a trade delegation from the Government of the People's Republic of China. Permission was only secured after a lot of telephone calls to high ranking people.

The banks have also had their own experiences. The OBU, community reacted very badly when a similar official delegation from Hungary was turned away at Bahrain airport. The delegation included officials from the Central Bank of Hungary and the delegation had come to Bahrain to sign a substantial Euro-dollar syndication which had been put together by one of the Bahraini banks.

"It makes you wonder just how much of an international banking centre Bahrain actually is, when you can't employ or even invite who you like," remarked one leading banker sourly.

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BAHRAIN 11

Road to a stricter lifestyle?

A LOCAL restaurant in Bahrain regularly features a set menu popular among incoming visitors from Saudi Arabia. Dubbed by customers "the Saudi special," it consists of champagne cocktails followed by lashings of pork spare ribs.

In contrast to certain fellow members in the Gulf Co-operation Council, Bahrain has traditionally maintained a free and easy social style. Like its rival, Dubai, the island has notched up an image as a regional business and banking centre which is pleasant for foreign businessmen and their families to live and work in. Books, booze and pork sausages are available to all in this haven of liberalism.

Yet on the western side of the island, a project is underway which many believe may change all that. It is the \$564m Bahrain-Saudi causeway, which by the end of 1985 will link the island to the Saudi mainland. Its completion is timed, perhaps, for the 14th anniversary of the island's independence.

Nowadays, it is the focal point of any business conversation in Bahrain. Despite the hours of discussion, there are still many conflicting opinions on its economic and political impact.

Most foreigners think Bahrain's liberal style will come under pressure. Almost weekly, rumours circulate on the closures of hotel bars and alcohol shops or the introduction of a permit system allowing only Christians to drink. Saudi Arabia, will not, so the argument goes, relish the sight of thousands of thirsty Saudis pouring over the bridge each weekend.

The contrary view to that is that the Saudis would prefer to maintain Bahrain as a kind of release valve, so that the pressure to liberalise back home is eased.

Bahraini officials say the causeway will make no difference to the island's style. They do not believe Bahrain is going to be overrun each weekend with reeling Saudis. On the contrary, those Gulf citizens who really want to get off steam will continue to migrate to Europe, where their airfare is being conducted with a great deal more discretion than nearby Bahrain. The island, they feel, will become a family tourism resort and weekend shopping centre.

Not surprisingly, land values

near the causeway's entry to the island have soared in expectation of Saudis buying land for development. Land brokers say prices have more than tripled in the last three years, and they see no let-up in the increases, particularly when the causeway is in actual operation.

The Bahrain Chamber of Commerce is naturally hoping for more benefits other than to local hoteliers and landowners. However, there is no definitive opinion as to which merchant community—the Bahrainis or their Saudi counterparts in the eastern province—will benefit the most from the causeway. A lot will of course depend on the causeway's mode of operation and the visa regulations which will be in force. The capacity of the bridge will be about 30,000 vehicles a day, though.

people go either way," says Abdulnabi Al Shu'ala, board member of the Bahrain Chamber of Commerce.

Determining which way the heaviest traffic is going to be—either into Bahrain or into Saudi Arabia—will depend largely on the visa regulations enforced.

The Saudi authorities have not yet clarified such issues as whether the bridge will be open 24 hours a day, or whether expatriates will be able to use it. Under GCC rules, only Gulf nationals will be able to make use of the causeway but Bahrain's expatriate community is not seeking access.

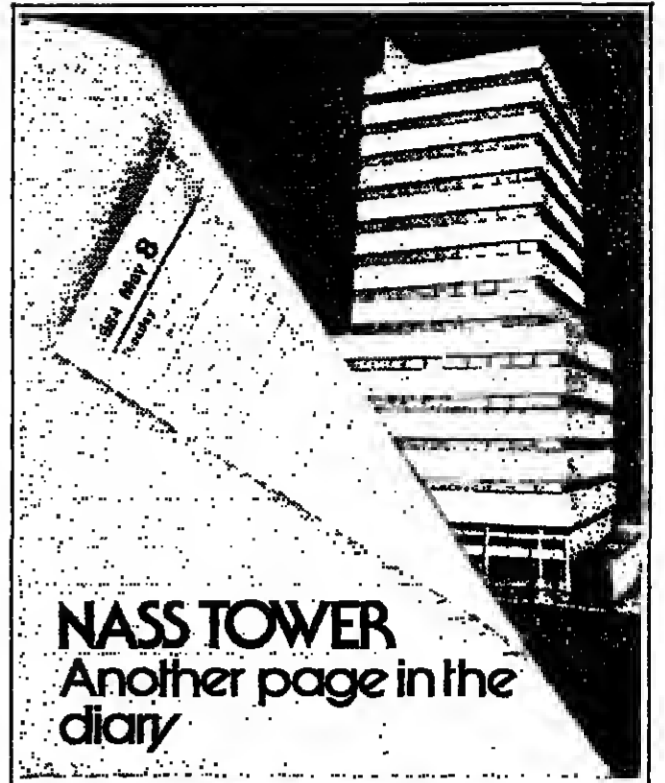
The initiative originated from the island's banking community, which has floated the idea that foreigners with Bahrain residence permits be allowed to have an automatic visa to Saudi Arabia via the causeway. The idea has been enthusiastically adopted by some members of the local chamber of commerce, and is

If the move were accepted by the Saudi authorities, then Bahrain would be firmly established as the region's focal centre for business. A guaranteed access to Saudi Arabia, if only for 72 hours, would encourage many western companies to base themselves in Bahrain's rather than in rival centres.

While the economic rewards of the causeway can as yet only be guessed at, the rewards of constructing it may not be all that great for its builders, Bandar Bahalst Nedam. The group is formed by the Dutch company, Bahalst Nedam, which is 31 per cent owned by Minafeq, a group of Saudi-Lebanese businessmen, together with the eldest son of the late King Khalid, Prince Bandar bin Abdul Aziz, who acts as the company's sponsor in Saudi Arabia.

The 25-km causeway is being built on a fixed price contract costing \$564m, under terms which allow escalations in price only in certain raw materials such as steel, cement and aggregates. Mr. Bahalst, senior contract manager for the groups says: "We hope we will make a very small profit—but then, things can happen."

In a project of such a size, inevitably things do happen. Mr. Bahalst points out that the depth of the sea can never be really accurately assessed until



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Strong start in battle to attract supercarriers

Ports
MARY FRINGS

MODERN ports all round the Gulf are vying with each other to attract the new generation of container ships, like the 44,000 dwt reefer vessel Barber Tampa which is now on her 90-day maiden voyage from the U.S. to the Gulf and Far East.

Nearly all these ports have spare capacity and the queues of ships waiting weeks for berthing space are a thing of the past. But it will not be economic for the super-carriers to serve every cargo destination directly.

They will aim for a maximum of three stops in the Gulf and they will go either where their biggest customers are, or where they can off-load for transshipment with the minimum of red tape.

It is something of a coup for Bahrain, with its small domestic market, that Barber Bina Sea has chosen to dock the "biggest vessels of their type in the world at the Mina Sulman container terminal. The \$90m Barber Tampa, and her sister ships Barber Texas and Barber Hector, will join the existing fleet of six only slightly smaller container ships.

The new super-carriers are 262m long and carry a 2,400 TEU container load—or any combination of containerised goods, cars, trucks, construction machinery and hoses. The 2m wide ramp can take cargo weighing up to 600 tons, so even heavy industrial equipment can be rolled on without dismantling.

As part of a \$36m investment in the terminal, Bahrain's port authority has extended berthing space to 600m, enough to accommodate two of the super-carriers at once. It has also brought in two additional gantry cranes, each weighing over 600 tons, and installed a computerised control system which is progressively taking over all documentation, cargo handling and customs procedures.

Redstone Port Consultancy Services, which has been called in to study the future development needs of Mina Sulman, has recommended that the Port Authority should take over responsibility for all shipping movements in the harbour approaches.

This is because the hazards of manoeuvring VLCCs coming into ASRY in the same restricted waters as freighters and tankers, and the need for gas carriers for the Sitra oil terminal, will be increased as new industries open up nearby.

In July, the first ore carriers will begin calling at the Arab Iron and Steel Company's new jetty, just north of ASRY, and more gas carriers will be called for when the petrochemicals plant now under construction at Sitra goes on stream next year.

The solution is a maritime version of the Vessel Traffic Management System (VTMS), which will allow the port authority to monitor movements by radar and ensure a safe approach.

A proposal to amalgamate cargo services for the various commercial and industrial ports is under study, but it is not yet clear whether the motley collection of tugs and service boats in the separate fleets would be easily interchangeable.

Mina Sulman is not operating at a standardised level, although the existing tugs are often under-utilised.

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Speculation

Apart from Bahrain, the discharge ports will be Dubai and Dammam. Transshipments for other UAE ports, India and Pakistan will go through Dubai, while Bahrain will be the distribution centre for Kuwait and the Saudi east coast ports of Jubail and Ras al Mishab (since Dammam does not handle any transit trade).

There has been much speculation over whether the opening of the Saudi-Bahrain causeway in 1986 will bring more business to Mina Sulman on the strength of its efficient cargo handling to assure a fast turnaround. In theory, it should be easier to deliver Saudi cargo by road than by sea, but the existing bonding and transit regulations would have to be clarified to eliminate the risk of containers being held up and unstuffed halfway across at the Saudi customs post.

The causeway will, however, mean a substantial saving on freight charges for local exporters such as Balco, which is now sending aluminium extrusions across by ship, to avoid containerising a high proportion of air in the bulk of the consignment.

The much bigger shipments of aluminium ingots from the Alba smelter have been con-

The causeway

KATHY EVANS

In theory, all customs tariffs between member states of the Gulf Co-operation Council will be removed, if the resolutions talked of by its members are carried out. Bahrain merchants fear that without a tariff barrier between the two states, they may lose out. Volume discounts, higher government subsidies and cheaper capital costs mean that prices in the eastern province are considerably cheaper than in Bahrain.

The island's businessmen fear many Bahrainis will be tempted to buy their large consumer items such as cars and electronic goods in Saudi Arabia rather than at home. Visions of bargain-conscious Bahraini housewives going over each weekend to stock up on provisions have already alarmed members of the chamber of commerce. (Because of higher government subsidies, foodstuffs are appreciably cheaper in Saudi Arabia.)

Nevertheless, most members of the chamber believe that the removal of customs tariffs is a necessary and profitable margin will have to be cut in reaction to the competition. After all, by the end of next year, the mainland will be only a 20-minute drive away.

"There may be some casualties, but it is better to open up the two economies and let

THE recession in the Gulf has finally put a brake on growth of the region's national airline, Gulf Air. Its planners are having to downgrade estimates of passenger traffic for the first time, and its senior management appears hesitant to embark on the major fleet expansion scheme talked of only a year ago.

At that time, Gulf Air executives were considering ordering 17 or 18 aircraft. So far only two Tristars are due for delivery this summer, and they will be leased to Air Canada. "Leasing," says financial director Hassan Juma, "is very much cheaper because of the competition in the leasing market. And it is also much cheaper than depreciation."

The new conservative policy comes as planners project a 4 to 8 per cent drop in passenger traffic for the next five years. This compares with 8 per cent recorded in 1983, and many times that in previous years when the region was booming. Juma puts the blame for the slowdown on the decline in construction projects in the Middle East, and the eternal visa problem. A number of Gulf Air pilots, and even more expatriate workers, have been forced to return home. Increased security precautions are keeping many out.

Yet while Gulf Air may be facing more normal rates of growth, a substantial transformation in the fleet will be inevitable in the 1990s, as the Tristars have to be phased out. The airline has nine Tristars, eight Boeing 737s for inter-Gulf routes and one 747, leased from MEA for the newly reopened route to Manila. Possible replacements for the Tristars, which are no longer manufactured, are the Boeing 737, 767 or 747, the DC-10 or Airbus.

With an increase in capacity of 10 per cent last year, the airline's fixed costs inevitably went up. Last year, costs rose by 11 per cent, says Juma, but in 1984 they are expected to increase by 14 per cent. The airline will be growing by a further 16 per cent, if certain routes currently being negotiated are agreed on.

The decline in passenger growth and rise in costs has not dented the airline's profitability. The first three years of this decade have shown steady growth in dividends from BD 3.3m in 1980 to BD 7.3m in 1981 and BD 11m in 1982. Last year's profit has been estimated by the airline's chairman, Bahrain Industry and Development Minister Youssef Shirawi as being around

Fleet expansion plans toned down

"We tried to clean up the market, but now we follow it," commented one senior official, adding that this had been done at the expense of revenue. Such tactics have been necessary merely to maintain the airline's market share in its own area. Gulf Air recorded in 1983 a passenger/kilometre total of 3.55m compared with a 1982 figure of 3.5m. Seat/kilometres went up from 6.11m to 6.75m in the same period.

The slowdown has not tempted the airline to cut down on cabin services. Although flying times between the Gulf and London/Paris are about the same as the European airlines, still provides endless coffees, beers and the best cucumber sandwiches in the Gulf.

An additional BD 500,000 is being spent this year on providing additional staff per aircraft and better menus for passengers. However, the airline must be under increasing pressure to go "dry" following similar decisions by Egyptian and PIA this year.

The cargo side of the airline continues to be successful. Gulf Air was recently nominated the most punctual airline for air cargo on the Gulf/London run. Cargo traffic is growing at the rate of 10 to 12 per cent a year, accounting for 12 per cent of the airline's revenues. But this pace cannot be maintained. Ralph Townsend, cargo manager. Less construction in the region could cut growth rates to between 6 and 7 per cent until 1988, he predicts.

Gulf Air cargo executives have also been finding some ingenious methods of solving the old problem of cargo trade in the Gulf—getting a cargo for the return run. A sea/plane cargo service is developing out of India through Dubai, where Indian traders, principally in the rag trade, are finding that shipments can be in London in four days instead of three weeks by sea. The boat takes the cargo to Dubai, where it is put aboard Gulf Air. Air cargo all the way from Bombay to London costs about \$1.1 a kilo, whereas the combined sea/air route costs less than one-third of that.

Gulf Air has also discovered a profitable source of cargo from Sharjah, which is now exporting around two tonnes a day of cucumbers and tomatoes to Kuwait. Moreover, with so many people terminating work contracts, the Far East and Asia route has experienced heavy traffic in unaccompanied baggage. Shorter work contracts are also encouraging many expatriates to take their cars home with them.

Gulf Air

KATHY EVANS

Gulf Air also hopes to fly more regularly to Saudi Arabia and, in the next two years, a number of new destinations will come on to the airline's network. Among them are Khartoum, Dacca, Nairobi, Sanaa and possibly Frankfurt.

Gulf Air appears to be adopting a more aggressive stance in its negotiations with the Pakistani authorities for its attempts to secure traffic rights to Rawalpindi. The destination would boost traffic significantly if the talks are successful, for many of the Pakistani community in the Gulf originate from the Punjab area. So far, only the captain Karachi is served by Gulf Air, though Saudi Airline already is flying to the northern city, and PIA runs a service there to and from the Gulf. The talks with the Pakistan Government have been going on for some years now, and appear to have reached a virtual impasse.

A further meeting is planned next month in which Gulf Air executives "hope to settle this matter once and for all."

Gulf Air has for many years faced competition from fifth freedom carriers—airlines, mainly from the Far East, which have traffic rights to and onwards from the Gulf. Competition from these airlines has limited Gulf Air's share of the prestigious London route to 30 per cent. During the past few months, the management has been offering discounts, largely to the UAE. Fares from the Emirates to London have dropped by 15 per cent.

ALUBAF ARAB INTERNATIONAL BANK E.C.

Balance Sheet at 31 December 1983

SHAREHOLDERS' EQUITY AND LIABILITIES	US\$ (000)
Shareholders' Equity:	
Authorised Capital: 4,000,000 shares of US\$50 each	200,000
Issued and Paid Up Capital: 1,000,000 shares of US\$50 each	50,000
Statutory Reserve	539
General Reserve	2,750
Retained Earnings	97
Total Shareholders' Equity	53,386
Deposits	419,070
Accrued Interest and Other Liabilities	4,227
Proposed Dividend	2,000
Total Shareholders' Equity and Liabilities	478,683
ASSETS	
Cash and Short Term Funds	277,791
Other Deposits with Banks	49,764
Commercial Loans and Advances	142,765
Interest Receivable	6,508
Fixed Assets	1,855
Total Assets	478,683

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BAHRAIN 12

Booming population drinks the oasis dry

Water
KATHY EVANS

THE TRAGIC-LOOKING stumps of palm trees which dot the gardens in Bahrain's rural areas provide the sharpest evidence of the island's current water crisis.

Bahrain has been known throughout history as an oasis of lush date gardens and sweet water. But today the country's population has far outgrown the natural water supply. A crash programme of construction is under way to increase the supply of desalinated water so that the reliance on groundwater can be lessened.

Much damage has already been done to the springs, and the over-use has led to seawater infiltration and closures of wells.

The problem is chronic now, but under present plans will be eased appreciably in the coming few months. The aim of the Bahrain water department is to cut down the use of groundwater to 5m gallons

daily, so that natural replenishment can be resumed.

At present 92 per cent of the island's daily water requirement is met by spring water, and only 8 per cent comes from desalination plants. Unless this is cut back to a total of 90m cubic metres a year, the water table will continue to drop. It has already dropped by two metres, and water quality has deteriorated drastically.

The World Health Organisation recommends a maximum level of dissolved solids of 1,500 mg/l in tropical areas. Currently the level in Bahrain varies from 2,700 mg/l to in excess of 5,000 mg/l. Moreover, Bahrain has experienced problems in keeping up the bacteriological quality of the water supply.

Burden

Random sampling last year revealed that 11 per cent of the water tested was found to be "unsatisfactory." In addition to problems on the quality, Bahrain also experienced difficulties over the quantity supplied to consumers.

Last summer central areas of the island, which account for some 25 per cent of total con-

sumers, suffered water cuts of eight hours a day.

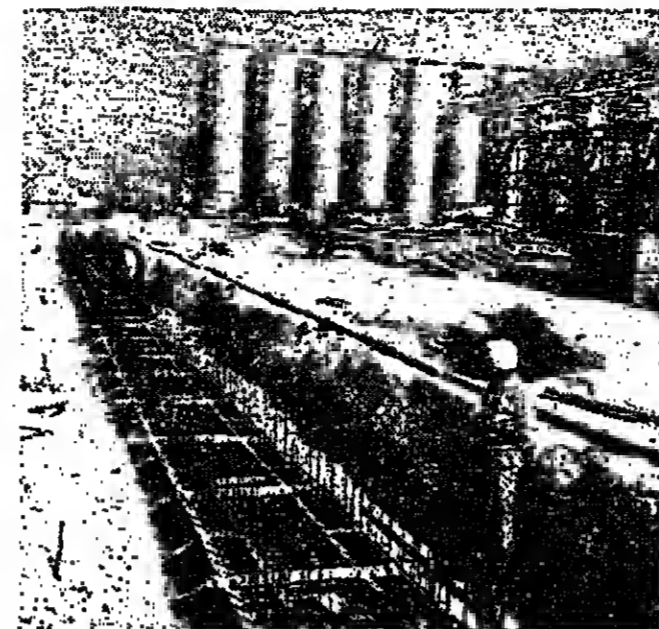
Saif bin Ali, director of Bahrain's water department explained: "We lost one ground pumping station because of salinity last year, so we had to cut down on pumping to protect the quality of the water."

Clearly, Bahrain faces a prospect of continual construction of water plants in order to keep up with the demand. The provision of water and electricity supplies has proved a heavy burden on the budgets of nearby, much richer states than Bahrain.

Fortunately, Saudi Arabia and Abu Dhabi have stepped in to help the island foot this growing bill, and both countries are financing projects to increase the supply.

Even so, water and electricity needs are absorbing about one third of the country's budget, with much of the money going in subsidies to the consumers.

Demand in 1984 is expected to be around 45.5m gallons a day which is about 8.5m short of supply. Demand is still increasing by about 10 per cent a year, and though this represents just half the growth rates being experienced in 1978, water



The Ras Abu Jargur reverse osmosis plant (above) will be the biggest in the Gulf when it is completed by the end of this year.

planners are still projecting a doubling of the population by the year 2000.

In 1990, demand is expected to go up to 59m gallons per day, and five years later to 86m. By that time, natural water will be providing only one tenth of the total water supply.

Within the next few months, three more units at the Sitra water plant will be coming on stream, all of them paid for by the Bahrain Government. In addition to these units, another of similar 5m gallons per day

capacity will be coming into operation, under an assistance programme provided by the government of Abu Dhabi.

Together with the existing 5m capacity, these additional units will mean a total supply from Sitra of 25m g/d. The Bahrain Government has spent BD 50m on this multi-flash system plant and the Abu Dhabi Government a further BD 20m.

By the end of this year, Bahrain will also have the island's largest reverse osmosis plant in operation. Built at a cost of BD 36m, the RO plant at Ras Abu Jargur will have a capacity of 10m g/d. The plant's construction is being undertaken by the Sumitomo/Sasakura consortium.

A decision is expected shortly on the design of the island's next water plant at Al Dur. Financed entirely by the Saudi Arabian government, tenders have been submitted by contractors using both the multi-flash system and reverse osmosis.

Seawater intake

Contractors bidding on the RO system have emerged with a clear lead, the lowest price coming from Weir Westgirth of Britain. Their bid of SR 172.7m contrasts with the cheapest multi-flash system price of SR 189m from Mitsui of Japan.

All the bids include both the plant and civil works, such as the seawater intake.

In its RO bid, Weir Westgirth has teamed up with South Korea's Daewoo Corporation. Consultant to the Saudi client, the Saudi Arabia Saline Water Conversion Corporation, is the Riyadh-based Al Bawardi consulting engineers.

Saif bin Ali of the Bahrain water department believes it is still questionable whether reverse osmosis is the cheaper option. "Certainly the international market has come down. Multi-flash is more economical when power and water plants are combined, but reverse osmosis may be cheaper for a water plant alone."

He points out that the BD 36m paid for their own Ras Abu Jargur plant included storage tanks in the price.

Even with the Al Dur plant in operation by 1986, Bahrain will still need to be planning for a further water plant for 1990 if the use of ground water is to be kept at the required 8.5m g/d.

It is likely that the Bahrain Government will have to foot the bill for this additional plant, and if GCC aid cannot be secured, provision must then be made in the 1985 budget, water department officials say.

Electrowatt, the Swiss planning organisation, has identified a site not far from the drydock, though the decision is still a long way off.

By 1990, if the plant is not considered soon enough, the gap between demand and supply is going to be at least 9m g/d, growing to 22.5m g/d in 1994 and 36.5m g/d five years after that.

The Bahrainis have to decide whether to build one plant capable of expansion, or in the interests of security, build a number of smaller capacity plants scattered around the island. By then, the Saudi-Bahrain causeway will be well and truly opened, and that, too, opens up possibilities of additional supplies.

Confusion over who leads the field

BAHRAIN'S MAJOR trading partners are Britain, the U.S., Australia, Japan, West Germany and Saudi Arabia. But the pecking order seems to depend on whose numbers are used and what they include.

Crude oil from Saudi Arabia for processing through the al-Jubail refinery when it is running at full capacity, is worth nearly as much as all the non-oil imports from the rest of the world put together.

That aside, official Bahrain statistics show the U.S. as top exporter in 1982, with sales of \$385m taking a 20 per cent share of the \$1.78bn market. They give Japan 15.5 per cent, Britain 14.8, Australia 7 and West Germany 6.9. But for the same year, the U.S. Department of Commerce claims only fourth place and puts Japan on top, followed by Australia and Britain. The Australians agree they are probably second. The British believe they outperform the Americans, the Japanese, and everybody else.

One reason for the discrepancies may be that Bahrain's statistics are based on cif (carriage insurance and freight) values, while most other countries use fob (free on board) or fca (free alongside ship).

Some sets of figures — certainly the locally-computed \$357m of U.S. exports — include the U.S. commercial attaché regards as transshipment items, notably engines for Boeing 747s delivered to international airlines at Bahrain Airport.

By their own reckoning, the U.S. sold \$220m worth of goods to Bahrain in 1982, including \$30.2m of pitch coke and petroleum coke, \$5m of passenger cars, \$4.6m of furniture, \$4m of oil refinery plant and equipment and \$2.2m of crushing machinery and cement mixers.

In 1983 exports are estimated to have dropped off by 38 per cent, to \$135.8m. This is attributed partly to the economic downturn in the Gulf and partly to the strength of the U.S. dollar which made European goods more competitive. U.S. imports from Bahrain are relatively small at \$52.6m in 1982 and \$25m last year.

Over 70 U.S. firms have offices in Bahrain. They include 14 banks, two brokers, and a large number of oil industry service companies such as Halliburton, Core Laboratories, and Taylor Diving and Scan Drilling.

Trade with Japan is much more of a two-way affair, with the balance in Bahrain's favour since Taylor Woodrow finished the Sheraton complex and Wimpey the Chartered Bank, is a joint venture between Costain and the local Mohamed Jaleel group. Among its recent jobs

imports from Japan may show a considerable increase in 1983 and 1984 as a result of Kobe Steel's major turnkey contracts to build the 4m tpy pelletising plant and the 40,000 tpy aluminium rolling mill. Japanese suppliers and contractors have also put in successful bids for a number of electricity and water desalination projects, and Shimizu has won the \$16m construction contract for United Gulf Bank.

Among the trading companies on the island are C. Itob and Mitsui, while all the leading banks and securities companies are represented.

Trade
MARY FRINGS

The major Australian commodity export is alumina for the Alba smelter, but its value is confidential. Canberra puts the country's 1983 exports to Bahrain at \$228m (which seems to bear little relation to the Statistics Directorate's \$122m), with construction materials at \$18.5m; live sheep were worth \$150m (\$12m) last year, according to the UK Department of Trade, and \$260m in 1982, according to local statistics. Embassy officials believe TriStar engines for Gulf Air can properly be included. British cars are not doing very well, with the shining exception of Rolls-Royce, but construction equipment is a major item, with IBM's computer hardware coming up strongly and British-made software taking possibly more than half the market.

British shoppers can feel throughout at the economic downturn in the local supermarket chains, which sell Sainsbury's branded goods as well as Tiptree Marmalade.

On industrial projects, the UK's Deylco has won the petrochemicals contract to Italy's Saampreggati and the rolling mill to Japan's Kobe Steel, but Motherwell Bridge landed a \$10m contract for the supply and installation of petrochemical storage tanks and Balfour Beatty has almost completed a \$14m deep-water jetty for the pelletising plant.

One of the most active building contractors in the market since Taylor Woodrow finished the Sheraton complex and Wimpey the Chartered Bank, is a joint venture between Costain and the local Mohamed Jaleel group. Among its recent jobs

was the national sports stadium and Bahrain's first multi-story car-park.

But it is in the consultancy field that British firms are most firmly entrenched. Two of the three consultants on the \$500m Gulf University project are British (W. S. Atkins and YRN); so incidentally, are all three of the quantity surveyors. Sir Alexander Gibb/Gibb Petermuller has a long association with the development of the airport. John Taylor and Sons with water resources and Watson Hawkesley with the sewerage system. Halcrow/Fox did a major traffic study. Rendell Palmer and Tritton masterminded the construction of the container port and a causeway and bridge link from the port area to Sitra. S. Atkins while Module Two has specialised in sports facilities.

Other nationalities, however, are also well represented. The Electricity Supply Board of Ireland has worked with Bahrain's State Electricity Department (BSED) for 10 years. Another Irish company, McInerney, is active in the housing market.

Swiss consultant Motor Columbus has carried out a number of industrial diversification studies and is currently involved with the Rifaa II power station and the just-completed furniture factory. Electrowatt has done one-off studies on special projects for BSED, while Aluisse provides technical assistance to the aluminium extrusion plant, Baloxco. On the contracting side, Brown Boveri is building Rifaa II and a BSED systems control centre.

Italy is represented by Snamprogetti and its associate, Saipem, on the petrochemicals project, and by Italmontecatini on water desalination. Cimprogetti is also building a hydrated lime plant for AISCO. The Scandinavians are active mainly on the consultancy side, with the Danish company Cowi-Consult having worked on land reclamation for industrial areas, the Muharrar show port, infrastructure for housing and BSED projects, and Sveco of Sweden on water projects.

Arab companies — particularly those based in Lebanon — have also carved a place for themselves in the market, with consultants Dar Al Handasah, and Khatib and Alami among the best known. The Crown Prince's office, palace, the Chamber of Commerce building and one or two other major office blocks owe their design to the Iraqi architectural partnership Makiya and Associates, while the Salahuddin Abbey Hanson Rowe partnership is probably the leading local architect.

A growing menace

Drugs
MARY FRINGS

DRUG ABUSE has assumed alarming proportions in Bahrain over the last couple of years, falling on the island very suddenly in the words of one official.

In 1983 14 young Bahrainis died of an overdose of heroin and over 800 addicts were known to the police. Local families have been profoundly shocked by the deaths, the more so because this is not a problem which is shared by expatriates. For them, alcohol is cheaper and more readily available.

The drug users are almost exclusively male, and apart from a few hard-core addicts, all in their teens and 20's. Hardly any of them picked up the drug habit at foreign universities, although this used to be regarded as one of the major risks of uprooting young people from a traditional society and sending them to study abroad.

Lack of parental control gets some of the blame — particularly where the father is "too busy" with his affairs to take enough interest in his adolescent sons. The biggest factors, however, seem to be the increasing

tendency of students and young working men to travel abroad on holiday, and the proximity of India and Pakistan where cheap drugs are readily available.

Some simply stay at a modest Bombay hotel until their funds run out, buying heroin at the equivalent of \$6 or \$7 a gram against a black market price back home of \$160. Invariably they try to bring supplies back with them, both for their own use and to sell.

Hard drugs imported into Bahrain comes in for consumption on the island, rather than for onward routing to Europe, so drug squad hauls are comparatively small. The quantities seized in 1983 included 7kg of heroin, 310gm of heroin and morphine mixed, 16 kg of hashish and 13 kg of pure opium.

Doctors say a heroin derivative known locally as gard is more popular than pure heroin. The white powder can be poured onto a foil gum wrapper and a lighted match held underneath, so that the user can inhale the fumes, but it can also be injected.

Hashish has been around for a long time and there is not too much official concern over its use, unless it leads to crime on traffic accidents, and the same is true of marijuana. There is little evidence

of LSD, and none of cocaine mesecaline (the extract of the peyote cactus) or PCP.

To reduce smuggling, the criminal law was amended last year to impose a penalty of life imprisonment on anyone trying to bring in a substantial quantity of drugs. No-one has yet been convicted under the new legislation, but two cases are pending.

It is also an offence to grow, obtain or possess narcotic substances. The authorities are also trying to control the supply of methadone and tranquilisers used to alleviate withdrawal symptoms by concentrating treatment of addicts at a Government drugs unit, attached to the psychiatric hospital. Private practitioners and non-government hospitals have referred all cases there, since last July.

The intention is to set up a permanent rehabilitation centre, where addicts would not only be "dried out" but given long-term therapy. As an interim measure, addicts attend an outpatient clinic for the relief of withdrawal symptoms, or in severe cases are admitted to hospital for one to two weeks. In the last six months of 1983, the drug addiction clinic saw 479 heroin addicts in a total of 2,280 visits, and hospital admissions totalled 340.

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